

INTERNATIONAL JOURNAL OF RESEARCH IN COMMERCE, IT AND MANAGEMENT <u>CONTENTS</u>

Sr.	TITLE & NAME OF THE AUTHOR (S)	Page
No.		No.
1.	IMPACT OF EMPLOYEES' EDUCATING ON PRODUCTIVITY IN BANKING SECTOR HAMID REZA QASEMI	1
2.	ASSESSING THE EFFECTIVENESS OF FRONTLINE MANAGERS IN PUBLIC SECTOR COLLEGES OF PAKISTAN ANSAR MAHMOOD & DR. WAHEED AKHTER	2
3.	DOES EMPOWERMENT MODERATE OF THE RELATIONSHIP BETWEEN PERCEIVED OVERQUALIFICATION AND JOB ATTITUDES? KENGATHARAN. N	3
4.	LINKING THE 'BIG FIVE' PERSONALITY DOMAINS TO ORGANIZATIONAL COMMITMENT JYOTI KUMAR CHANDEL, DR. SUJEET KUMAR SHARMA & DR. S.P. BANSAL	4
5.	A STUDY ON DEVELOPMENT AND PROCESSING IN MYSORE MILK UNION LIMITED DR. HARISH.M	5
6.	USE OF INTERNET FOR ELECTRONIC GADGETS PURCHASING – IMPACT OF CIRCUMSTANTIAL ELEMENTS ASMATARA KHAN & DR. MOHD. ZAFAR SHAIKH	6
7.	QUALITY MANAGEMENT INITIATIVES AND COMPETITIVENESS - CASE STUDIES ON SMALL AND MEDIUM ENTERPRISES DR. S. R. ASHOK, DR. C. S. VENKATESHA & DR. B. T. ACHYUTHA	7
8.	RELATIONSHIP BETWEEN EMPLOYEE ENGAGEMENT AND COMMITMENT: A STUDY AT IVRCL SURESH KANDULAPATI & DR. G. MANCHALA	8
9.	PERCEPTION AND RECEPTIVITY OF BRANDING BY BANKS BY CUSTOMERS OF SMALL SCALE INDUSTRIES IN BANGALORE: AN EMPIRICAL EVIDENCE DR. S. JOHN MANOHAR & N. S. RAVINDRA	9
10.	EXPECTATIONS AND PERCEPTIONS OF STUDENTS IN ENGINEERING EDUCATION - A STUDY DR. KANAGALURU SAI KUMAR	10
11.	CONSUMER BEHAVIORAL PATTERNS OF PASSENGER CARS BALAKRISHNAN MENON & DR. JAGATHY RAJ V. P.	11
12 .	REPATRIATION PROGRAM AS A PROCESS FOR RETAINING REPATRIATES - ISSUES SURROUNDING INTERNATIONAL HUMAN RESOURCE B. R. SANTOSH & DR. KRISHNAVENI MUTHIAH	12
13.	ROLE OF TRAINERS IN IMPROVING TRAINING EFFECTIVENESS: A CASE STUDY OF INSURANCE SECTOR IN ARID INDIA RICHA DIXIT & DR. HARSH PUROHIT	13
14.	A STUDY ON WORK INTERFERENCE WITH FAMILY (WIF) AND FAMILY INTERFERENCE WITH WORK (FIW) AMONG MARRIED FEMALE MANAGEMENT FACULTIES SMRUTI R PATRE & DR. ANANT DESHMUKH	14
15 .	WORK-LIFE BALANCE: A CROSS SECTIONAL STUDY OF BANKING & INSURANCE SECTOR PRERNA PATWA	15
16.	THE CHALLENGING JOB DESIGN OF GLOBAL MANAGER PAYAL JOHARI	16
17 .	CULTURAL INTELLIGENCE (CQ): LEVERAGING EFFECTIVENESS OF INDIAN BPO SECTOR SHIKHA BHARDWAJ	17
18.	GLOBAL FOREX MARKET VIS-A-VIS INDIAN CURRENCY– A STUDY T. CHANDRABAI, SRIVALLI. J & T. BHARATHI	18
19 .	RANKING MFIS IN INDIA: USING TOPSIS SANTANU DUTTA & PINKY DUTTA	19
20.	SERVICE QUALITY EVALUATION: AN APPLICATION OF THE SERVQUAL MODEL WITH SPECIAL REFERENCE TO TWO WHEELER SERVICE STATIONS IN NANGAL DAM ABHAY TIWARI & NITIN CHAUDHARY	20
21.	A STUDY OF PROBLEMS & PROSPECTS OF INTERNET RETAILING IN INDIA DR. HEMANT J. KATOLE	21
22.	ORGANISATIONAL OUTCOMES OF EFFECTIVE RELATIONSHIP MARKETING IN INDIAN INSURANCE COMPANIES DR. M. DHANABHAKYAM & K. VIMALADEVI	22
23.	E – GOVERNANCE: AN INITIATIVE TO PUBLIC DEVELOPMENT IN INDIA WITH SPECIAL REFERENCE TO ODISHA DEVI PRASAD DASH	23
24.	TO STUDY THE FACTORS AFFECTING JOB SATISFACTION LEVEL IN THE SELECTED BPO COMPANIES IN NCR REGION SURENDER SARIN & VIJENDER PAL SAINI	24
	JUNEIVER JANIN & VIJEIVER FAL JAINI	
25.	JOB SATISFACTION AMONG EMPLOYEES IN SMALL SCALE INDUSTRIES, VISAKHAPATNAM DR. M. RAMESH	25

A Monthly Double-Blind Peer Reviewed Refereed Open Access International e-Journal - Included in the International Serial Directories

Indexed & Listed at: Ulrich's Periodicals Directory ©, ProQuest, U.S.A., Open J-Gage, India as well as in Cabell's Directories of Publishing Opportunities, U.S.A. Circulated all over the world & Google has verified that scholars of more than eighty-one countries/territories are visiting our journal on regular basis.

