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FACTORS INFLUENCING BRAND SWITCHING IN TELECOM INDUSTRY: WITH SPECIAL REFERENCE TO LUDHIANA CITY

PREETI THAKUR
ASST. PROFESSOR
DEPARTMENT OF MANAGEMENT STUDIES
MAHARISHI MARKANDESHWAR UNIVERSITY
SOLAN

KARAN JOSHI
ASST. PROFESSOR
DEPARTMENT OF MANAGEMENT STUDIES
MAHARISHI MARKANDESHWAR UNIVERSITY
SOLAN

PRACHI KAPIL
ASST. PROFESSOR
DEPARTMENT OF MANAGEMENT STUDIES
MAHARISHI MARKANDESHWAR UNIVERSITY
SOLAN

ABSTRACT

The purpose of this paper seeks to find out the factors that are influencing the brand switching in Telecom Industry, while giving the special reference to Ludhiana City. The findings of this research shows that most preferred GSM service provider in Ludhiana is Vodafone (38%) and majority of respondents are using it from 1-2 years. Strong network coverage emerged the most influential in the selection of a particular GSM service provider. Convenience factors such as the after sales service and the change in the place of residence are the most important factors in the switching behavior, then price issues are the second most important factor for switching, which includes the excess balance deductions, call rate, hidden charges, and the internet charges.

KEYWORDS

MNP, GSM, CDMA, Brand Switching.

INTRODUCTION

TELECOMMUNICATION

he Indian telecommunication network is the third largest in the world and the second largest among the emerging economies of Asia. The Indian telecom sector is largely dominated by private operators that control a share of 87.9 per cent share of the entire sector. Among the top players in the telecom sector, Bharti Airtel owns the largest share at 21.75 per cent, followed by Vodafone (17.4 per cent), Reliance (13.98 per cent), state-owned BSNL (11.41 per cent), Tata (11.08 per cent) and Idea (10.97 per cent). Vodafone has recorded the fastest growth rate in the month of February, at 17.61 per cent in its subscription base.

As per statistics, the total mobile subscriber base in the country has hit 867.80 million on march, 2013 and it is further expected that this figure will steadily rise to 1.25 billion by 2015. It has also been projected that the users for the broadband base are going to reach 100 million mark by 2014, as the telecom companies have rolled out their 3G services, as per the research study conducted by Crisil.

