

INTERNATIONAL JOURNAL OF RESEARCH IN COMMERCE, IT & MANAGEMENT

I
J
R
C
M



A Monthly Double-Blind Peer Reviewed (Refereed/Juried) Open Access International e-Journal - Included in the International Serial Directories

Indexed & Listed at:

Ulrich's Periodicals Directory ©, ProQuest, U.S.A., EBSCO Publishing, U.S.A., Cabell's Directories of Publishing Opportunities, U.S.A.

Open J-Gate, India [link of the same is duly available at Inlibnet of University Grants Commission (U.G.C.)].

Index Copernicus Publishers Panel, Poland with IC Value of 5.09 & number of libraries all around the world.

Circulated all over the world & Google has verified that scholars of more than 3412 Cities in 173 countries/territories are visiting our journal on regular basis.

Ground Floor, Building No. 1041-C-1, Devi Bhawan Bazar, JAGADHRI – 135 003, Yamunanagar, Haryana, INDIA

<http://ijrcm.org.in/>

CONTENTS

| Sr. No. | TITLE & NAME OF THE AUTHOR (S) | Page No. |
|---------|---|----------|
| 1. | MARKET REACTIONS TOWARDS CAPITAL EXPENDITURE ANNOUNCEMENTS <i>DR. SHANTANU MEHTA & RAJALAKSHMI VEL</i> | 1 |
| 2. | IMPACT OF INFORMATION TECHNOLOGY ON MSMEs IN INDORE REGION <i>PARUL SHARDA & DR. M. D. PANGA</i> | 5 |
| 3. | COMPLIANCE OF CORPORATE GOVERNANCE AND ITS IMPACT ON FIRM PERFORMANCE: AN EMPIRICAL ANALYSIS WITH DUMMY VARIABLES <i>DR. PALLAVI KAPOORIA, DR. R. C. SHARMA & DR. DEEPAK KAUL</i> | 9 |
| 4. | CAUSE RELATED MARKETING AND ITS IMPACT ON BRAND PREFERENCES & BRAND ATTACHMENT AMONG CUSTOMERS AT BHAVNAGAR CITY WITH SPECIAL REFERENCE TO P&G FMCG PRODUCTS <i>BHAVIK P PARMAR</i> | 13 |
| 5. | (SACCOS) AFFAIRS IN ETHIOPIA: A CASE STUDY IN MEKELLE CITY, TIGRAY <i>KIDANU NERIE AREGAWI, DR. TEFATSIONSAHLUDESTA & HIWET KEBEDE AREGAWI</i> | 15 |
| 6. | AN APPROACH TOWARDS EFFICIENT PREFERRED DATA RETRIEVAL BY PRESORTING <i>SUNITA DWIVEDI & DR. ANIL RAJPUT</i> | 25 |
| 7. | PERCEIVED USEFULNESS, USER ACCEPTANCE OF E-BANKING AND SUCCESSFUL TRANSITION TO CASHLESS POLICY IN NIGERIA <i>CLEMENT IKENNA OKEKE</i> | 30 |
| 8. | SENSITIVITY OF INTERNAL AND EXTERNAL CHANGE JUSTICE AS A PREDICTOR IN PRIVATE SECTOR <i>UROOS FATIMA RIZVI & FASAHAH HUSAIN QAZI</i> | 39 |
| 9. | PRODUCTIVITY IMPROVEMENT THROUGH PREVENTIVE MAINTENANCE: THE CASE OF ATSC TEXTILE MANUFACTURING FIRM <i>AMARE MATEBU KASSA</i> | 46 |
| 10. | A STUDY OF FACTORS RELATED TO SUCCESS & FAILURE OF ENTREPRENEURS IN SMALL SCALE INDUSTRIES WITH IMPORTANCE ON THEIR LEVEL OF EDUCATION AND TRAINING <i>DEEPAK KUMAR</i> | 51 |
| 11. | MAJOR USES AND PREFERRED PAYMENT SYSTEMS IN NIGERIA: APPLICATION OF WORD OF MOUTH COMMUNICATION IN PROMOTING CASHLESS POLICY OF CBN <i>CLEMENT IKENNA OKEKE</i> | 53 |
| 12. | CHALLENGES FACED BY BANKING INDUSTRY IN UAE: REENGINEERING THE OPERATIONAL EFFICIENCIES <i>DR. BEENISH SHAMEEM</i> | 60 |
| 13. | FACE DETECTION IN NIGHT VISION IMAGES: AN APPLICATION OF BPDFHE METHODOLOGY <i>ANURAG RAY & ASHIS PRADHAN</i> | 62 |
| 14. | UNITED ARAB EMIRATES: THE INTEGRATION OF BUSINESS TECHNOLOGY AND CORPORATE COMPETITIVENESS <i>DR. BEENISH SHAMEEM</i> | 66 |
| 15. | A STUDY OF RECRUITMENT PRACTICES FROM TRADITIONAL TO e-RECRUITMENT: A PARADIGM SHIFT <i>ABDUL GHANI FAIYYAZ</i> | 68 |
| | REQUEST FOR FEEDBACK & DISCLAIMER | 72 |

CHIEF PATRON

PROF. K. K. AGGARWAL

Chairman, Malaviya National Institute of Technology, Jaipur
(An institute of National Importance & fully funded by Ministry of Human Resource Development, Government of India)
Chancellor, K. R. Mangalam University, Gurgaon
Chancellor, Lingaya's University, Faridabad
Founder Vice-Chancellor (1998-2008), Guru Gobind Singh Indraprastha University, Delhi
Ex. Pro Vice-Chancellor, Guru Jambheshwar University, Hisar

FOUNDER PATRON

LATE SH. RAM BHAJAN AGGARWAL

Former State Minister for Home & Tourism, Government of Haryana
Former Vice-President, Dadri Education Society, Charkhi Dadri
Former President, Chinar Syntex Ltd. (Textile Mills), Bhiwani

CO-ORDINATOR

AMITA

Faculty, Government M. S., Mohali

ADVISORS

DR. PRIYA RANJAN TRIVEDI

Chancellor, The Global Open University, Nagaland

PROF. M. S. SENAM RAJU

Director A. C. D., School of Management Studies, I.G.N.O.U., New Delhi

PROF. M. N. SHARMA

Chairman, M.B.A., Haryana College of Technology & Management, Kaithal

PROF. S. L. MAHANDRU

Principal (Retd.), Maharaja Agrasen College, Jagadhri

EDITOR

PROF. R. K. SHARMA

Professor, Bharti Vidyapeeth University Institute of Management & Research, New Delhi

CO-EDITOR

DR. BHAVET

Faculty, Shree Ram Institute of Business & Management, Urjani

EDITORIAL ADVISORY BOARD

DR. RAJESH MODI

Faculty, Yanbu Industrial College, Kingdom of Saudi Arabia

PROF. SANJIV MITTAL

University School of Management Studies, Guru Gobind Singh I. P. University, Delhi

PROF. ANIL K. SAINI

Chairperson (CRC), Guru Gobind Singh I. P. University, Delhi

DR. SAMBHAVNA

Faculty, I.I.T.M., Delhi

DR. MOHENDER KUMAR GUPTA

Associate Professor, P. J. L. N. Government College, Faridabad

DR. SHIVAKUMAR DEENE

Asst. Professor, Dept. of Commerce, School of Business Studies, Central University of Karnataka, Gulbarga

ASSOCIATE EDITORS

PROF. NAWAB ALI KHAN

Department of Commerce, Aligarh Muslim University, Aligarh, U.P.