CHIEF PATRON

PROF. K. K. AGGARWAL

Chancellor, Lingaya's University, Delhi Founder Vice-Chancellor, Guru Gobind Singh Indraprastha University, Delhi Ex. Pro Vice-Chancellor, Guru Jambheshwar University, Hisar

PATRON

SH. RAM BHAJAN AGGARWAL

Ex. State Minister for Home & Tourism, Government of Haryana Vice-President, Dadri Education Society, Charkhi Dadri President, Chinar Syntex Ltd. (Textile Mills), Bhiwani

<u>CO-ORDINATOR</u>

Faculty, E.C.C., Safidon, Jind

ADVISORS

PROF. M. S. SENAM RAJU

Director A. C. D., School of Management Studies, I.G.N.O.U., New Delhi

PROF. M. N. SHARMA

Chairman, M.B.A., Haryana College of Technology & Management, Kaithal

PROF. S. L. MAHANDRU

Principal (Retd.), Maharaja Agrasen College, Jagadhri

EDITOR

PROF. R. K. SHARMA

Dean (Academics), Tecnia Institute of Advanced Studies, Delhi

<u>CO-EDITOR</u>

Faculty, M. M. Institute of Management, Maharishi Markandeshwar University, Mullana, Ambala, Haryana

EDITORIAL ADVISORY BOARD

DR. AMBIKA ZUTSHI

Faculty, School of Management & Marketing, Deakin University, Australia

DR. VIVEK NATRAJAN

Faculty, Lomar University, U.S.A.

DR. RAJESH MODI

Faculty, Yanbu Industrial College, Kingdom of Saudi Arabia

PROF. SANJIV MITTAL

University School of Management Studies, Guru Gobind Singh I. P. University, Delhi

PROF. ANIL K. SAINI

Chairperson (CRC), Guru Gobind Singh I. P. University, Delhi

DR. KULBHUSHAN CHANDEL

Reader, Himachal Pradesh University, Shimla

DR. TEJINDER SHARMA

Reader, Kurukshetra University, Kurukshetra

DR. SAMBHAVNA

Faculty, I.I.T.M., Delhi

DR. MOHENDER KUMAR GUPTA

Associate Professor, P. J. L. N. Government College, Faridabad

DR. SHIVAKUMAR DEENE

Asst. Professor, Government F. G. College Chitguppa, Bidar, Karnataka

MOHITA

Faculty, Yamuna Institute of Engineering & Technology, Village Gadholi, P. O. Gadhola, Yamunanagar

ASSOCIATE EDITORS

PROF. NAWAB ALI KHAN

Department of Commerce, Aligarh Muslim University, Aligarh, U.P.

PROF. ABHAY BANSAL

Head, Department of Information Technology, Amity School of Engineering & Technology, Amity University, Noida

PROF. A. SURYANARAYANA

Department of Business Management, Osmania University, Hyderabad

DR. ASHOK KUMAR

Head, Department of Electronics, D. A. V. College (Lahore), Ambala City

DR. JATINDERKUMAR R. SAINI

Head, Department of Computer Science, S. P. College of Engineering, Visnagar, Mehsana, Gujrat

DR. V. SELVAM

Divisional Leader – Commerce SSL, VIT University, Vellore

DR. PARDEEP AHLAWAT

Reader, Institute of Management Studies & Research, Maharshi Dayanand University, Rohtak

S. TABASSUM SULTANA

Asst. Professor, Department of Business Management, Matrusri Institute of P.G. Studies, Hyderabad

<u>TECHNICAL ADVISOR</u>

Faculty, E.C.C., Safidon, Jind

MOHITA

Faculty, Yamuna Institute of Engineering & Technology, Village Gadholi, P. O. Gadhola, Yamunanagar

FINANCIAL ADVISORS

Advocate & Tax Adviser, Panchkula

Investment Consultant, Chambaghat, Solan, Himachal Pradesh

LEGAL ADVISORS

JITENDER S. CHAHAL

Advocate, Punjab & Haryana High Court, Chandigarh U.T.

CHANDER BHUSHAN SHARMA

Advocate & Consultant, District Courts, Yamunanagar at Jagadhri

SUPERINTENDENT

SURFNDER KUMAR POONIA

CALL FOR MANUSCRIPTS

We invite unpublished novel, original, empirical and high quality research work pertaining to recent developments & practices in the area of Computer, Business, Finance, Marketing, Human Resource Management, General Management, Banking, Insurance, Corporate Governance and emerging paradigms in allied subjects like Accounting Education; Accounting Information Systems; Accounting Theory & Practice; Auditing; Behavioral Accounting; Behavioral Economics; Corporate Finance; Cost Accounting; Econometrics; Economic Development; Economic History; Financial Institutions & Markets; Financial Services; Fiscal Policy; Government & Non Profit Accounting; Industrial Organization; International Economics & Trade; International Finance; Macro Economics; Micro Economics; Monetary Policy; Portfolio & Security Analysis; Public Policy Economics; Real Estate; Regional Economics; Tax Accounting; Advertising & Promotion Management; Business Education; Business Information Systems (MIS); Business Law, Public Responsibility & Ethics; Communication; Direct Marketing; E-Commerce; Global Business; Health Care Administration; Labor Relations & Human Resource Management; Marketing Research; Marketing Theory & Applications; Non-Profit Organizations; Office Administration/Management; Operations Research/Statistics; Organizational Behavior & Theory; Organizational Development; Production/Operations; Public Administration; Purchasing/Materials Management; Retailing; Sales/Selling; Services; Small Business Entrepreneurship; Strategic Management Policy; Technology/Innovation; Tourism, Hospitality & Leisure; Transportation/Physical Distribution; Algorithms; Artificial Intelligence; Compilers & Translation; Computer Aided Design (CAD); Computer Aided Manufacturing; Computer Graphics; Computer Organization & Architecture; Database Structures & Systems; Digital Logic; Discrete Structures; Internet; Management Information Systems; Modeling & Simulation; Multimedia; Neural Systems/Neural Networks; Numerical Analysis/Scientific Computing; Object Oriented Programming; Operating Systems; Programming Languages; Robotics; Symbolic & Formal Logic; Web Design. The above mentioned tracks are only indicative, and not exhaustive.

Anybody can submit the soft copy of his/her manuscript anytime in M.S. Word format after preparing the same as per our submission guidelines duly available on our website under the heading guidelines for submission, at the email addresses, infoijrcm@gmail.com or info@ijrcm.org.in.