REVIEW OF LITERATURE

Ahmed, M. et. al. (2011), has studied on Factors behind the Brand Loyalty, Developing and Proposing a Conceptual Model. The study is carried out to determine the impact of key factors i.e. Price, Quality, Perceived value, Services and other factors (promotion, distribution, existence, social class, demographics etc) on brand loyalty of the customers and to propose a conceptual model. Durukan, T., Bozaci, I., (2011), has studied mobile number portability in turkey:an empirical analysis of consumer switching behaviour. The study was carried out to determine the consumer awareness and switching behaviour after the introduction of mobile number portability in India. The objective of the study was to study the effects of mobile number portability on several factors were investigated like mobile traffic ,subscriber quantity, churn rate, penetration, market concentration, competition, transferred mobile numbers and monthly usage. Iqbal, T.,(2011), has studied mobile number portability in south asia. The study was carried out to determine the preconditions necessary for implementing Mobile Number Portability (MNP) in emerging South Asia. This paper explores Pakistan"s experience in introducing Mobile Number Portability (MNP) and will investigate the suitability of introducing the same in India and the Maldives. The study also made it clear that multiple SIM use was to primarily make use of discounts for calling on the same network; subscribers also relied on many connections to avail of better network prices. Kumaravel, V., Kandasamy, C., (2011), The study was carried out to determine Impact of mobile number portability on mobile users switchover behaviour-Indian mobile market. The objectives of the study was to to find out network switching behavior of mobile users, reason for network switching, examine the growth of Mobile number portability in India, identify factors which determine the network switching behavior of mobile users, satisfaction level of current network service provider. This is obvious fact that all the mobile network service providers can not satisfy their customers equally despite they have their own facilities and options. The findings were that more number of unhappy mobile service users are there in India. According to research IDEA Cellular, Bharti Airtel and Vodafone emerged as most preferred mobile service operators in terms of MNP, and they continued to gain customers from other service providers. Malhotra, G. et. al. (2011), has studied on Consumer Behavior towards Mobile Phone Service Provider - An Empirical Research on Mobile Number Portability in India. This research paper focuses on the different purposes people use their mobile phones and their criteria of selection of a service provider in their region. Apart from that, with the new introduction of Mobile Number Portability (MNP) scheme there have been quite a lot of transitions of service-providers among the customers. Analysis of various factors and inputs collected in the study shows varying customer satisfaction levels across different mobile subscribers. The research results shows that the behaviors of the consumers towards mobile service providers are influenced broadly by two factors service quality and cost to customers. Nitzan, I. & Libai, B. (2011), has studied on Social Effects on Customer Retention. This study explores the role of customers' social network in their defection from a service provider. The authors use data on communication among one million customers of a cellular company to create a large-scale social system composed of customers' individual social networks. The study's results indicate that exposure to a defecting neighbor is associated with an increase of 80% in the defection hazard, after controlling for a host of social, personal, and purchase-related variables. This effect is comparable in both magnitude and nature to social effects observed in the highly researched case of product adoption: The extent of social influence on retention decays exponentially over time, and the likelihood of defection is affected by the strength and homophile with defecting Neighbors and by these neighbors' average number of connections. Siddiqui, K. (2011), has studied on Personality influences Customer Switching. The purpose of this study was to examine relationships between personality factors and customer switching for services. The study has various distinctive features. Previously there has been no meaningful research on the relationship between personality traits and customer switching variables. The personality factor Openness to Experience emerged as a single predictor for Customer Switching for both services. Personality facets Artisictic Interests and Achievement Striving were consistent in providing major predictive Power predicting customer switching for the two services. A number of factors suggest that these results generalizable globally but they were subject to a number of limitations, and hence further research is warranted. Lyons, s., (2006), has studied the benefits of mobile number portability. The study was carried out to determine MNP's impact on market outcomes using international time-series cross-section data. Regression analysis was used in the following research which showed that modelling churn, initial estimation using OLS with fixed effects gave rise to heteroscedasticity and autocorrelation. It was found that no significant effect of mobile number portability was there on churn or average prices for countries that applied less stringent target for maximum porting time and MNP reduced average prices and encouraged churn (a proxy for switching) when the switching process was rapid (e.g. less than 5days) but not when it was slower. It was also found that mobile number portability reduced retail prices but only when its quality was high. Buehler, S., (2004), This paper examined the consequences of introducing mobile number portability (MNP). It was found that mobile number portability have subtle price effect as the incumbent lowered its fixed subscription fee as the entrant increased the price as it doesn't wanted to compete for customers without mobile number portability. As mobile number portability was expected to divide providers of mobile services into supporters and opponents. Lam, S. et. al. (2010), has studied on Resistance to Brand Switching When a Radically New Brand Is Introduced: A Social Identity Theory Perspective. Relative customer-brand identification with the incumbent apparently exerts a stronger longitudinal restraint on switching behavior than relative perceived value of the incumbent. The study has important strategic implications for devising customer relationship strategies and brand investment. Alom, K., Khan, A., Meshquat, U. (2010), has studied on selection of cellular operations in Bangladesh: an empirical anlysis. Results reveal that two factors, brand image and perceived call rate, have strong positive and significant influence on consumers' selection of a cellular operator in Bangladesh. Perceived value-added services and perceived customer services have less impact compared to other factors, but have positive and significant influence on consumers' brand selection. Only strong network coverage has shown comparatively less positive influence on brand selection. The study identifies unanswered questions and shows future research implications. Hanif M., (2010), the results of the study focused at customers of telecommunication companies showing that if a brand is fulfilling its promises, it would enhance customer satisfaction and create a feeling in customer that he has chosen one of the best brand. This paper took into account all the dimensions that would be accounted for customer satisfaction like coverage quality, over all experience and fulfilment of communication needs. Research has shown that customer satisfaction is created once the primary needs of customer are met by the brand. Sahay, A. & Sharma, N. (2010), has studied on Brand Relationships and Switching Behavior for Highly Used Products in Young Consumers. The results indicate that: young consumers do form relationships with brand(s) on all the six dimensions of consumer brand relationship that have been postulated in the literature, love and passion dimension of brand relationship is stronger amongst teenagers as compared to young adults. Jahanzeb, S., Fatima, T. & Khan, B. (2010), has studied on An empirical analysis of customer loyalty in Pakistan's telecommunication industry. The omnipresence of mobile phones in a developing country such as Pakistan suggests that genders share their usage for technology and appreciate cellular service both on account of its utilitarian aspects, as well as hedonic features. Mobile service has become a communication channel that aids in marketing, maintains social networks and also facilitates an informal system of learning. Oyeniyi, O. j., (2009), The research has been conducted on Switching cost and customers loyalty in the mobile phone market: The Nigerian experience It described that assurance of service and reliability of service was positively related to loyalty and when customers are satisfied they tend to be loyal. Zikiene, K., Petras, A. (2009), has studied Research of Factors Influencing Loyal Customer Switching Behavior. Knowing customer-specific factors that affect potential switching behavior of their loyal customers (defined through empirical research), companies could reduce the probability of occurrence of loyal customer switching behavior, find new ways to prevent customers' turnover and make better targeted decisions regarding loyalty building. Findings of the empirical research showed, factors supporting customer switching behavior are by far more relevant for loyal customers than factors repressing customer switching behavior. The following factors supporting customer switching behavior are also relevant for loyal customers: dissatisfactory quality, response to service failures, new value, core service failures, service encounter failures, and price issues; and the following factors repressing customer switching behavior are relevant for loyal customers: lack of perceived available or attractive alternatives, perceived risk and uncertainty costs, economic costs, and search and evaluation costs. Sathish, M., (2011), The research has been conducted on Switching Behaviour in Cellular Service Provider: A Study with reference to Chennai. Poor network coverage, Frequent Network Problems, High call rates, Influence from family and friends were the most important factors which affected the switching behaviour. It was found that majority of the consumers were influenced by the family to select their service provider and a sizeable number of the consumers were influenced by their friends.