PROF. ABHAY BANSAL

Head, Department of Information Technology, Amity School of Engineering & Technology, Amity University, Noida

PROF. A. SURYANARAYANA

Department of Business Management, Osmania University, Hyderabad

DR. SAMBHAV GARG

Faculty, Shree Ram Institute of Business & Management, Urjani

PROF. V. SELVAM

SSL, VIT University, Vellore

DR. PARDEEP AHLAWAT

Associate Professor, Institute of Management Studies & Research, Maharshi Dayanand University, Rohtak

DR. S. TABASSUM SULTANA

Associate Professor, Department of Business Management, Matrusri Institute of P.G. Studies, Hyderabad

SURJEET SINGH

Asst. Professor, Department of Computer Science, G. M. N. (P.G.) College, Ambala Cantt.

TECHNICAL ADVISOR

AMITA

Faculty, Government M. S., Mohali

FINANCIAL ADVISORS

DICKIN GOYAL

Advocate & Tax Adviser, Panchkula

NEENA

Investment Consultant, Chambaghat, Solan, Himachal Pradesh

LEGAL ADVISORS

JITENDER S. CHAHAL

Advocate, Punjab & Haryana High Court, Chandigarh U.T.

CHANDER BHUSHAN SHARMA

Advocate & Consultant, District Courts, Yamunanagar at Jagadhri

SUPERINTENDENT

SURENDER KUMAR POONIA

CALL FOR MANUSCRIPTS

We invite unpublished novel, original, empirical and high quality research work pertaining to recent developments & practices in the areas of Computer Science & Applications; Commerce; Business; Finance; Marketing; Human Resource Management; General Management; Banking; Economics; Tourism Administration & Management; Education; Law; Library & Information Science; Defence & Strategic Studies; Electronic Science; Corporate Governance; Industrial Relations; and emerging paradigms in allied subjects like Accounting; Accounting Information Systems; Accounting Theory & Practice; Auditing; Behavioral Accounting; Behavioral Economics; Corporate Finance; Cost Accounting; Econometrics; Economic Development; Economic History; Financial Institutions & Markets; Financial Services; Fiscal Policy; Government & Non Profit Accounting; Industrial Organization; International Economics & Trade; International Finance; Macro Economics; Micro Economics; Rural Economics; Co-operation; Demography; Development Planning; Development Studies; Applied Economics; Development Economics; Business Economics; Monetary Policy; Public Policy Economics; Real Estate; Regional Economics; Political Science; Continuing Education; Labour Welfare; Philosophy; Psychology; Sociology; Tax Accounting; Advertising & Promotion Management; Management Information Systems (MIS); Business Law; Public Responsibility & Ethics; Communication; Direct Marketing; E-Commerce; Global Business; Health Care Administration; Labour Relations & Human Resource Management; Marketing Research; Marketing Theory & Applications; Non-Profit Organizations; Office Administration/Management; Operations Research/Statistics; Organizational Behavior & Theory; Organizational Development; Production/Operations; International Relations; Human Rights & Duties; Public Administration; Population Studies; Purchasing/Materials Management; Retailing; Sales/Selling; Services; Small Business Entrepreneurship; Strategic Management Policy; Technology/Innovation; Tourism & Hospitality; Transportation Distribution; Algorithms; Artificial Intelligence; Compilers & Translation; Computer Aided Design (CAD); Computer Aided Manufacturing; Computer Graphics; Computer Organization & Architecture; Database Structures & Systems; Discrete Structures; Internet; Management Information Systems; Modeling & Simulation; Neural Systems/Neural Networks; Numerical Analysis/Scientific Computing; Object Oriented Programming; Operating Systems; Programming Languages; Robotics; Symbolic & Formal Logic; Web Design and emerging paradigms in allied subjects.

Anybody can submit the **soft copy** of unpublished novel; original; empirical and high quality **research work/manuscript anytime** in **M.S. Word format** after preparing the same as per our **GUIDELINES FOR SUBMISSION**; at our email address i.e. infoijrcm@gmail.com or online by clicking the link **online submission** as given on our website ([FOR ONLINE SUBMISSION, CLICK HERE](#)).

GUIDELINES FOR SUBMISSION OF MANUSCRIPT

1. **COVERING LETTER FOR SUBMISSION:**

DATED: _____

THE EDITOR
IJRCM

Subject: SUBMISSION OF MANUSCRIPT IN THE AREA OF.

(e.g. Finance/Marketing/HRM/General Management/Economics/Psychology/Law/Computer/IT/Engineering/Mathematics/other, please specify)

DEAR SIR/MADAM

Please find my submission of manuscript entitled ' _____ ' for possible publication in your journals.

I hereby affirm that the contents of this manuscript are original. Furthermore, it has neither been published elsewhere in any language fully or partly, nor is it under review for publication elsewhere.

I affirm that all the author (s) have seen and agreed to the submitted version of the manuscript and their inclusion of name (s) as co-author (s).

Also, if my/our manuscript is accepted, I/We agree to comply with the formalities as given on the website of the journal & you are free to publish our contribution in any of your journals.

NAME OF CORRESPONDING AUTHOR:

Designation:
Affiliation with full address, contact numbers & Pin Code:
Residential address with Pin Code:
Mobile Number (s):
Landline Number (s):
E-mail Address:
Alternate E-mail Address:

NOTES:

- a) The whole manuscript is required to be in **ONE MS WORD FILE** only (pdf. version is liable to be rejected without any consideration), which will start from the covering letter, inside the manuscript.
- b) The sender is required to mention the following in the **SUBJECT COLUMN** of the mail:
New Manuscript for Review in the area of (Finance/Marketing/HRM/General Management/Economics/Psychology/Law/Computer/IT/Engineering/Mathematics/other, please specify)
- c) There is no need to give any text in the body of mail, except the cases where the author wishes to give any specific message w.r.t. to the manuscript.
- d) The total size of the file containing the manuscript is required to be below **500 KB**.
- e) Abstract alone will not be considered for review, and the author is required to submit the complete manuscript in the first instance.
- f) The journal gives acknowledgement w.r.t. the receipt of every email and in case of non-receipt of acknowledgment from the journal, w.r.t. the submission of manuscript, within two days of submission, the corresponding author is required to demand for the same by sending separate mail to the journal.

2. **MANUSCRIPT TITLE:** The title of the paper should be in a 12 point Calibri Font. It should be bold typed, centered and fully capitalised.

3. **AUTHOR NAME (S) & AFFILIATIONS:** The author (s) **full name, designation, affiliation (s), address, mobile/landline numbers**, and **email/alternate email address** should be in italic & 11-point Calibri Font. It must be centered underneath the title.

4. **ABSTRACT:** Abstract should be in fully italicized text, not exceeding 250 words. The abstract must be informative and explain the background, aims, methods, results & conclusion in a single para. Abbreviations must be mentioned in full.