UIDELINES FOR SUBMISSION OF MANUSCRIP

COVERING LETTER FOR SUBMISSION:			
	DATED:		
THE EDITOR			
IJRCM			
Subject: SUBMISSION OF MANUSCRIPT IN THE AREA OF			
(e.g. Computer/IT/Finance/Marketing/HRM/Gene	ral Management/other, please specify).		
	1.7%		
DEAR SIR/MADAM			
Please find my submission of manuscript titled '	for possible publication in your journal.		
I hereby affirm that the contents of this manuscript are original. Furthermore it has neither been published elsewhere in any language fully or partly, nor is it under review for publication anywhere.			
I affirm that all author (s) have seen and agreed to the submitted version of the manuscript and their inclusion of name (s) as co-author (s).			
Also, if our/my manuscript is accepted, I/We agree to comply with the formalities as given on the website of journal & you are free to publish our contribution to any of your journals.			
NAME OF CORRESPONDING AUTHOR:			
Designation:			
Affiliation with full address & Pin Code:			

Residential address with Pin Code:

Mobile Number (s):

Landline Number (s):

E-mail Address:

Alternate E-mail Address:

- 2. INTRODUCTION: Manuscript must be in British English prepared on a standard A4 size paper setting. It must be prepared on a single space and single column with 1" margin set for top, bottom, left and right. It should be typed in 8 point Calibri Font with page numbers at the bottom and centre of the every page.
- 3 MANUSCRIPT TITLE: The title of the paper should be in a 12 point Calibri Font. It should be bold typed, centered and fully capitalised.
- AUTHOR NAME(S) & AFFILIATIONS: The author (s) full name, designation, affiliation (s), address, mobile/landline numbers, and email/alternate email address should be in italic & 11-point Calibri Font. It must be centered underneath the title.
- ABSTRACT: Abstract should be in fully italicized text, not exceeding 250 words. The abstract must be informative and explain the background, aims, 5. methods, results & conclusion in a single para.
- KEYWORDS: Abstract must be followed by list of keywords, subject to the maximum of five. These should be arranged in alphabetic order separated 6. by commas and full stops at the end.
- 7. HEADINGS: All the headings should be in a 10 point Calibri Font. These must be bold-faced, aligned left and fully capitalised. Leave a blank line before each heading.
- SUB-HEADINGS: All the sub-headings should be in a 8 point Calibri Font. These must be bold-faced, aligned left and fully capitalised. 8
- 9. MAIN TEXT: The main text should be in a 8 point Calibri Font, single spaced and justified.
- FIGURES &TABLES: These should be simple, centered, separately numbered & self explained, and titles must be above the tables/figures. Sources of 10 data should be mentioned below the table/figure. It should be ensured that the tables/figures are referred to from the main text.
- EQUATIONS: These should be consecutively numbered in parentheses, horizontally centered with equation number placed at the right. 11.
- REFERENCES: The list of all references should be alphabetically arranged. It must be single spaced, and at the end of the manuscript. The author (s) 12. should mention only the actually utilised references in the preparation of manuscript and they are supposed to follow Harvard Style of Referencing. The author (s) are supposed to follow the references as per following:
- All works cited in the text (including sources for tables and figures) should be listed alphabetically.
- Use (ed.) for one editor, and (ed.s) for multiple editors.
- When listing two or more works by one author, use --- (20xx), such as after Kohl (1997), use --- (2001), etc, in chronologically ascending order.
- Indicate (opening and closing) page numbers for articles in journals and for chapters in books.
- The title of books and journals should be in italics. Double quotation marks are used for titles of journal articles, book chapters, dissertations, reports, working papers, unpublished material, etc.
- For titles in a language other than English, provide an English translation in parentheses.
- The location of endnotes within the text should be indicated by superscript numbers.

PLEASE USE THE FOLLOWING FOR STYLE AND PUNCTUATION IN REFERENCES:

BOOKS

- Bowersox, Donald J., Closs, David J., (1996), "Logistical Management." Tata McGraw, Hill, New Delhi.
- Hunker, H.L. and A.J. Wright (1963), "Factors of Industrial Location in Ohio," Ohio State University.

CONTRIBUTIONS TO BOOKS

Sharma T., Kwatra, G. (2008) Effectiveness of Social Advertising: A Study of Selected Campaigns, Corporate Social Responsibility, Edited by David Crowther & Nicholas Capaldi, Ashgate Research Companion to Corporate Social Responsibility, Chapter 15, pp 287-303.

JOURNAL AND OTHER ARTICLES

Schemenner, R.W., Huber, J.C. and Cook, R.L. (1987), "Geographic Differences and the Location of New Manufacturing Facilities," Journal of Urban Economics, Vol. 21, No. 1, pp. 83-104.

CONFERENCE PAPERS

Garg Sambhav (2011): "Business Ethics" Paper presented at the Annual International Conference for the All India Management Association, New Delhi, India, 19-22 June.

UNPUBLISHED DISSERTATIONS AND THESES

Kumar S. (2011): "Customer Value: A Comparative Study of Rural and Urban Customers," Thesis, Kurukshetra University, Kurukshetra.

ONLINE RESOURCES

Always indicate the date that the source was accessed, as online resources are frequently updated or removed.

WEBSITE

Garg, Bhavet (2011): Towards a New Natural Gas Policy, Economic and Political Weekly, Viewed on July 05, 2011 http://epw.in/user/viewabstract.jsp

IMPACT OF EMPLOYEES' EDUCATING ON PRODUCTIVITY IN BANKING SECTOR

HAMID REZA QASEMI **ASST. PROFESSOR** MANAGEMENT DEPARTMENT OF IAU-ALIGOODARZ BRANCH IRAN

ABSTRACT

Attending to employees educating among enterprises has developed different notions and has been mixed with training. Educating and training employees affect on firm in particular way. Of course there is not enough research in this field, what has been studied is impact of training on concepts such as efficiency and productivity. The purpose of this research is study impact of employees' educating on bank productivity. For doing the purpose and using correlation, it is studied impact of educating on bank productivity through three variables of efficiency, service delivery, and human resource productivity. According to the research findings, the bank employees educating has not considerable effect on productivity growth, and if this trend to be continues in the way, it will not be affect in future.



