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HYPOTHESIS (ES)

RESEARCH METHODOLOGY

RESULTS & DISCUSSION

FINDINGS

RECOMMENDATIONS/SUGGESTIONS

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A CASE STUDY ON JOB SATISFACTION OF LABORS OF SMALL SCALE COMPANIES SITUATED AT HOWRAH AREA IN WEST BENGAL

BIJAN SAMADDER MANAGER – HRD (EAST REGION) SIS INDIA LTD. KOLKATA

PRITHA PANDE

LECTURER

MANAGEMENT DEPARTMENT

GEORGE COLLEGE

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ABSTRACT

This study is based on Raj Laxmi Bakery & Dhara Food Products of West Bengal India. These are under small scale industries. This topic helps to make the people aware of the importance of small scale industry as small scale industries (SSI) plays a very important role. It also contributes 40% of the gross industrial value added in the Indian economy. 45%-50% of Indian exports are contributed by sectors. That's why job satisfaction of labor of this industry is very important. The sample size is 100.The result is that these companies are doing well.

KEYWORDS

performance, economy, industry, job satisfaction, labor, wages, working hours.

INTRODUCTION

uman beings are very complex in their psychological makeup and hence, managers cannot influence employees' "inner states directly". They can, however, create work environments that encourage quality performance.

LITERATURE REVIEW

Physical working conditions and reward systems should therefore be designed carefully and used effectively to encourage individuals to achieve organizational goals. Incentives such as fair compensation, job security, promotions and challenging work are always considered as important for the motivation of employees in Small Scale industry (*Vinod K. Tewari, Joseph Philip and Amar Nath Pandey, 1991*). The key factors which are useful for the satisfaction of the employees i.e. workplace environment, reward and recognition, training and development and team work. These factors help to make the policies effective and through this effectiveness, efficiency takes place in the management process. (*Empirical study of Employee jobSatisfaction, 2012*). Many researchers found that Job satisfaction, Environment, pays, work place, and change in technology all of these are main factors that influences employee's behavior in any organization. (*Igalens and Roussel, 1999; Brewer et al., 2008*). In this case study of "JOB SATISFACTION OF LABOURS IN SMALL SCALE INDUSTRY", an attempt has been made to examine the nature of work environment that prevails in small industry; and the important reasons that generally influence the satisfaction level of employees in small industry. It is seen that the motivating factors that would motivate employees to perform in Small Scale Industries are basically three things viz., monetary

benefits, promotions and secured jobs. (job satisfaction among employees in small scale industries, visakhapatnam,2011)

OBJECTIVES

- 1. To measure the employees job satisfaction
- 2. To study the employee perception towards organization.
- 3. To study the attitude of the employees towards their work.
- 4. To identify the factor that motivates the employee.
- 5. To give suggestion for the growth and perspective of the company.

METHODOLOGY

TYPES OF DATA: qualitative & quantitative.

DATA COLLECTION METHOD: questionnaire& interview.

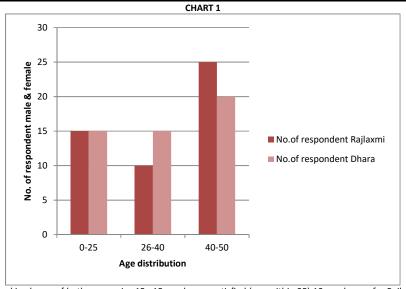
SAMPLE SIZE: 100

DATA ANALYSIS & INTERPRETATION

ANALYSIS ON SUITABILITY OF WORKING HOURS

TABLE 1

Age of employees (Male & female)	No.of respondent Rajlaxmi	No.of respondent Dhara
0-25	10	10
26-40	20	30
40-50	20	10
Total	50	50

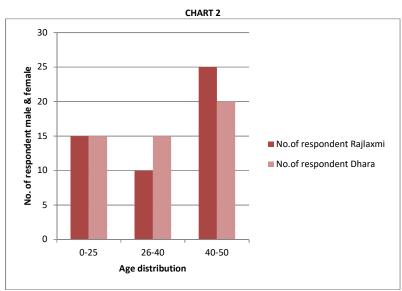


Interpretation: suitability for working hours of both companies 15+ 15 employees satisfied (age within 25).10 employees for Rajlaxmi & 15 employees for Dhara are satisfied (age within 26-40). 25 employees of Rajlaxmi & 20 employees of Dhara satisfied (age between 40-50).