5. **KEYWORDS:** Abstract must be followed by a list of keywords, subject to the maximum of five. These should be arranged in alphabetic order separated by commas and full stops at the end.
6. **MANUSCRIPT:** Manuscript must be in **BRITISH ENGLISH** prepared on a standard A4 size **PORTRAIT SETTING PAPER**. It must be prepared on a single space and single column with 1" margin set for top, bottom, left and right. It should be typed in 8 point Calibri Font with page numbers at the bottom and centre of every page. It should be free from grammatical, spelling and punctuation errors and must be thoroughly edited.
7. **HEADINGS:** All the headings should be in a 10 point Calibri Font. These must be bold-faced, aligned left and fully capitalised. Leave a blank line before each heading.
8. **SUB-HEADINGS:** All the sub-headings should be in a 8 point Calibri Font. These must be bold-faced, aligned left and fully capitalised.
9. **MAIN TEXT:** The main text should follow the following sequence:

INTRODUCTION**REVIEW OF LITERATURE****NEED/IMPORTANCE OF THE STUDY****STATEMENT OF THE PROBLEM****OBJECTIVES****HYPOTHESES****RESEARCH METHODOLOGY****RESULTS & DISCUSSION****FINDINGS****RECOMMENDATIONS/SUGGESTIONS****CONCLUSIONS****SCOPE FOR FURTHER RESEARCH****ACKNOWLEDGMENTS****REFERENCES****APPENDIX/ANNEXURE**

It should be in a 8 point Calibri Font, single spaced and justified. The manuscript should preferably not exceed **5000 WORDS**.

10. **FIGURES & TABLES:** These should be simple, crystal clear, centered, separately numbered & self explained, and **titles must be above the table/figure. Sources of data should be mentioned below the table/figure.** It should be ensured that the tables/figures are referred to from the main text.
11. **EQUATIONS:** These should be consecutively numbered in parentheses, horizontally centered with equation number placed at the right.
12. **REFERENCES:** The list of all references should be alphabetically arranged. The author (s) should mention only the actually utilised references in the preparation of manuscript and they are supposed to follow **Harvard Style of Referencing**. The author (s) are supposed to follow the references as per the following:
 - All works cited in the text (including sources for tables and figures) should be listed alphabetically.
 - Use (ed.) for one editor, and (ed.s) for multiple editors.
 - When listing two or more works by one author, use --- (20xx), such as after Kohl (1997), use --- (2001), etc, in chronologically ascending order.
 - Indicate (opening and closing) page numbers for articles in journals and for chapters in books.
 - The title of books and journals should be in italics. Double quotation marks are used for titles of journal articles, book chapters, dissertations, reports, working papers, unpublished material, etc.
 - For titles in a language other than English, provide an English translation in parentheses.
 - The location of endnotes within the text should be indicated by superscript numbers.

PLEASE USE THE FOLLOWING FOR STYLE AND PUNCTUATION IN REFERENCES:**BOOKS**

- Bowersox, Donald J., Closs, David J., (1996), "Logistical Management." Tata McGraw, Hill, New Delhi.
- Hunker, H.L. and A.J. Wright (1963), "Factors of Industrial Location in Ohio" Ohio State University, Nigeria.

CONTRIBUTIONS TO BOOKS

- Sharma T., Kwatra, G. (2008) Effectiveness of Social Advertising: A Study of Selected Campaigns, Corporate Social Responsibility, Edited by David Crowther & Nicholas Capaldi, Ashgate Research Companion to Corporate Social Responsibility, Chapter 15, pp 287-303.

JOURNAL AND OTHER ARTICLES

- Schemenner, R.W., Huber, J.C. and Cook, R.L. (1987), "Geographic Differences and the Location of New Manufacturing Facilities," Journal of Urban Economics, Vol. 21, No. 1, pp. 83-104.

CONFERENCE PAPERS

- Garg, Sambhav (2011): "Business Ethics" Paper presented at the Annual International Conference for the All India Management Association, New Delhi, India, 19–22 June.

UNPUBLISHED DISSERTATIONS AND THESES

- Kumar S. (2011): "Customer Value: A Comparative Study of Rural and Urban Customers," Thesis, Kurukshetra University, Kurukshetra.

ONLINE RESOURCES

- Always indicate the date that the source was accessed, as online resources are frequently updated or removed.

WEBSITES

- Garg, Bhavet (2011): Towards a New Natural Gas Policy, Political Weekly, Viewed on January 01, 2012 <http://epw.in/user/viewabstract.jsp>

MAJOR USES AND PREFERRED PAYMENT SYSTEMS IN NIGERIA: APPLICATION OF WORD OF MOUTH COMMUNICATION IN PROMOTING CASHLESS POLICY OF CBN

CLEMENT IKENNA OKEKE
ASSOCIATE PROFESSOR
SCHOOL OF MANAGEMENT SCIENCES
NATIONAL OPEN UNIVERSITY OF NIGERIA
LAGOS

ABSTRACT

Given the imperative of developing an effective national payments system that will drive economic growth and development and in furtherance of the cashless policy of Central Bank of Nigeria, this study sought to establish how Word of Mouth Communication can facilitate the transition from a cash-based to an e-payment dominant payment system in Nigeria. Towards this end, 282 respondents who are aware of the three payment systems in operation in Nigeria were surveyed to determine their preferred payment system, what they use the payment systems to do mostly, why they are not using cheque and e-payment systems and the payment systems they will likely recommend to their friends and relations. Based on analyzed data, the study came to the conclusion that the respondents are satisfied with e-payment system, use it mostly for transfer of funds, payment for goods and services and payment for utilities, and will mostly recommend e-payment system to their friends and relations. For effective and cost efficient achievement of cashless policy, the study recommended the use of, product advocates (using word of mouth communication), influence marketing/marketers (using word of mouth marketing) and application of ICT to facilitate word of mouth marketing (using electronic word of mouth).

KEYWORDS

Cashless Policy, Electronic Word of Mouth (EWOM), Product Advocates, Word of Mouth (WOM) Communication and Word of Mouth Marketing (WOMM).

1.0 INTRODUCTION

keke (2013), Ovia (2013) and FDCL (2012) have all demonstrated the importance of payments systems in modern economies. Research according to Odior and Banuso (2013) has shown that 10% increase in the efficiency of the national payments system leads to 1% increase in the GDP ceteris paribus. An efficient payments system will depend less on cash, and has great potential to grow the national economy by: Increasing the velocity of money, this in turn promotes economic growth; Reducing the volume of cash kept outside the banking system; Providing banks with more liquidity for lending to the needy sectors of the economy, at attractive rates; Reducing corruption; and Reducing overall cost of banking and payments, thereby reducing bank charges.

Perhaps because of the demonstrated role of an effective and efficient payment system, particularly one that is less cash driven and predominantly electronic driven, the Central Bank of Nigeria in 2012 introduced cashless policy in Nigeria. It sought to introduce a new policy on cash-based transactions which stipulates a 'cash handling charge' on daily cash withdrawals or cash deposits that exceed N500, 000 for Individuals and N3, 000,000 for corporate bodies. The new policy on cash-based transactions (withdrawals & deposits) in banks, aims at reducing (**not eliminating**) the amount of physical cash (coins and notes) circulating in the economy, and encouraging more electronic-based transactions (payments for goods, services, transfers, etc.).