ASSESSING THE EFFECTIVENESS OF FRONTLINE MANAGERS IN PUBLIC SECTOR COLLEGES OF PAKISTAN

ANSAR MAHMOOD RESEARCH SCHOLAR NATIONAL UNIVERSITY OF MODERN LANGUAGES ISLAMABAD, PAKISTAN

DR. WAHEED AKHTER ASST. PROFESSOR **DEPARTMENT OF MANAGEMENT SCIENCES** COMSATS INSTITUTE OF INFORMATION TECHNOLOGY LAHORE, PAKISTAN

ABSTRACT

Often debated deterioration in the functioning of public sector colleges in Pakistan in general is the rationale of this particular study. The present empirical study is delimited to qualitative assessment of the effectiveness of the Frontline Managers (the principals) of the 35 selected public sector postgraduate peripheral colleges in the Punjab, Pakistan. The study is based on the perceptions of the senior-most staff members from the teaching staff of the colleges under study about their principals. Questionnaires and interviews both structured & unstructured were used for eliciting responses from the respondents. Observations were also used as a tool for triangulation purposes. The data so obtained was tabulated and analyzed using SPSS 15. Analysis of the data revealed that the frontline managers (principals) of these peripheral colleges were barely effective. Some interesting insights were perceived in the colleges under study. Politicized culture, tuition mafia, sponsor- protégé relationships, and no-work culture were some of them. There is considerable room for improvement regarding effectiveness in these colleges.



DOES EMPOWERMENT MODERATE OF THE RELATIONSHIP BETWEEN PERCEIVED OVERQUALIFICATION **AND JOB ATTITUDES?**

KENGATHARAN. N SR. LECTURER DEPARTMENT OF HUMAN RESOURCE MANAGEMENT **UNIVERSITY OF JAFFNA** SRI LANKA

ABSTRACT

In recent years, issue of unemployment and underemployment has been fueled by the changes in both economic and globalization especially in developing countries. The present study was designed to examine the role of empowerment of the relationship between perceived overqualification of employees and attitudes of job satisfaction, performance and intention to remain. A total of 256 employees were surveyed from 21 organisations located in Sri Lanka. The results showed that overqualification was negatively related to job satisfaction and intentions to remain, and positively related to performance. As hypothesized, empowerment moderated the relationship by ameliorating the negative effects of perceived overqualification on job satisfaction, intentions to remain. Empowerment did not affect the positive relationship overqualification with job performance. Implications, limitations and ramifications of our findings for future research are also discussed.



LINKING THE 'BIG FIVE' PERSONALITY DOMAINS TO ORGANIZATIONAL COMMITMENT

JYOTI KUMAR CHANDEL ASST. PROFESSOR WALJAT COLLEGE OF APPLIED SCIENCES MUSCAT, SULTANATE OF OMAN

DR. SUJEET KUMAR SHARMA DEPARTMENT OF BUSINESS STATISTICS & OPERATIONS MANAGEMENT **COLLEGE OF COMMERCE & ECONOMICS SULTAN QABOOS UNIVERSITY** MUSCAT, SULTANATE OF OMAN

> DR. S.P. BANSAL **PROFESSOR & DIRECTOR INSTITUTE OF VOCATIONAL STUDIES** HIMACHAL PRADESH UNIVERSITY SHIMLA

ABSTRACT

The objective of this study was to explore the relationships between the personality traits and organizational commitment among non teaching employees of government schools in the Sultanate of Oman. Data was collected by using Big Five Inventory (BFI) and revised Organizational Commitment Scale (Meyer, Allen, & Smith, 1993). Response was received from 95 non teaching employees with a response rate of 47.50%. The findings of this study suggest us the relationships between personality traits and organizational commitment among non teaching staff in the government schools.



A STUDY ON DEVELOPMENT AND PROCESSING IN MYSORE MILK UNION LIMITED

DR. HARISH.M TRANSPORT PLANNER-II CENTRE FOR INFRASTRUCTURE SUSTAINABLE TRANSPORT AND URBAN PLANNING INDIAN INSTITUTE OF SCIENCE **BANGALORE**

ABSTRACT

In this paper I have made a study on Mysore dairy regarding the routine work which is carried out by them. This helps the development of dairy industry and the farmers of the rural economy. So for this the information has been collected from the Mysore dairy, based on this the work in the dairy is carried out by stages from the entry of milk to the dairy to packing of products, for this I given importance to types of work carried out and the development of dairy industry in Mysore. This helps in better work to be carried for the milk and milk products for the welfare of the dairy development in Mysore.



USE OF INTERNET FOR ELECTRONIC GADGETS PURCHASING – IMPACT OF CIRCUMSTANTIAL ELEMENTS

ASMATARA KHAN **RESEARCH SCHOLAR & LECTURER DRAVIDIAN UNIVERSITY** ST ANN'S P G COLLEGE **HYDERABAD**

DR. MOHD. ZAFAR SHAIKH **DIRECTOR** AURORA'S SCIENTIFIC, TECH. & RES. ACADEMY **BANDLAGUDA** HYDERABAD - 05

ABSTRACT

Purpose – This paper seeks to understand the triggers which influence the adoption (and the discontinuation) of online electronics shopping. Specifically, the research aims to establish the role of situational factors in the process of adoption. Design/methodology/approach - A two-step research process is employed. First, exploratory qualitative research is carried out, with the purpose of gaining an in-depth understanding of consumers' online electronics shopping behaviour. This is followed by a large-scale quantitative survey extending the findings of the qualitative research and validating the role of situational factors in instigating the commencement (and discontinuation) of online electronics buying. Cluster analysis is used to segment consumers based on the importance of specific types of situations. Findings - Both qualitative and quantitative results establish the importance of situational factors, such as having health problems or giving gifts to a person in distant location or using the online offers, as triggers for starting to buy electronics online. Many shoppers are found to discontinue online electronics shopping once the initial trigger has disappeared or they have experienced a problem with the service. Practical implications – While situational factors are beyond a marketer's control, they could be used as a basis for marketing communications content and target advertising, for instance, by using magazines containing details on what gift can be given or what all offers are going on. Originality/value – The importance of situational factors as triggers for the adoption of online electronics shopping suggests an erratic adoption process, driven by circumstances rather than by a cognitive elaboration and decision. The adoption of online shopping seems to be contingent and may be discontinued when the initiating circumstances change.