Kim, K. M., Park, C. M., (2004), They have studied the effects of customer satisfaction and switching barrier on customer loyalty in Korean mobile telecommunication services. This paper analyzed the effects on customer loyalty of customer satisfaction and the switching barrier, and the structural relationship between these factors in the Korean mobile telecommunication services industry. The factors creating the switching barrier were closely connected with customers' relationship-specific assets. Losses involved in removing special customer status or customer benefit programs, and move-in costs such as changing numbers, was also an important switching barrier for customers changing to other service providers. Trust and the personal relationships between the company and the customer were also significant in the mobile telecommunication industry

OBJECTIVE OF THE STUDY

- > To know the factors considered by customers in selection of particular mobile phone service provider
- > To study the factors behind brand switching from one cellular operator to another
- > To study the effect of mobile number portability (MNP) on brand switching

RESEARCH METHODOLOGY

The research is descriptive in nature. The target population is the GSM service users of Ludhiana, Punjab. The sample size of the study will be 200 respondents. Probability sampling technique is used as in probability sampling technique there are equal chance to select each and every respondent. Further simple random sampling is used. Primary data will be collected from the GSM service users with the help of structured questionnaire which will include close and open ended questions. Secondary data is been collected from journals as well as magazines, newspapers and different websites. To analyze the factors influencing brand switching in telecom industry factor analysis will be used.

ANALYSIS & INTERPRETATION

Factors Considered while selecting a particular mobile phone service provider:

DESCRIPTIVE STATISTICS										
	N	Minimum	Maximum	Mean	Std. Deviation					
Brand Image	200	1	6	3.15	1.650					
Call Rate	200	1	6	2.65	1.520					
Strong Network Coverage	200	1	6	2.63	1.505					
Value Added Service	200	1	6	4.40	1.530					
Customer Service	200	1	6	4.22	1.494					
Tariff Plan	200	1	6	3.75	1.631					
Valid N (listwise)	200									

ANALYSIS

The preconditions for the selection of the particular GSM service provider was revealed by using the weighted average mean of the factors. (where 1 was ranked as the highest and 6 for the lowest). Thus it was observed that people give more weightage to strong network coverage in selecting a particular GSM service provider. Secondly they consider call rate to be the second most important factor. Then they see the brand image of the service provider before selecting it and then the various tariff plans offers by the company. Customer service and value added service were considered the least in their selection of a particular GSM service provider.

INTERPRETATION OF THE CONSUMER SWITCHING BEHAVIOR

The KMO value is 0.754, which is greater than 0.5 and this shows that the sample is adequate.