The cashless policy was introduced to among other objectives:

1. Drive development and modernization of our payment system in line with Nigeria's vision 2020 goal of being amongst the top 20 economies by the year 2020. An efficient and modern payment system is positively correlated with economic development, and is a key enabler for economic growth;
2. Reduce the cost of banking services (including cost of credit) and drive financial inclusion by providing more efficient transaction options and greater reach; and
3. Improve the effectiveness of monetary policy in managing inflation and driving economic growth.

In addition, the cash policy aims to curb some of the negative consequences associated with the high usage of physical cash in the economy, including:

- **High cost of cash:** There is a high cost of cash along the value chain - from the CBN & the banks, to corporations and traders; everyone bears the high costs associated with volume cash handling.
- **High risk of using cash:** Cash encourages robberies and other cash-related crimes. It also can lead to financial loss in the case of fire and flooding incidents.
- **High subsidy:** CBN analysis showed that only 10percent of daily banking transactions are above 150k, but the 10percent account for majority of the high value transactions. This suggests that the entire banking population subsidizes the costs that the tiny minority 10percent incurs in terms of high cash usage.
- **Informal Economy:** High cash usage results in a lot of money outside the formal economy, thus limiting the effectiveness of monetary policy in managing inflation and encouraging economic growth.
- **Inefficiency & Corruption:** High cash usage enables corruption, leakages and money laundering, amongst other cash-related fraudulent activities.

A variety of benefits are expected to be derived by various stakeholders from an increased utilization of e-payment systems. These include:

- **For Consumers:** Increased convenience; more service options; reduced risk of cash-related crimes; cheaper access to (out-of-branch) banking services and access to credit.
- **For Corporations:** Faster access to capital; reduced revenue leakage; and reduced cash handling costs.
- **For Government:** Increased tax collections; greater financial inclusion; increased economic development; increased tax collections; greater financial inclusion; and increased economic development.

The cashless policy has been introduced on pilot basis first in Lagos state (2012) and now in six states of Abia, Anambra, Kano, Ogun, Rivers and Federal Capital Territory (FCT), Abuja(October 1, 2013). It is planned that a national roll out of the policy will commence in July 2014. This effort epitomizes the concerted effort to transit the Nigerian economy from a cash-based to an e-payment options system.

To facilitate the acceptance, adoption and preference of the e-payment systems platforms in Nigeria, the CBN has been running a set of targeted stakeholder engagement sessions as a first stage of its planned communication campaign. These have targeted key groups that will be most impacted by the cash policy, with the objective of creating awareness and providing an opportunity for them to raise issues and concerns. The stakeholders so far have included markets, associations, professional bodies, etc. These stakeholder sessions were concluded in November 2011.CBN is now implementing the phase 2 of the communication strategy, which is the Mass communication campaign, leveraging the inputs derived during the stakeholder sessions.

The objective of this paper is to establish the rationale and cost effective way of using Nigerians who have tried, are satisfied and accepted e-payment as the preferred payment system option as apostles in spreading the goodness of the system and getting their friends and relations to try, accept and also prefer it as the payment system of choice in their financial transactions. This will, supplement the efforts and not replace it, of CBN in promoting cashless policy and seeing that e-payment becomes the dominant payment system in Nigeria.

The key research questions that the study will seek to provide answers to are:

1. Are people engaging in financial transactions aware of the three payment systems available?

2. What are the payment systems that are being presently used?
3. What are the major reasons for people not using some payment systems?
4. What are the major uses to which payment systems are being applied?
5. How do users of payment systems rank them?
6. What are the payment systems that most people will recommend and not recommend for use by their friends and relations?

2.0 LITERATURE REVIEW

Word of Mouth (WOM), is the passing of information from person to person by oral communication, which could be as simple as telling someone the time of day. Traditionally, oral stories were committed to memory and then passed from generation to generation. However, in literate societies, written and televised media have largely replaced this method of communicating local, family, and cultural histories. Oral storytelling remains the dominant medium of learning in some countries with low literacy rates (<http://www.thefreedictionary.com/by+word+of+mouth>).

In Marketing, word-of-mouth communication (WOM) involves the passing of information between a non-commercial communicator (i.e. someone who is not rewarded) and a receiver concerning a brand, a product, or a service (Dichter, 1966). When WOM is mediated through electronic means, the resulting Electronic Word Of Mouth (eWoM) refers to any statement consumers share via the Internet (e.g., web sites, social networks, instant messages, news feeds) about a product, service, brand, or company (Kietzmann and Canhoto, 2013). If the sender of word-of-mouth communication is rewarded then this process is referred to as word-of-mouth marketing, which relies on the added credibility of person-to-person communication, a personal recommendation (<http://www.entrepreneur.com/encyclopedia/term/82660.html>). Using WOM as an opposing force to commercially motivated word-of-mouth marketing has been coined Pro-consumer WOM (Lang and Lawson, 2013). Researchers have formulated a series of recommendations for how nonprofits and public sector organizations can utilize Pro-consumer WOM effectively.

WOM has been researched for many years and as a result much is known about what drives WOM (e.g. customer satisfaction, trust and brand commitment) and its far-reaching consequences (e.g. affective/emotional, cognitive, and behavioral) for both consumers and organizations (Lang and Lawson, 2013). WOM's effectiveness as an information source for consumers can be broken down into two factors: WOM's reach and WOM's impact. These two factors are in turn explained by 13 other drivers (Lang and Lawson, 2013)

1. age of the brand in the marketplace
2. type of good
3. complexity
4. knowledge about a brand
5. differentiation
6. relevance of a brand to a broad audience
7. quality - esteem given to a brand
8. premium
9. visibility
10. excitement
11. satisfaction
12. perceived risk
13. involvement

Word-of-mouth marketing implies that an organization takes active steps to encourage WOM (e.g. offering a reward to the WOM sender), whereas normal WOM implies that the sender is not rewarded. Word-of-mouth marketing, which encompasses a variety of subcategories, including buzz, blog, viral, grassroots, brand advocates, cause influencers and social media marketing, as well as ambassador programs, work with consumer-generated media and more, can be highly valued by product, social media and performance marketers. Pro-consumer WOM has been suggested to act as counter balance to commercially motivated word-of-mouth marketing (Lang and Lawson, 2013). Because of the personal nature of the communications between individuals, it is believed that they are more credible (Keakopa, 1998). Research points to individuals being more inclined to believe WOMM than more formal forms of promotion methods; the listener tends to believe that the communicator is being honest and doesn't have an ulterior motive (i.e. the receiver believes that the sender is not rewarded for engaging in WOM) (Keakopa, 1998; Grewal, Cline and Davies, 2003). Word-of-mouth depends on the extent of customer satisfaction with the product or service (Stach, and Serenko, 2010) and on the degree of its perceived value (Turel, Serenko, and Bontis, 2010).

To promote and manage word-of-mouth communications, marketers use publicity techniques as well as viral marketing methods to achieve desired behavioral response. Companies can focus on brand advocates, the people who proactively recommend their favorite brands and products online and offline without being paid to do so (<http://www.reuters.com/article/2010/11/08/us-vj-zuberance-idUSTRE6A731G20101108>). Influencer marketing is also increasingly used to seed WOMM by targeting key individuals who have authority and many personal connections.