QUALITY MANAGEMENT INITIATIVES AND COMPETITIVENESS - CASE STUDIES ON SMALL AND MEDIUM ENTERPRISES

DR. S. R. ASHOK **PROFESSOR DEPT OF MECHANICAL ENGINEERING** JNN COLLEGE OF ENGINEERING SHIMOGA - 577 204

DR. C. S. VENKATESHA **PROFESSOR** DEPARTMENT OF MECHANICAL ENGINEERING UNIVERSITY BDT COLLEGE OF ENGINEERING DAVANAGERE - 577 004

DR. B. T. ACHYUTHA PRINCIPAL BAPUJI INSTITUTE OF ENGINEERING AND TECHNOLOGY DAVANAGERE - 577004

ABSTRACT

Small and Medium Enterprises (SMEs) form an important part of Indian economy. They contribute immensely to the economy through employment generation, investments, innovations and exports. Today in global competition, many of these SMEs are struggling hard to survive. Thus, there is an urgent need to improve the competitiveness of Indian SMEs. The current investigation is an attempt to establish the relationship between SME competitiveness and quality management initiatives. The process of qualitative analysis involves a series of individual case studies based on semi structured interviews. The use of multiple sources, establishment of chain of events and review of drafted case studies by experts are the techniques employed to improve construct and external validity. Multiple case studies are developed using semi structured interviews, documentation inspection, and direct observation at multiple sources. Several semi-structured interviews were conducted with the entrepreneurs and quality professionals from SMEs in the region who have implemented ISO 9000 quality management system, to investigate the role of auality initiatives in enhancing the competitiveness and to validate the proposed model. Based on the results of qualitative methodology, suggestions are made to the small and medium engineering industries to effectively manage quality and to enhance their competitiveness.



RELATIONSHIP BETWEEN EMPLOYEE ENGAGEMENT AND COMMITMENT: A STUDY AT IVRCL

SURESH KANDULAPATI ASST. PROFESSOR **DEPARTMENT OF MANAGEMENT STUDIES** PADMASRI DR. B. V. RAJU INSTITUTE OF TECHNOLOGY NARSAPUR - 501 313

DR. G. MANCHALA **PROFESSOR & HEAD DEPARTMENT OF MANAGEMENT STUDIES** MAHAVEER INSTITUTE OF SCIENCE AND TECHNOLOGY **BANDLAGUDA**

ABSTRACT

Employee engagement is the level of commitment and involvement of an employee towards organization and its values. The organization must work to develop and nurture engagement which requires a two-way relationship between employer and employee. Thus employee engagement is barometer that determines the association of a person with the organization. IVRCL Infrastructures & Projects Limited is an established player in the infrastructure sector, headquartered in Hyderabad. It was incorporated in 1987 and commenced operations in 1990. IVRCL commenced operations with building construction and later on forayed into various social infrastructure sectors like water transmission & treatment, solid waste management, roads & highways, power transmission lines and bridges. The Main purpose of the study is to determine the degree of employee engagement by position and gender and to study the employee commitment towards long-term career at IVRCL. Employees belonging to the IVRCL constituted the respondents of the study. A structured questionnaire is administered to 77 respondents of junior, middle and top level employees by adopting a random sampling technique. The data analysis is based on the scoring scale for employee engagement and Analysis of variance (ANOVA) is applied to test the hypothesis. Karl Pearson's Coefficient of Correlation applied to test relationship between employee engagement and employee commitment. The degree of employee engagement at IVRCL is very high i.e., 85.7 percent. All top level employees are fully committed towards long term career at the company. There is high correlation between employee engagement and commitment.



PERCEPTION AND RECEPTIVITY OF BRANDING BY BANKS BY CUSTOMERS OF SMALL SCALE INDUSTRIES IN **BANGALORE: AN EMPIRICAL EVIDENCE**

DR. S. JOHN MANOHAR **PROFESSOR & HEAD DEPARTMENT OF MBA** DR. AMBEDKAR INSTITUTE OF TECHNOLOGY MALATHAHALLI, BANGALORE - 560 056

N. S. RAVINDRA **FACULTY DEPARTMENT OF MBA** DR. AMBEDKAR INSTITUTE OF TECHNOLOGY MALATHAHALLI, BANGALORE - 560 056

ABSTRACT

The purpose of this research is to find out how Small Scale Enterprises in Bangalore perceive the value and brand of the bank they are using for the financial services of their business. An attempt has been made to find out how they perceive their banks and what underlying factors that affected their choice of bank the most in terms of receptivity. Quantitative research method has been used for this study. Hypotheses were created and tested on a sample population containing small scale enterprises in Bangalore. The data were analysed using SPSS. Analysis has been carried out with respect to the factors circling the brand phenomenon like awareness, association, attitude, loyalty and activity. The empirical findings were derived from the data collected from the survey among the sample population and the emphasis has been on the factors circling the brand phenomenon like awareness, association, attitude, loyalty and activity. The findings are explained in tables. The most significant finding in the study is the importance of personal contact at the bank, the enterprises' personal relation with one or more employees in the bank. Banks are not at all seen as unique in their supply of services, and hence the personal connection is found to be an important factor which leads to loyalty. The respondents are satisfied with the performance of their present banks since the supply of services covers their need. The enterprises do want the best possible solution to their specific situation; however, they do not seek for that optimal solution actively.



EXPECTATIONS AND PERCEPTIONS OF STUDENTS IN ENGINEERING EDUCATION - A STUDY

DR. KANAGALURU SAI KUMAR **PROFESSOR & HEAD DEPARTMENT OF MANAGEMENT** NARAYANA ENGINEERING COLLEGE **NELLORE**

ABSTRACT

The Purpose of this qualitative study is to ascertain the expectations and perceptions of students studying in private engineering colleges. A sample of 175 respondents has been selected for conducting the study. The various dimensions that are considered for the study include placement, infrastructure, extracurricular activities, education, student's development, educational material and college environment. The study reveals that there is a highest gap in education dimension and lowest gap in placement and college environment dimensions. ANOVA technique has been used to compare the mean differences between the perceptions and expectations of students. The study identifies that there is a significant difference in the mean values of perceptions and expectations of students. This study is an attempt to identify the areas where students get dissatisfaction and to offer suggestions necessary to minimize the same.