The final statistics comprises the communality for all 28 variables and the Eigen value of all factors which have Eigen value of 1.

The first step in interpreting the output is to look at the factor extracted. The Eigen value table states that there are 8 factors which have Eigen value of 1. The last column in the table (cumulative percentage) shows that the 8 factors extracted together account for 55.615% of the total variance. This is a good deal because with only 8 factors (reducing them from 28) we have lost only about 44.385% of the information content, while 55.615% is retained by the 8 factors. Thus, the overall conclusion from the above analysis is that the only 8 factors are considered important by the respondents among the 28 factors. And these 8 important factors are- convenience, Price Issues, Service, Social Factors, Network, Image & Speed, Internet charges & service failure.

CHI-SQUARE TESTS											
	Value	df	Asymp. Sig. (2-sided)	Exact Sig. (2-sided)	Exact Sig. (1-sided)						
Pearson Chi-Square	47.496 ^a	1	.000								
Continuity Correction ^b	45.382	1	.000								
Likelihood Ratio	47.688	1	.000								
Fisher's Exact Test				.000	.000						
Linear-by-Linear Association	47.259	1	.000								
N of Valid Cases ^b	200										
a. 0 cells (.0%) have expected count less than 5. The minimum expected count is 24.79.											
b. Computed only for a 2x2 t	able										

ANALYSIS:-The Chi – Square test output table we can see that a significance level of 0.000 (Pearson's) has been achieved which is less than 0.05; hence we accept our null hypothesis. Thus we conclude that at 95% confidence level, there is no significant change in thinking of telecom consumers after introduction of MNP (mobile number portability).

MOST INFLUENTIAL FACTOR CONSIDERED IN MOBILE NUMBER PORTABILITY NPar Tests

ONE-SAMPLE KOLMOGOROV-SMIRNOV TEST											
		Friend circle	Peer influence	Like because no numberchange	From prepaid to postpaid	From CDMA to GSM	Attractive plans				
N	•	200	200	200	200	200	200				
Normal Parameters ^a	Mean	1.80	2.56	2.01	3.17	2.92	2.22				
	Std. Deviation	.960	1.001	1.094	1.265	1.256	1.188				
Most Extreme	Absolute	.264	.207	.267	.149	.156	.215				
Differences	Positive	.264	.207	.267	.148	.156	.215				
	Negative	201	175	178	149	139	151				
Kolmogorov-Smirnov Z	•	3.735	2.929	3.778	2.110	2.209	3.042				
Asymp. Sig. (2-tailed)		.000	.000	.000	.000	.000	.000				

a. Test distribution is Normal.

ANALYSIS

The Asymp. Sig. (2-tailed) should be less than 0.05, as we can see that it is .000, so we can proceed futher. If we see the absolute value in this table we will be able to find out the most important factors that are considered while using the MNP service. The most important factors that came out were that People are mostly using the MNP service because there is no number change, their friend circle are their on that network, Attractive plans, Peer influence, from CDMA to GSM and from postpaid to prepaid. So we can say that the most lucrative part why people are using the MNP service because their number doesn't changes and it helps them to retain their contacts. Their friend circle are using particular service provider so he or she can also avail the benefits of same network services. The attractive plans / tariffs are attracting people to switch and grab the opportunity without changing their number.

FINDINGS

- The most preferred GSM service provider in Ludhiana is Vodafone (38%) and majority of respondents are using it from 1-2 years, the second most preferred service provider is Airtel (22%) and the majority of respondents are using it from 2-3 years, and the third most preferred service provider is Idea (12.5%) and the majority of respondents are using it from past 1-2 years, then BSNL (9.50%) and maximum respondents are using it from 2-3 years, Reliance (9%) where the maximum respondents are using it from 1-2 years and lastly there are other service providers also which account for (9%) such as Tata docomo, videocon etc. where the maximum people are using it from from past 1-2 years.
- Strong network coverage emerged the most influential in the selection of a particular GSM service provider. Secondly they consider Call rate to be the most important factor then Brand Image, various Tariff Plans offered, Customer service and value added service.
- Convenience factors such as the after sales service and the change in the place of residence are the most important factors in the switching behavior, then price issues are the second most important factor for switching, which includes the excess balance deductions, call rate, hidden charges, and the internet charges. Thereafter social factors, Network, Image, Speed, Internet Charges and Service failures are the important factors for customer switching.
- Mobile Number Portability (MNP) has not taken its place in India; we say that there is no significant change after the introduction of MNP.
- People are mostly using the MNP service because there is no number change, friend circle, Attractive plans, Peer influence, from CDMA to GSM and from
 postpaid to prepaid.