Marketers place significant value on positive word-of-mouth, which is traditionally achieved by creating products, services and customer experiences that generate conversation-worthy "buzz" naturally (Word of mouth advertising: Marketing-made-simple.com). The relatively new practice of word-of-mouth marketing attempts to inject positive "buzz" into conversations directly. While marketers have always hoped to achieve positive word-of-mouth, intentional marketing relying on such techniques is subject to regulation in some jurisdictions. For example, in the United States, deliberate efforts to generate beneficial consumer conversations must be transparent and honestly conducted in order to meet the requirements of Section 5 of the Federal Trade Commission Act that prohibits "unfair or deceptive acts or practices" (Laws Enforced by the Federal Trade). Commission

To help marketers understand the difference between legitimate and unfair practices, a number of professional organizations have put forward recommendations for ethical conduct (Word of Mouth Marketing Association Ethics Code-<http://www.womma.org/ethics/code/read/>) and (American Marketing Association Best Practices for Word-of-Mouth Communications-<http://www.marketingpower.com/content1943490.php>). A Nielsen global survey in 2013 found that word-of-mouth is not only the most trusted source of consumer information, but it is the most likely to be acted upon (<http://www.idiro.com/2013/09/nielsen-report-finds-that-word-of-mouth-is-the-most-trusted-source-again/>).

George Silverman, a psychologist, pioneered word-of-mouth marketing when he created what he called "teleconferenced peer influence groups" in order to engage physicians in dialogue about new pharmaceutical products. Silverman noticed an interesting phenomenon while conducting focus groups with physicians in the early 1970s. "One or two physicians who were having good experiences with a drug would sway an entire group of skeptics. They would even sway dissatisfied group of ex-prescribers who had had negative experiences!" (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-3).

Marketing buzz or simply "buzz" is a term used in word-of-mouth marketing—the interaction of consumers and users of a product or service serve to amplify the original marketing message (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-thomas-8). Some describe buzz as a form of hype among consumers (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-hbr-9) a vague but positive association, excitement, or anticipation about a product or service. Positive "buzz" is often a goal of viral marketing, public relations, and of advertising on Web 2.0 media. The term refers both to the execution of the marketing technique, and the resulting goodwill that is created. Examples of products with strong marketing buzz upon introduction were Harry Potter, the Volkswagen New Beetle, Pokémon, Beanie Babies, and the *Blair Witch Project* (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-hbr-9)

Viral marketing and viral advertising are buzzwords referring to marketing techniques that use pre-existing social networks to produce increases in brand awareness or to achieve other marketing objectives (such as product sales) through self-replicating viral processes, analogous to the spread of virus or computer viruses. It can be word-of-mouth delivered or enhanced by the network effects of the Internet (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-hbr-9). Viral promotions may take the form of video clips, interactive Flash games, advergames, ebooks, brandable software, images, or even text messages. The goal of marketers interested in creating successful viral marketing programs is to identify individuals with high Social

Networking Potential (SNP) — and have a high probability of being taken by another competitor — and create viral messages that appeal to this segment of the population. The term "viral marketing" has also been used pejoratively to refer to stealth marketing campaigns—the unscrupulous use of astroturfing on-line combined with under market advertising in shopping centers to create the impression of spontaneous word-of-mouth enthusiasm (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-10).

Consumers may promote brands by word-of-mouth due to social, functional, and emotional factors (http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-12). This research also found that while social and functional drivers are the most important for promotion via WOM online, the emotional driver pre-dominates offline.

Positive word of mouth can be very useful in creating awareness and generating demand for desired products. There are two forms of word of mouth communication that can serve the need of promoting e-payment platforms in Nigeria. These are normal word of mouth communication—this relies on satisfied and willing users to become product advocates (individuals who are satisfied with the product and without inducement are willing to talk other people into buying/using the product), and Word Of Mouth Marketing that consciously induces influential individuals to talk to and convert non users to users of the product. We therefore talk of word of mouth (WOM) communication, word of mouth marketing (WOMM) and electronic word of mouth (EWOM) communication. EWOM is particularly critical in this new age of ICT and many new ways of engaging large audience and even individuals quickly, effectively and economically. All share peculiar characteristics but on the whole are effective in promoting especially new products to consumers who often are skeptical to less trusting of other forms of marketing communication.

3.0 RESEARCH METHODOLOGY

The data need of this study was defined in two broad areas: first was the awareness of payment systems, determination of the ones being presently used and the preferred ones; second was establishment of the major reasons for not using cheque and e-payment systems by some, ranking of the major uses of the payment systems; and third was establishment of the payment systems that would be recommended to friends and relations.

While yes and no options were used in determining the awareness of the payment systems and the ones being presently used, five factors each were listed for the reasons for not using cheque and e-payment systems and for the uses of the three payment systems. Respondents for these two issues were requested to choose the three most important factors and rank them first, second and third in order of importance. For ranking of major uses of the three payment systems, five factors of payment for goods and services, payment of utilities, transfer of funds, store of value and safe keeping were listed and respondents identified and ranked the three most important ones on a range of first, second and third. For recommendation of payment systems to friends and relations, yes or no options were made available and respondents chose as they deemed fit. The aggregate cumulative point was used in ranking the payment systems from first to third on relevant factors.

The study relied on questionnaire as the survey instrument for collecting data on the ranking of payment systems based on Nigerian experience of respondents. The questionnaire listed the factors and required respondents to rank them based on their personal experience of payment systems. It became imperative therefore to select respondents from a population of highly literate and financially active Nigerians who are aware of the three payment systems obtainable in Nigeria.

To meet the outlined requirements of the data collection source, the study used a population of students of Enugu State University of Technology (ESUT) Business School, located in Enugu, the capital of Enugu state in south east, Nigeria. Being an executive programme with students mostly working, drawn from all states, tribes and religions in Nigeria, the population surveyed met the requirement of financially well to do and active users of e-payment system in Nigeria. This is in line with the Grounded Theorists rule of selecting purposive samples from participants who represent the major categories of people relevant to the research (Charmaz, 2003) and (Henwood and Pidgeon, 1993). Being a lecturer on the ESUT programme facilitated access to the students and cooperation from them in completing the questionnaire. With a population of 600 students, the questionnaire was administered on all the students in MBA, MSc and PGD classes on the 14th and 15th of December, 2013. A total of 319 copies of the questionnaire were administered and retrieved within the two days. Given incompleteness and inconsistency in completion 37 returned questionnaire were rejected. Thus, 282 returned questionnaires were analyzed. This gave an effective response rate of 88.40%.

The collected primary data were presented on tables and analyzed using frequency distribution and aggregation of points to arrive at cumulative points and enable ranking. Data were also collected and analyzed to define the profile of respondents (age, education, marital status, gender, gross annual income, and employment status, sector of the economy and operation of account with Nigerian banks).

WOMM

4.0 RESULTS AND DISCUSSION

4.1 PROFILE OF RESPONDENTS

The profile of respondents is captured on Table 1 below.