CONSUMER BEHAVIORAL PATTERNS OF PASSENGER CARS

BALAKRISHNAN MENON PROFESSOR D C SCHOOL OF MANAGEMENT AND TECHNOLOGY **ONE SCHOOL AVENUE PULLIKANAM POST - 685 503**

DR. JAGATHY RAJ V. P. ASSOCIATE PROFESSOR **SCHOOL OF MANAGEMENT STUDIES COCHIN UNIVERSITY OF SCIENCE AND TECHNOLOGY COCHIN - 682 022**

ABSTRACT

Automobile Industry in India is influenced by the presence of national and multi-national manufactures. The presence of many manufacturers and brands in the state provides many choices to the customer. These manufacturers offer similar value proposition, making the passenger car segment being highly commoditized. Customers no longer consider engine performance, as a major factor, as it is expected to be a standard already in place. They look for those differentiating parameters, which can make the choice from one brand to another. The main purpose of this paper is to come up with the identification of possible parameters that influence the consumer purchase behaviour patterns of passenger car owners in the State of Kerala. It is also aimed to develop a theoretical model, which influence the consumer purchase patterns of passenger cars, so that further research could be done, based on the model and the identified parameters.



REPATRIATION PROGRAM AS A PROCESS FOR RETAINING REPATRIATES - ISSUES SURROUNDING **INTERNATIONAL HUMAN RESOURCE**

B. R. SANTOSH SR. LECTURER **REVA INSTITUTE OF TECHNOLOGY AND MANAGEMENT BANGALORE**

> DR. KRISHNAVENI MUTHIAH ASSOCIATE PROFESSOR **PSG INSTITUTE OF MANAGEMENT COIMBATORE**

ABSTRACT

The repatriation program is filled with adjustment problems for both the company and the repatriate. Majority of the repatriates often feel discouraged and angry with the repatriation program resulting in higher turnover rate among expatriates hence this study is undertaken to analyze satisfaction level with the repatriation program and to identify its impact on repatriate turnover. To fulfill this objective, first, the article reviews the literature on this topic. Then, an empirical quantitative study is developed with a sample of 60 Indian repatriates. Finally, we present our findings along with the theoretical and managerial implications of the study, its limitations and our recommendations for future research.



ROLE OF TRAINERS IN IMPROVING TRAINING EFFECTIVENESS: A CASE STUDY OF INSURANCE SECTOR IN ARID INDIA

RICHA DIXIT ASST. PROFESSOR **BCT KUMAON ENGINEERING COLLEGE DWARHAT**

DR. HARSH PUROHIT ASSOCIATE PROFESSOR BANASTHALI VIDHYAPITH WOMEN'S UNIVERSITY **RAJASTHAN**

ABSTRACT

Study tries to examine the role of trainers in improving the effectiveness of training programs. Insurance sector was chosen for the study as it provides maximum training to its employees and agents or financial consultant. The Study was conducted on a training program of HDFC Standard Life Insurance Company Ltd during 2007-08. Major districts of Rajasthan were chosen for the study. Survey method was used, using structured questionnaire for primary data collection. It was found that trainers play a vital role in increasing the trainee's performance ultimately maximizing the profit of any organization. They have also increased the effectiveness of any training program conducted at any organization by developing the trainee's skills.



A STUDY ON WORK INTERFERENCE WITH FAMILY (WIF) AND FAMILY INTERFERENCE WITH WORK (FIW) **AMONG MARRIED FEMALE MANAGEMENT FACULTIES**

SMRUTI R PATRE ASST. PROFESSOR DR. AMBEDKAR INSTITUTE OF MANAGEMENT STUDIES AND RESEARCH DEEKSHABHOOMI, NAGPUR

> DR. ANANT DESHMUKH ASSOCIATE PROFESSOR DEPARTMENT OF BUSINESS MANAGEMENT NAGPUR

ABSTRACT

This paper examines two aspects of work family interferences: work interference with family (WIF) and family interference with work (FIW) among married female teaching faculties in Nagpur context. This study consists of 40 married female Management teaching faculties. It highlights the significance of gender role orientation as one of the key factor affecting WIF and FIW. This paper examines the effects of some of the essential personal background variables like age, job experience and duration of marriage on WIF and FIW. The findings revealed that respondents who adopt a more egalitarian gender role attitude experienced higher FIW and WIF. The study also revealed that female teaching faculties with older age, higher job experience and longer duration of marriage, perceived low level of WIF and FIW. Implications are discussed and recommendations are made in this area.



WORK-LIFE BALANCE: A CROSS SECTIONAL STUDY OF BANKING & INSURANCE SECTOR

PRERNA PATWA ASST. PROFESSOR ARYA COLLEGE OF ENGINEERING & I.T. **JAIPUR**

ABSTRACT

Service sector constitutes 45% of the total GDP. Hence the satisfaction level and the work life balance are essential. These days banking and insurance sectors are the key sectors that support the economy. The present study has been carried out with a view to examine the balance between the personal life & the professional life of the working professionals taking into consideration the employee from banking & insurance sector. In this paper, an attempt has been made to clarify the concept and significance of work life balance. Efforts have also been made to figure out the causes and impact of work life conflicts and the measures taken to mitigate its impact. The parameters that have been taken into consideration for measuring the work-life balance are the number of working days in a week, daily working hours, travelling time to workplace, time spent with the family daily, botheration for work, bringing work home, feeling about work, measures taken to relieve stress out of work etc.