ANALYSIS ABOUT JOB SECURITY

TABLE 2

Age of employees (Male Male & female)	No.of respondent Rajlaxmi	No.of respondent Dhara
0-25	10	5
26-40	15	25
40-50	25	20
Total	50	50

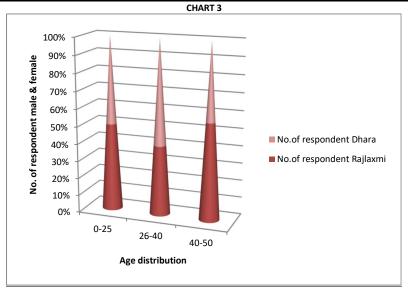


Interpretation: analysis for job security both companies 15+ 15 employees satisfied (age within 25).10 employees for Rajlaxmi & 15 employees for Dhara are satisfied (age within 26-40). 25 employees of Rajlaxmi & 20 employees of Dhara satisfied (age between 40-50)

ANALYSIS ABOUT GETTING PROPER WAGE

TABLE 3

Age of employees (Male& female)	No. of respondent Rajlaxmi	No. of respondent Dhara			
0-25	15	15			
26-40	10	15			
40-50	25	20			
Total	50	50			



Interpretation: analysis of getting wages 45% employees satisfied of Rajlaxmi & 55% employees of Dhara (age within 25). 35% employees for Rajlaxmi & 65% employees for Dhara are satisfied (age within 26-40). 25 employees of Rajlaxmi & 20 employees of Dhara satisfied (age between 40-50)

FINDINGS

- 1. Most of the workers working in "Dhara Food Product" and "Rajlaxmi Bakery" have more than 2 years of experience in the company.
- 2. Most of the respondent is satisfied with the work environment in "Dhara Food Product" and "Rajlaxmi Bakery". There are only few workers who are unsatisfied
- 3. Almost all the workers share a good relationship with their supervisor.
- 4. The company has taken utmost importance in providing a healthy and hygienic work environment for the workers.
- 5. Most of the workers feel that they are treated equally and with respect in the company.
- 6. The companies working hour seem to be employee friendly as everyone said they are satisfied with the working hours.
- 7. According to the company policies, the workers do not get any overtime allowances or benefits.
- 8. The response demonstrates that the workers get proper wages offered by the company and also all the workers are paid on par with the standards.

CONCLUSIONS

After doing the case study on this two small scale industry, "RAJLAXMI BAKERY" & "M/S DHARA FOOD PRODUCT" with a sample size of 10 from each company, I have come to the following conclusions.

Small scale industry in India is renowned for its socio economic growth factors and even industrial expansion. One of the unique features of small scale industry is that its growth has generated better job prospects helping free enterprise and inculcation of expertise besides guaranteeing better utilization of limited fiscal reserves and technology. Additionally, they play an important part in attaining the economic targets and socio-political aims.

Job satisfaction is an emotional response to the job situation. Job satisfaction often determined by how well outcomes meet or exceed expectations; and job satisfaction represents several related attitudes. It represents a constellation of a person's attitudes towards the job. It is a function of satisfaction with different aspects of the job, such as nature of work, supervisor, co-workers, leadership style etc., and of the particular importance one attaches to these respective factors. Job satisfaction is rather a general feeling of contentment with the various facets of job and work environment and hence all these facets have been examined on the basis of opinions of employees in the selected units covered in this case study.

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In this age of Commerce, Economics, Computer, I.T. & Management and cut throat competition, a group of intellectuals felt the need to have some platform, where young and budding managers and academicians could express their views and discuss the problems among their peers. This journal was conceived with this noble intention in view. This journal has been introduced to give an opportunity for expressing refined and innovative ideas in this field. It is our humble endeavour to provide a springboard to the upcoming specialists and give a chance to know about the latest in the sphere of research and knowledge. We have taken a small step and we hope that with the active cooperation of like-minded scholars, we shall be able to serve the society with our humble efforts.