TABLE 1: PROFILE OF RESPONDENTS

| Category | Statistics |
|---|-------------|
| Gender | |
| Male | 177(62.77%) |
| Female | 105(37.23%) |
| Age | |
| 20-30 years | 42(14.89%) |
| 30-40 years | 165(58.51%) |
| 40-50 years | 45(15.96%) |
| 50-60 years | 27(9.57%) |
| 60 years and above | 03(1.06%) |
| Marital Status | |
| Single | 73(25.89%) |
| Married | 201(71.28%) |
| Divorced | 4(1.42%) |
| Widowed | 4(1.42%) |
| Gross Annual Income | |
| Less than N1m | 54(19.15%) |
| N1M-N3M | 111(39.36%) |
| N3M-N5M | 63(22.34%) |
| N5M-N7M | 27(9.58%) |
| N7M-N9M | 6(2.13%) |
| N9M- N11M | 3(1.06%) |
| N11M-N13M | 2(0.71%) |
| N13M and above | 1(0.36%) |
| Employment Status | |
| Employed | 267(94.68%) |
| Unemployed | 15(5.32%) |
| Sector Of Employment | |
| Private | 119(42.20%) |
| Public | 163(57.80%) |
| Operation Of Account With Nigerian Banks | |
| Yes | 282(100%) |
| No | 0(0%) |
| Highest Educational Qualification | |
| HND/BSc | 177(62.77%) |
| PGD | 33(11.70%) |
| M.Sc/MBA/MPA | 69(24.47%) |
| PhD | 03(1.06%). |

Source: Field Survey, 2013.

The respondents are highly educated with 62.77% having a minimum educational qualification of first degree (BSc, BA and HND). Others hold higher educational qualifications. The major age bracket of respondents was 30-40 years, accounting for 58.00%, and the least, 60 years and above with 1.06%. 62.77% of respondents are male, while 71.28% of the respondents are married, 25.89% are single and 1.42% are divorced. The major income brackets of respondents were N1M-N3M (39.36%) and N3M-N5M (22.34%) per annum. 94.68% of respondents are employed with 57.80% working in the public sector and 42.420% in the private sector. 100% of the respondents have been involved with all payment system and maintain account with banks in Nigeria.

4.2 ANALYSIS OF DATA BASED ON RESEARCH QUESTIONS

TABLE 2: AWARENESS OF CASH, CHEQUE AND E-PAYMENT OPTIONS

| Payment System | Yes | No |
|----------------|-----------|--------|
| Cash | 282(100%) | 0(0%). |
| Cheque | 282(100%) | 0(0%). |
| E-Payment | 282(100%) | 0(0%). |

Source: Field Survey, 2013

Table 2 reveals that all respondents are aware of the existence of the three payment systems in Nigeria. Given that awareness will not always translate to usage, the study wanted to establish the payment systems that respondents presently use in the normal course of their financial transactions. The response is on table 3 below.

TABLE 3: PAYMENT SYSTEMS PRESENTLY BEING USED

| Payment System | Yes | No |
|----------------|-------------|-------------|
| Cash | 282(100%) | 0(0%) |
| Cheque | 145(51.42%) | 137(48.58%) |
| E-Payment | 257(91.13%) | 25(8.87%). |

Source: Field Survey, 2013

Table 3 reveals that all respondents presently use cash in their financial transactions. For cheque payment system, 51.42% of the respondents use it in their financial transactions while 48.58% do not use it. 91.87% of respondents use e-payment platforms in their financial transactions while only 8.87% do not use as at present. In order of usage, the payment systems are ranked in a descending order as: cash (100%), e-payment (91.13%) and cheque (51.42%).

Given that some respondents are not using cheque and e-payment systems in their financial transactions, the study wanted to establish the major reasons for this. The response is on table 4 below.

TABLE 4: MAJOR REASONS FOR NOT USING CHEQUE AND E-PAYMENT SYSTEMS

| Payment System | Reasons For Not Using | Ranking |
|----------------|--------------------------|---------|
| Cheque | Availability/Reliability | First |
| | Safety Issues | Second |
| | Cost of Usage | Third |
| | Ease of Use | Fourth |
| | Usefulness | Fifth |
| E-Payment | Safety Issues | First |
| | Ease of Use | Second |
| | Cost of Usage | Third |
| | Availability/Reliability | Fourth |
| | Usefulness | Fifth |

Source: Field Survey, 2013

Table 4 reveals the respondents' reasons for not using cheque payment system in their financial transactions are ranked as first (availability /reliability), second (safety issues), third (cost of usage), fourth (ease of use) and fifth (usefulness). For e-payment platforms, the reasons for not using them are ranked as: first (safety issues), second (ease of use), third (cost of usage), fourth (availability/reliability) and fifth (usefulness).

Having established the payment systems that respondents use and the reasons for some of them not using cheque and e-payment systems, the study went on to identify and rank the major uses of the payment systems by the respondents. The response is presented on table 5 below.

TABLE 5: RANKING OF MAJOR USES OF CASH, CHEQUE AND E-PAYMENT SYSTEMS

| Payment system | Uses | Frequency | | | Cumulative points | Rank |
|----------------|--------------------------------|------------|------------|------------|-------------------|--------|
| | | First | Second | Third | | |
| Cash | Payment for Goods and Services | 231(3)=693 | 18(2)=36 | 15(1)=15 | 744 | First |
| | Payment of Utilities | 6(3)=18 | 159(2)=318 | 105(1)=105 | 441 | Second |
| | Transfer of Funds | 18(3)=54 | 57(2)=114 | 60(1)=60 | 228 | Third |
| | Store of Value | 9(3)=27 | 36(2)=72 | 42(1)=42 | 141 | Fourth |
| | Safe Keeping | 9(3)=27 | 12(2)=24 | 60(1)=60 | 111 | Fifth |
| Cheque | Payment for Goods and Services | 186(3)=558 | 24(2)=48 | 30(1)=30 | 636 | First |
| | Transfer of Funds | 54(3)=162 | 186(2)=372 | 12(10)=12 | 546 | Second |
| | Payment of Utilities | 15(3)=45 | 33(2)=66 | 177(1)=177 | 288 | Third |
| | Safe Keeping | 18(3)=54 | 18(2)=36 | 39(1)=39 | 129 | Fourth |
| | Store of Value | 9(3)=27 | 21(2)=42 | 24(1)=24 | 93 | Fifth |
| e-payment | Transfer of Funds | 135(3)=405 | 147(2)=294 | 9(1)=9 | 708 | First |
| | Payment for Goods and Services | 123(3)=369 | 60(2)=120 | 48(1)=48 | 537 | Second |
| | Payment of Utilities | 15(3)=45 | 48(2)=96 | 192(1)=192 | 333 | Third |
| | Safe Keeping | 9(3)=27 | 12(2)=24 | 18(10)=18 | 49 | Fourth |
| | Store of Value | 0 | 15(2)=30 | 15(1)=15 | 45 | Fifth |

Source: Field Survey, 2013

Table 5 ranks the major uses of the payment systems by the respondents. It reveals the major uses for cash payment system to be: first (payment for goods and services), second (payment for utilities), third (transfer of funds), fourth (store of value) and fifth (safe keeping). For cheque payment system, the uses were ranked as: first (payment for goods and services), second (transfer of funds), third (payment of utilities), fourth (safe keeping) and fifth (store of value). For e-payment system, the uses were ranked as: first (transfer of funds), second (payment for goods and services), third (payment of utilities), fourth (safe keeping) and fifth (store of value).

The major reasons for use of payment systems based on the first three that appeared for each payment system are: first (payment for goods and services-first in two and second in one), second (transfer of funds-first in one, second in one and third in one) and third (payment of utilities- third in two and second in one).

With the uses of the payment systems established, the study wanted to determine the ranking of the payment systems from the perspective of users. The responses are presented on tables 6 and 7 below. While Table 6 presents the ranking of preferred primary payment systems, table 7 presents the ranking of the preferred secondary payment systems.