THE CHALLENGING JOB DESIGN OF GLOBAL MANAGER

PAYAL JOHARI ASST. PROFESSOR LAL BAHADUR SHASTRI INSTITUTE OF MANAGEMENT & TECHNOLOGY **BAREILLY**

ABSTRACT

Many organizations require their managers to spend considerable amount of time managing overseas business. These assignments can range from short business trips to lengthy business assignments. Working in a foreign culture poses its own challenges, which these global managers have to face in addition to their business responsibilities. Some of these challenges include managing in a multicultural environment, which involves managing people from diverse backgrounds. Other challenges include linguistic challenges, culture shock, corruption, The roles of these global managers that are full of challenges and variety in performance is what makes them different. An elaborate Job Analysis therefore is required to draw role specific Job description and specifications that can be utilised by both the management to identify best talet and also by professionals looking to crack international deals



CULTURAL INTELLIGENCE (CQ): LEVERAGING EFFECTIVENESS OF INDIAN BPO SECTOR

SHIKHA BHARDWAJ ASST. PROFESSOR ARMY INSTITUTE OF MANAGEMENT & TECHNOLOGY **GREATER NOIDA**

ABSTRACT

World has become a global village. This is true in many hard core areas of development like technology, communication etc. But still many soft issues are challenge to the companies. One of them is cultural difference and cultural diversity. This is a very sensitive and critical issue to any organizations now days. With increasing globalization, many sectors in Indian economy have grown tremendously, one of which is IT and ITeS industry. Thus, it brings heavy pressure/ urgency for companies to understand and react as per the changes BPO industry encounter major challenge on cultural differences. This paper introduces the concept of cultural intelligence (CQ) and discusses its relevance and implications in the ITeS industry. It proposes a model highlighting CQ as a major critical individual capability affecting companies to bridge the gap between cultural disparities with special reference to Business Process Outsourcing (BPO) sector.



GLOBAL FOREX MARKET VIS-A-VIS INDIAN CURRENCY- A STUDY

T. CHANDRABAI ASST. PROFESSOR PADMASRI DR. B. V. RAJU INSTITUTE OF TECHNOLOGY NARSAPUR, MEDAK - 502 313

> SRIVALLI. J ASST. PROFESSOR TRR ENGINEERING COLLEGE TRR NAGAR, INOLE, PATANCHERU

T. BHARATHI SR.LECTURER SAMBHRAM ACADEMY OF MANAGEMENT STUDIES **BANGALORE**

ABSTRACT

India is a world most largely trading country it plays a major role in forex trading with global currencies. Currency Trading is the world's largest market consisting of almost trillion in daily volumes and as investors learn more and become more interested, the market continues to rapidly grow. Not only is the forex market the largest market in the world, but it is also the most liquid, differentiating it from the other markets. The present paper derives different global currencies fluctuations and its impact on Indian forex market.



RANKING MFIS IN INDIA: USING TOPSIS

SANTANU DUTTA ASST. PROFESSOR **MATHEMATICAL SCIENCES** TEZPUR UNIVERSITY NAPAAM - 784 028

PINKY DUTTA RESEARCH SCHOLAR **BUSINESS ADMINISTRATION TEZPUR UNIVERSITY** NAPAAM - 784 028

ABSTRACT

Micro Finance institutions (MFIs) have grown rapidly in India. Indian microfinance sector is increasingly becoming a viable investment sector for commercial investors. So ranking Indian MFIs is of obvious interest for investors and researchers. CRISIL has ranked fifty Indian MFIs, based on loan amount outstanding for 2009. But there are a number of other indicators of performance of an MFI. A ranking based on a number of indicators, measuring outreach, sustainability, efficiency and financial structure, will be useful for quick comparison of overall performance of the Indian MFIs. Such a multi criteria ranking is a very challenging problem, as different MFIs seem to outperform, their peers, under different criteria. TOPSIS is a multi criteria method of ranking alternative solutions. It is based on the principle that the best solution is closest to an ideal solution (which is the best alternative, under any criterion), and farthest from a negative ideal solution (which represents the worst alternative, under any criterion). Using TOPSIS, we rank seventy seven Indian MFIs which report their performance, with respect to a number of criteria in the MIX website. Our rankings reflect the overall performance of these MFIs with respect to ten different indicators. We see that SKS Microfinance Ltd, Spandana Sphoorty Financial Ltd (SSFL) and Share Microfinance Ltd are the top three Indian MFIs, ranked first, second and third respectively, based on CRISIL as well as our TOPSIS rankings.



SERVICE QUALITY EVALUATION: AN APPLICATION OF THE SERVQUAL MODEL WITH SPECIAL REFERENCE TO TWO WHEELER SERVICE STATIONS IN NANGAL DAM

ABHAY TIWARI ASST. PROFESSOR **DEPARTMENT OF MANAGEMENT** LOVELY PROFESSIONAL UNIVERSITY **PHAGWARA**

NITIN CHAUDHARY STUDENT MBA (HONS.) LOVELY PROFESSIONAL UNIVERSITY **PHAGWARA**

ABSTRACT

The understanding of the customer satisfaction levels can serve as a boom for any business. Considering the scenario in the Two Wheeler industry in India, the competitive nature of the business is pushing the efforts towards the services provided to even higher levels. In a response to the intention of the local two wheeler dealers at Nangal Dam region, the study has been designed as an application of the SERVQUAL model. The study focuses on the GAP 5 of the model that provides insights to understand the difference between the expectation and perception of the customers about the services being provided by the dealers. For this purpose, two separate structured questionnaires were prepared. These questionnaires were then filled by the customers of the local area. The study interestingly reveals the difference in satisfaction of the customers from personnel at the service station and the management of the service station. The study also reveals that the highest difference is between the tangibility and reliability of the services being offered by the local service stations.



A STUDY OF PROBLEMS & PROSPECTS OF INTERNET RETAILING IN INDIA

DR. HEMANT J. KATOLE **ASST. PROFESSOR DEPARTMENT OF MANAGEMENT SCIENCES UNIVERSITY OF PUNE PUNE - 411 007**

ABSTRACT

At a basic level, any commercial transaction that involves a direct sale to a consumer at any point of time may be termed as retailing. Retailers have always been subject to enormous competitive strain and the commonly perceived solution is to add 'e' to the business model in an attempt to capture the attention of a global shopping audience. Such an initiative results in no more than an additional channel and the successful company must have more than an electronic distribution medium - it must continue to provide what its customers want. Retailing can be the selling of apparel, books, music, footwear, grocery items or other things. Such a retail trade could take place in a shopping mall, a mom-and-pop store, a department store, or in a friendly neighborhood grocery shop. Most of such retail trades that can be done through the brick-and-mortar retailing route can be successfully replicated over the Internet as well. In the traditional sense, the term Retailing referred to the final transaction between a business and a customer (B2C). In this paper researcher focused on benefits of internet retailing to consumers and business, Important Steps for setting up a Online Store, and various Problems of Internet Retailing, and finally researcher suggests some important strategic tips to Internet Retailers for increasing the Online Sales.