SUGGESTIONS

- From the study, it is abundantly clear that lack of convenience lead the consumers to switch the service provider. So, mobile service providers need to satisfy the Consumer with maximum convenience..
- · Mobile service providers should invest more on improving their network coverage in order to retain their consumers.
- Mobile service providers have to provide more offers for family and friends. Enticing offers still hold a major sway.
- Mobile service provider should satisfy their current consumers by providing them innovative offers.
- Mobile service provider should accept valid feedbacks from consumers regularly and make sure that they satisfy the consumers.

LIMITATIONS

As everything has its advantage and disadvantage, similarly conducting a market research project has its limitations too: the following are the limitations for this project:

- 1. Sample size is 200 which does not account for the whole population.
- 2. The taste and preferences of a person keeps changing with time to time as well as it changes with days, and the occurrence of various events.
- 3. There may be some ambiguity in the response given by the Respondents.
- 4. As the research had limited time to be completed in so there is a boundation of time constraint in the study.
- 5. The economic condition and per capita income of the area might have some influence on the community in sample.

CONCLUSION

In this rapidly changing and hugely competitive telecom sector companies are fighting hard for their survival and to explore new markets throughout the globe. The feature of a particular GSM service provider plays an important role in the buying decision of customers. After analysing the findings of the study, we suggest that cellular service providers concentrate more on improving the service and quality by increasing network stability and setting tariff rates competitively. The findings also suggest that managers of these mobile operators should shift focus on building corporate image and analyse more carefully the reason for consumers to switch brands in this industry in order to increase loyalty among these consumers. Factors such as - Convenience, Price issues, Service, Social factors, Network, Image and Speed, Internet charges and Service failure are considered to be the most important factors why consumers switch and by improving or enhancing these eight factors, the company will score high numbers among customers perception. Because customers preference towards various GSM service providers mainly depends upon these eight factors. Also, the introduction of mobile number portability (MNP) hasn't much influenced the customers a lot to shift from one brand to another.

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ANNEXURE FACTOR ANALYSIS

KMO AND BARTLETT'S TEST								
Kaiser-Meyer-Olkin Measure	.754							
Bartlett's Test of Sphericity	Approx. Chi-Square	1.031E3						
	df	378						
	Sig.	.000						

COMMUNALITIES		
	Initial	Extraction
I would switch to another network for low prices.	1.000	.413
I would switch because of the brand image of the mobile operator.	1.000	.583
I would switch to another network for 3G connectivity.	1.000	.646
I would switch to another network for strong network coverage.	1.000	.672
I would switch to another network for Wide network coverage.	1.000	.600
I would switch to another network for response to service failures.	1.000	.472
I would switch to another networkfor minimum level of congestion in the network.	1.000	.595
I would switch to another network for better value deals.	1.000	.464
I would switch to another network for call service failures.	1.000	.574
I would switch to another network for Excess balance deductions	1.000	.526
I would switch to another network for lack of perceived available or attractive offers.	1.000	.656
I would switch to another network for refusal to modify service or product.	1.000	.549
I would switch to another network for superior after sales service.	1.000	.564
I would switch to another network because of Long Wait Times for Consumer Service.	1.000	.624
I would switch to another network for change of the place of residence	1.000	.553
I would switch to another network for change in service personnel i.e. Call Center	1.000	.643
I would switch to another network as per the suggestion of my Retailer.	1.000	.497
I would switch to another network for variety seeking.	1.000	.574
I would switch to another network because of no new schemes or up gradation facility	1.000	.487
I would switch to another network because of unsuitable plans for different age group in my present service providers service.	1.000	.498
I would switch to another network because I feel the call rate is high.	1.000	.514
I would switch to another network because of hidden charges.	1.000	.530
I would switch to another network because of high SMS charge	1.000	.437
I would switch to another network because of high Internet charge	1.000	.572
I would switch to another network because of high Internet charge	1.000	.603
I would switch to another network because of Influence from family and friend	1.000	.493
I would switch to another network because of Fancy Number	1.000	.621
I would switch to another network because of high service charges for recharges	1.000	.614
Extraction Method: Principal Component Analysis.		