TABLE 6: RANKING OF PREFERRED PRIMARY PAYMENT SYSTEMS

| Payment System | Frequency(percentage) | Ranking |
|----------------|-----------------------|---------|
| E-Payment | 219(77.66%) | First |
| Cash | 33(11.70%) | Second |
| Cheque | 30(10.64%) | Third |

Source: Field Survey, 2013

Table 6 reveals that e-payment system is ranked as the first preferred payment system (77.66%). It is followed by cash payment system (11.70%) as the second preferred payment system. Cheque payment system is ranked as the third preferred payment system with 10.64%.

TABLE 7: RANKING OF PREFERRED SECONDARY PAYMENT SYSTEMS

| Payment System | Frequency(percentage) | Ranking |
|----------------|-----------------------|---------|
| Cheque | 177(62.77%) | First |
| Cash | 66(23.40%) | Second |
| E-Payment | 39(13.83%) | Third |

Source: Field Survey, 2013

Table 7 reveals the ranking of preferred secondary payment systems. Cheque is first with 62.77%, cash is second with 23.40% and e-payment is third with 13.83%. The interpretation of the preferred secondary payment systems is that of the 219 and 33 respondents that chose e-payment and cash as their first and second preferred payment system options respectively, 177(62.77%) will settle for cheque as an alternative, while 66 respondents out of the number that chose e-payment and cheque will settle for cash as an alternative. The number that will settle for e-payment as an alternative is 39 out of the 33 and 30 that chose cash and cheque respectively as their primary preferred payment system.

Having established both the primary and secondary ranking of the respondents preferred payment systems, the study sought to ascertain the payment systems that the respondents will recommend to their friends and relations. The response is presented on table 8 below.

TABLE 8: RECOMMENDATION OF CASH, CHEQUE AND E-PAYMENT PAYMENTS TO FRIENDS AND RELATIONS

| Payment System | Yes | No |
|----------------|-------------|--------------|
| Cash | 48(17.02%) | 234(82.98%). |
| Cheque | 192(68.09%) | 90(31.91%). |
| E-Payment | 255(90.43%) | 27(9.57%). |

Source: Field Survey, 2013.

Table 8 reveals that the 255, 192 and 48 respondents will recommend e-payment system, cheque payment system and cash payment systems respectively to their friends and relations. Similarly 234, 90 and 27 respondents will not recommend cash, cheque and e-payment systems respectively to their friends and relations.

4.3 ANSWERS TO RESEARCH QUESTIONS

1) Are People Engaging in Financial Transactions Aware of the Three Payment Systems Available?

All the respondents are aware of cash, cheque and e-payment systems for settlement of their financial transactions.

2) What are the Payment Systems that are Being Presently Used?

The payment systems being presently used in settlement of financial transactions are in a descending order: cash (100%), e-payment (91.13%) and cheque (51.42%).

3) What Are The Major Reasons For People Not Using Some Payment Systems?

The payment systems not being used by all are e-payment and cheque payment systems. The major reasons for e-payment and cheque payment systems not being used are: Safety Issues, ease of use, cost of usage, availability/reliability and usefulness for e-payment system. For cheque payment system the major reasons are availability, safety issues, cost of usage, ease of use and usefulness.

4) What are The Major Uses to Which Payment Systems Are Being Applied?

Payment systems are being applied in the following uses: for cash-first (payment for goods and services), second (payment for utilities), third (transfer of funds), fourth (store of value) and fifth (safe keeping). For cheque-first (payment for goods and services), second (transfer of funds), third (payment of utilities), fourth (safe keeping) and fifth (store of value). For e-payment -first (transfer of funds), second (payment for goods and services), third (payment of utilities), fourth (safe keeping) and fifth (store of value).

5) How Do Users of Payment Systems Rank Them?

The study ranked the payment systems as follows: e-payment system is ranked as the first preferred payment system with 77.66%, cash payment system is ranked as the second preferred system with 11.70% and Cheque payment system is ranked as the third preferred payment system with 10.64%.

6) What are the Payment Systems that Most People Will Recommend for Use by Their Friends and Relations?

Based on analyzed data as on table 8, the payment system that will be readily recommended to friends and relations by a clear majority of respondents (255 or 90.43%) is e-payment. This is followed by cheque payment system by 192 respondents or 68.09%. 234, 90 and 27 respondents will not recommend cash, cheque and e-payment systems respectively to their friends and relations.

5.0 CONCLUSION AND RECOMMENDATIONS

5.1 CONCLUSION

The findings of this study are in line with the cashless policy of CBN. They support the desire of CBN to make e-payment the dominant payment system in Nigeria while reducing the predominance of cash in financial transactions. As more people recommend e-payment system to their friends and relations, and discourage them from using cash, the policy objective of CBN will be quickly realized at no effort and cost to CBN. Using individuals as proxies in educating, informing, persuading and reminding Nigerians to go cashless is a more effective and cost efficient way of promoting the cashless policy of CBN.

The challenge of marketing the CBN cashless policy therefore reduces to sustaining the satisfaction of those who have embraced it and encouraging them to spread the good news of e-payment platforms to their friends and relations. Testimonials and word of mouth promotion are convincingly more credible, cost effective and certainly more behavior changing and demand driving marketing communication strategy.

5.2 RECOMMENDATIONS

Deriving from the findings and the conclusion that has been drawn by the study, the following recommendations are proffered for driving the efforts of CBN to achieve the objectives of cashless policy in Nigeria.

USE OF PRODUCT ADVOCATES (WOM)

Given the findings of the study that confirm that many users of e-payment are satisfied and willing to recommend it to friends and relations, it can be concluded that many potential e-payment advocates exist. Most of the conversions from non e-payment platform users to active users may have been through the efforts of these unpaid salesmen.

To make their efforts more effective and beneficial, it may be necessary to find out from new users how they came to become users and profile identified advocates and offer technical assistance that will make them better missionary salesmen.

USE OF INFLUENCER MARKETING/MARKETERS (WOMM)

Opinion leaders, celebrities, and other influential personalities who have used e-payment platforms and are satisfied and willing to openly associate with them, share their experiences and ultimately inform, educate, persuade and remind prospective users should be engaged and supported to lead campaigns aimed at converting the doubting Thomas's to become active users of e-payment platforms. They will do this not through formal marketing communication channels but through word of mouth communication in the normal course of their daily activities. The challenge will be in determining the number of converts traceable to their direct efforts and their consequent compensation. It is advised that a study be commissioned to make appropriate recommendations for instituting this scheme.

APPLICATION OF ICT TO FACILITATE WOMM (EWOM)

Especially for the younger generation that is ICT savvy, known and influential personalities who have authority and many personal connections should be recruited to reach them through modern ICT platforms like Facebook, twitter, and other social media and initiate conversations that will expose them to the benefits of e-payment platforms and convince them to make a switch from cash and cheque payment systems.

6.0 LIMITATIONS OF THE STUDY AND FURTHER RESEARCH

The major limitation of the study was the segment of the population studied. The class of respondents represented the educated elite. With a minimum educational qualification of a first degree, this is an extreme segment of Nigerian population. Given that the literacy rate in Nigeria is 61.3 % (UNHDR, 2011), a segment as educated as this group cannot represent the reality of general Nigerian situation. Another extreme of the study sample is their level of employment which stood at 94.68%. This is a far cry from the employment circumstances of the Nigerian population. The unemployment level in Nigeria stands at 23.90 % (NBS, 2014).