ORGANISATIONAL OUTCOMES OF EFFECTIVE RELATIONSHIP MARKETING IN INDIAN INSURANCE **COMPANIES**

DR. M. DHANABHAKYAM ASST. PROFESSOR **DEPARTMENT OF COMMERCE BHARATHIAR UNIVERSITY** COIMBATORE - 46

K. VIMALADEVI RESEARCH SCHOLAR **DEPARTMENT OF COMMERCE BHARATHIAR UNIVERSITY COIMBATORE - 46**

ABSTRACT

This study will propound and examine the premise that relationship marketing when fully embraced, i.e. where there is a true balance between 'giving and getting' and where loyalty is based on trust and partnership, will prove to be one of the most significant policies to be pursued in the development and nourishment of competitive advantage. The importance of the relational benefits, internal marketing and relationship quality criteria and their influence on organizational commitment in Indian insurance companies as a key to relationship marketing success. The assessment is conducted by means of questionnaires. Correlation analysis was employed to test the validity of the procedure. The empirical study findings confirmed positive relationships between relationship marketing, enterprises performance and increasing its market share in the target industry as an organizational Outcomes. One important contribution of this study is that relationship marketing leads to insurance enterprise performance through some moderating variables. The proposed relationship marketing instrument can be used to solve the issues of relationship marketing development in Indian Insurance companies. The study advances the understanding of performance- increasing market share as an organizational outcomes based on relationship marketing research by investigating structural relationships among relational benefits, internal marketing, direct marketing and relationship quality criteria, and organizational outcomes in Indian Insurance companies.



E – GOVERNANCE: AN INITIATIVE TO PUBLIC DEVELOPMENT IN INDIA WITH SPECIAL REFERENCE TO **ODISHA**

DEVI PRASAD DASH FACULTY MEMBER DEPARTMENT OF MANAGEMENT ICFAI UNIVERSITY LUNGLEI, MIZORAM

ABSTRACT

In countries like India major chunk of the people are living in rural part of the country. Most of these people are not sufficiently aware about the governmental initiative for the betterment of citizen. These people are cheated mostly by so called mediators (Dalals) of different objectives. Now a day government has taken a large step to help these people along with the educated mass through e – governance approach. The development of ICT and telecommunication technology helps a lot to modernize the public sector. The government in collaboration with states and NGOs has under taken various projects to help the citizen of India in their day to day activities and with the objective of right to information. Establishing e – governance there require good and updated IT infrastructure and change in the process of information sharing. There are lot many projects lunched by the government in state wise and country wise to make the information available and minimize the gap between governmental approach and citizen of the country.



TO STUDY THE FACTORS AFFECTING JOB SATISFACTION LEVEL IN THE SELECTED BPO COMPANIES IN NCR **REGION**

SURENDER SARIN RESEARCH SCHOLAR **DEPARTMENT OF COMMERCE KURUKSHETRA UNIVERSITY KURUKSHETRA**

VIJENDER PAL SAINI **LECTURER DEPARTMENT OF MANAGEMENT STUDIES** N. C. COLLEGE OF ENGINEERING **ISRANA**

ABSTRACT

To meet the challenges of globalization and to remain competitive throughout, the BPO industry needs to constantly work upon the areas that can create a difference from an HR perspective; an effective HR practices in all the departments of the BPO companies can make all the difference. In the present study, employees are asked to indicate their level of satisfaction for different aspects of their job. In all, nineteen items are included in this part of the questionnaire. Factor Analysis is performed by calculating eigenvalues of Variance-Covariance matrix of the nineteen statements of job satisfaction in the questionnaire. The present study is aimed to analyse job satisfaction variables to find out which ones can help the BPO industry to combat the future challenges. It presents the HR environment and true picture of the factors of the satisfaction prevailing in the BPO companies.



JOB SATISFACTION AMONG EMPLOYEES IN SMALL SCALE INDUSTRIES, VISAKHAPATNAM

DR. M. RAMESH LECTURER IN COMMERCE SCHOOL OF COMMERCE AND MANAGEMENT **DRAVIDIAN UNIVERSITY KUPPAM - 517 425**

ABSTRACT

This paper investigates job satisfaction among employees in small scale industries in Visakhapatnam. The sample consists of 125 employees from various categories of Small Scale Industries like Agro, Forest, Mineral, Textile, Engineering, Chemicals, Livestock, Building and Materials and Others. The result indicates that most of the units were noisy, prone and suffered from inadequate illumination. Arrangements for protected drinking water were also poor. Majority of the employees were dissatisfied with the work environment in which they are carrying out their duties. It is reported that the motivating factors that would motivate employees to perform in Small Scale Industries are basically three things viz., monetary benefits, promotions and secured jobs. It is the fervent hope the researcher, that this research work would immensely be benefited to both the employees and managements of Small Scale Industries in the region.



REQUEST FOR FEEDBACK

Dear Readers

At the very outset, International Journal of Research in Commerce, IT and Management (IJRCM) acknowledges & appreciates your efforts in showing interest in our present issue under your kind perusal.

I would like to request you to supply your critical comments and suggestions about the material published in this issue as well as on the journal as a whole, on our E-mails i.e. infoijrcm@gmail.com or info@ijrcm.org.in for further improvements in the interest of research.

If you have any queries please feel free to contact us on our E-mail infoijrcm@gmail.com.

I am sure that your feedback and deliberations would make future issues better – a result of our joint effort.

Looking forward an appropriate consideration.

With sincere regards

Thanking you profoundly

Academically yours

Sd/-

Co-ordinator