			TO	OTAL V	ARIANCE EXPLA	AINED				
Component	Initial	Eigenvalues		Extrac	tion Sums of Sq	uared Loadings	Rotation Sums of Squared Loadi			
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %	
1	4.823	17.225	17.225	4.823	17.225	17.225	2.837	10.134	10.134	
2	2.831	10.112	27.337	2.831	10.112	27.337	2.380	8.501	18.635	
3	1.631	5.825	33.162	1.631	5.825	33.162	2.285	8.161	26.796	
4	1.542	5.508	38.670	1.542	5.508	38.670	2.095	7.481	34.277	
5	1.382	4.935	43.605	1.382	4.935	43.605	1.735	6.196	40.473	
6	1.189	4.245	47.850	1.189	4.245	47.850	1.696	6.059	46.532	
7	1.108	3.955	51.806	1.108	3.955	51.806	1.311	4.682	51.214	
8	1.067	3.810	55.615	1.067	3.810	55.615	1.232	4.401	55.615	
9	.993	3.547	59.163							
10	.987	3.525	62.687							
11	.910	3.251	65.939							
12	.879	3.140	69.079							
13	.830	2.965	72.045							
14	.811	2.895	74.940							
15	.737	2.633	77.573							
16	.700	2.501	80.074							
17	.653	2.330	82.404							
18	.596	2.130	84.534							
19	.578	2.064	86.598							
20	.535	1.909	88.507							
21	.508	1.813	90.320							
22	.492	1.756	92.076							
23	.448	1.600	93.676							
24	.417	1.490	95.166							
25	.409	1.462	96.628							
26	.353	1.259	97.887							
27	.309	1.103	98.990							
28	.283	1.010	100.000							
Extraction N	1ethod	: Principal Com	ponent Analys	is.		,				



COMPONENT MATRI	Κ"									
	COMPONENT									
	1	2	3	4	5	6	7	8		
would switch to another network for low prices.	.421	.004	.366	102	022	.032	300	011		
would switch because of the brand image of the mobile operator.	.324	207	.226	459	.200	.100	025	.351		
would switch to another network for 3G connectivity.	.407	023	.392	221	.240	303	.207	.291		
would switch to another network for strong network coverage.	.024	.509	.418	.214	.338	247	.090	093		
would switch to another network for Wide network coverage.	.049	.372	.542	216	.261	.181	079	110		
would switch to another network for response to service failures.	.313	.187	.344	.386	211	.105	.002	.125		
would switch to another networkfor minimum level of congestion in the network.	.443	042	.328	.134	466	.161	.126	.111		
would switch to another network for better value deals.	.501	.056	.183	.234	312	.050	.138	048		
would switch to another network for call service failures.	.192	.249	.034	130	.126	.139	.627	169		
would switch to another network for Excess balance deductions	.133	.514	181	202	.265	.309	069	009		
would switch to another network for lack of perceived available or attractive offers.	.434	051	179	.415	.289	093	.410	011		
would switch to another network for refusal to modify service or product.	.462	049	202	.242	.274	.037	.022	.396		
would switch to another network for superior after sales service.	.495	003	131	.270	.417	076	217	.054		
would switch to another network because of Long Wait Times for Consumer Service.	.426	063	296	7.698E-5	.212	.529	.042	157		
would switch to another network for change of the place of residence	.517	232	.105	.165	.209	076	203	320		
would switch to another network for change in service personnel i.e. Call Center	.651	154	.125	093	299	.124	.193	172		
would switch to another network as per the suggestion of my Retailer.	.525	342	166	156	.059	010	.111	190		
would switch to another network for variety seeking.	.712	200	039	098	.060	049	102	010		
would switch to another network because of no new schemes or up gradation facility	.627	.020	029	.150	.008	079	225	110		
would switch to another network because of unsuitable plans for different age group in my present service providers service.	.503	266	011	.157	141	.289	195	.087		
would switch to another network because I feel the call rate is high.	.101	.619	161	116	065	.069	162	213		
would switch to another network because of hidden charges.	.059	.670	045	.025	022	.210	050	.167		
would switch to another network because of high SMS charge	.070	.420	.110	.241	043	228	182	313		
would switch to another network because of high Internet charge	.202	.388	273	.201	166	145	108	.454		
would switch to another network because of high Internet charge	.213	.684	176	005	164	.054	.155	.080		
would switch to another network because of Influence from family and friend	.482	.147	328	156	126	268	.003	140		
would switch to another network because of Fancy Number	.459	.128	196	295	173	481	.075	031		
would switch to another network because of high service charges for recharges	.526	.212	066	507	107	037	124	.053		
extraction Method: Principal Component Analysis.										
a. 8 components extracted.										