Given the centrality of education, level of financial activity and employment status of people in determining their preference and use of payment systems and the lopsidedness of the study sample in these three critical areas pose a limitation in drawing conclusions on the ranking of payment systems in Nigeria. It is useful however studying this segment of the population as a basis for the articulation of targeted interventions that may be necessary in securing quick wins and building a critical mass of early adopters of e-payment system that will serve as a platform for subsequent spreading of the need for the wider acceptance of the payment system by the general population. The choice of the sample studied was therefore deliberate and strategic. It nonetheless necessitates further

studies to assess how other less educated and less financially active Nigerians rank payment systems in Nigeria. Other social issues like religion and tribe can also be explored in establishing the factors that define the ranking of payment systems in Nigeria and willingness to recommend e-payment to friends and relations.

REFERENCES

1. American Marketing Association Best Practices for Word-of-Mouth Communications (<http://www.marketingpower.com/content1943490.php>).
2. Charmaz, K. (2003), Grounded Theory: Objectivist and Constructivist Methods, In N.K. Denzin and Y.S. Lincoln (Eds.), *Strategies of Qualitative Inquiry* (2nd Ed.), Thousand Oaks, CA; Sage.
3. Dichter, E. (1966). "How Word-of-Mouth Advertising Works". *Harvard Business Review* **44** (6): 147–166.
4. Financial Derivatives Company Limited (FDCL) (2012), *Cash-Less POS Survey-Lagos From Cash To Card*, November.
5. Grewal, R., Cline T. W. and Davies, A. (2003). Early-Entrant Advantage, Word-of-Mouth Communication, Brand Similarity, and the Consumer Decision-Making Process. *Journal of Consumer Psychology*, 13(3).
6. Henwood, K. And Pidgeon, N. (1993), *Qualitative Research and Psychological Theorizing*, In Hammersley, Martyn(Ed.) *Social Research: Philosophy, Politics And Practice*. London: Sage.
7. http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-10
8. http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-12
9. http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-3
10. http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-hbr-9
11. http://en.wikipedia.org/wiki/word-of-mouth_marketing#cite_note-thomas-8
12. <http://www.entrepreneur.com/encyclopedia/term/82660.html>
13. <http://www.idiro.com/2013/09/nielsen-report-finds-that-word-of-mouth-is-the-most-trusted-source-again/>
14. <http://www.reuters.com/article/2010/11/08/us-vcj-zuberance-idUSTRE6A731G20101108>.
15. <http://www.thefreedictionary.com/by+word+of+mouth>
16. Keakopa, M. (1998). The role of the archivist in the collection and preservation of oral traditions. *S.A. Archives Journal*, 40, 87-93.
17. Kietzmann, J.H., Canhoto, A. (2013). "Bittersweet! Understanding and Managing Electronic Word of Mouth" (PDF). *Journal of Public Affairs* **13** (2): 146–159.
18. Lang, B and Hyde, K. (2013). "Word of mouth: What we know and what we have yet to learn". *Journal of Consumer Satisfaction, Dissatisfaction and Complaining Behavior* **26**: 1–18.
19. Lang, B. and Lawson, R. (2013). "Dissecting Word-of-Mouth's Effectiveness and How to Use It as a Pro-consumer Tool". *Journal of Nonprofit & Public Sector Marketing* **25** (4): 374–399.
20. Laws Enforced by the Federal Trade Commission (<http://www.ftc.gov/opp/gpra/append1.shtm#N-1->)
21. National Bureau of Statistics (NBS. 2014), *Unemployment rate in Nigeria*
22. Odior, E.S. And Banuso, F.B. (2013), Cashless Banking In Nigeria: Challenges, Benefits and Policy Implications, *European Scientific Journal*, June Edition. Vol.8, No.13.
23. Okeke, C.I. (2014), Determination Of The Core Benefits And Challenges Associated With E-Payment System In Nigeria, *International Journal Of Emerging Knowledge, Vol.1 (12).204-218*.
24. Ovia, J. (2005), Enhancing the Efficiency of the Nigerian Payments System, *CBN, Volume 29no 1, 2005*.
25. Stach, A. and Serenko A. (N.2010). The Impact of Expectation Disconfirmation on Customer Loyalty and Recommendation Behavior: Investigating Online Travel and Tourism Services. *Journal of Information Technology Management*, XX (3), p. 26-41.
26. Turel, O., Serenko, A.and Bontis, N. (2010). User Acceptance of Hedonic Digital Artifacts: A Theory of Consumption Values Perspective. *Information & Management*, 47(1), p. 53-59.
27. United Nations Human Development Report, *World map indicating literacy by country*, (UNHDR, 2014).
28. Word of mouth advertising: Marketing-made-simple.com (<http://www.marketing-made-simple.com/articles/word-of-mouth-advertising.htm>).
29. Word of Mouth Marketing Association Ethics Code (<http://www.womma.org/ethics/code/read/>)



REQUEST FOR FEEDBACK

Dear Readers

At the very outset, International Journal of Research in Commerce, IT & Management (IJRCM) acknowledges & appreciates your efforts in showing interest in our present issue under your kind perusal.

I would like to request you to supply your critical comments and suggestions about the material published in this issue as well as on the journal as a whole, on our E-mail infoijrcm@gmail.com for further improvements in the interest of research.

If you have any queries please feel free to contact us on our E-mail infoijrcm@gmail.com.

I am sure that your feedback and deliberations would make future issues better – a result of our joint effort.

Looking forward an appropriate consideration.

With sincere regards

Thanking you profoundly

Academically yours

Sd/-
Co-ordinator

DISCLAIMER

The information and opinions presented in the Journal reflect the views of the authors and not of the Journal or its Editorial Board or the Publishers/Editors. Publication does not constitute endorsement by the journal. Neither the Journal nor its publishers/Editors/Editorial Board nor anyone else involved in creating, producing or delivering the journal or the materials contained therein, assumes any liability or responsibility for the accuracy, completeness, or usefulness of any information provided in the journal, nor shall they be liable for any direct, indirect, incidental, special, consequential or punitive damages arising out of the use of information/material contained in the journal. The journal, nor its publishers/Editors/Editorial Board, nor any other party involved in the preparation of material contained in the journal represents or warrants that the information contained herein is in every respect accurate or complete, and they are not responsible for any errors or omissions or for the results obtained from the use of such material. Readers are encouraged to confirm the information contained herein with other sources. The responsibility of the contents and the opinions expressed in this journal is exclusively of the author (s) concerned.

ABOUT THE JOURNAL

In this age of Commerce, Economics, Computer, I.T. & Management and cut throat competition, a group of intellectuals felt the need to have some platform, where young and budding managers and academicians could express their views and discuss the problems among their peers. This journal was conceived with this noble intention in view. This journal has been introduced to give an opportunity for expressing refined and innovative ideas in this field. It is our humble endeavour to provide a springboard to the upcoming specialists and give a chance to know about the latest in the sphere of research and knowledge. We have taken a small step and we hope that with the active co-operation of like-minded scholars, we shall be able to serve the society with our humble efforts.

Our Other Journals