ROTATED COMPONENT MATR	IX ^a							
	Compo							
	1	2	3	4	5	6	7	8
I would switch to another network for low prices.	.273	.076	.328	.093	.133	.324	161	262
I would switch because of the brand image of the mobile operator.	.114	016	.034	.062	201	.723	031	032
I would switch to another network for 3G connectivity.	.098	151	.125	.204	.273	.658	.114	.188
I would switch to another network for strong network coverage.	.047	.196	.009	110	.760	.097	.024	.179
I would switch to another network for Wide network coverage.	006	.372	.078	196	.387	.384	346	007
I would switch to another network for response to service failures.	.106	.088	.592	140	.230	.007	.172	013
I would switch to another networkfor minimum level of congestion in the network.	002	036	.756	.068	065	.114	.029	.022
I would switch to another network for better value deals.	.166	.016	.623	.156	.060	034	.047	.128
I would switch to another network for call service failures.	075	.225	.100	.097	.051	.100	143	.682
I would switch to another network for Excess balance deductions	.125	.681	162	005	016	.101	007	.104
I would switch to another network for lack of perceived available or attractive offers.	.453	127	.105	.055	.086	085	.292	.566
I would switch to another network for refusal to modify service or product.	.467	.032	.070	016	115	.198	.499	.154
I would switch to another network for superior after sales service.	.689	.056	032	.044	.123	.085	.247	.015
I would switch to another network because of Long Wait Times for Consumer Service.	.505	.310	.075	057	422	012	125	.264
I would switch to another network for change of the place of residence	.651	157	.163	.138	.126	.026	205	026
I would switch to another network for change in service personnel i.e. Call Center	.233	030	.580	.344	189	.132	203	.195
I would switch to another network as per the suggestion of my Retailer.	.418	164	.099	.358	274	.121	159	.206
I would switch to another network for variety seeking.	.536	043	.242	.368	137	.269	.003	.010
I would switch to another network because of no new schemes or up gradation facility	.546	.076	.289	.288	.077	.014	.057	085
I would switch to another network because of unsuitable plans for different age group in my present service providers service.	.432	027	.426	012	320	.068	.054	134
I would switch to another network because I feel the call rate is high.	008	.629	014	.228	.163	178	060	063
I would switch to another network because of hidden charges.	102	.659	.097	052	.149	008	.225	.008
I would switch to another network because of high SMS charge	.099	.211	.101	.132	.506	290	052	109
I would switch to another network because of high Internet charge	002	.284	.121	.178	.044	055	.652	121
I would switch to another network because of high Internet charge	130	.609	.177	.238	.127	096	.258	.189
I would switch to another network because of Influence from family and friend	.221	.146	.057	.636	033	061	.083	.068
I would switch to another network because of Fancy Number	.056	.018	.053	.761	.072	.115	.116	.054
I would switch to another network because of high service charges for recharges	.113	.355	.130	.544	122	.369	051	093
Extraction Method: Principal Component Analysis. Rotation Method: Varimax with Kaiser Normalization.								
a. Rotation converged in 21 iterations.								



COMPONENT TRANSFORMATION MATRIX													
Component	1	2	3	4	5	6	7	8					
1	.641	.134	.498	.457	058	.283	.091	.151					
2	214	.818	.021	.101	.477	100	.178	.071					
3	158	177	.447	332	.528	.469	351	109					
4	.320	204	.299	437	.289	565	.409	.079					
5	.504	.060	621	315	.251	.336	013	.285					
6	.088	.460	.245	584	553	.013	253	.096					
7	333	158	.118	.044	038	.037	.044	.918					
8	210	017	.044	195	190	.506	.777	141					
F. d							_						

Extraction Method: Principal Component Analysis. Rotation Method: Varimax with Kaiser Normalization.



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