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EMPIRICAL ANALYSIS ON SELECTED PUBLIC & PRIVATE SECTOR BANKS WITH CAMEL APPROACH

A. SAMBARAJU**STUDENT****SCHOOL OF MANAGEMENT****NATIONAL INSTITUTE OF TECHNOLOGY****WARANGAL****DURGAPRASAD NAVULLA****RESEARCH SCHOLAR****SCHOOL OF MANAGEMENT****NATIONAL INSTITUTE OF TECHNOLOGY****WARANGAL****DR. G. SUNITHA****ASST. PROFESSOR****SCHOOL OF MANAGEMENT****NATIONAL INSTITUTE OF TECHNOLOGY****WARANGAL****ABSTRACT**

The economy growth of a country depends on operational efficiency and proper utilization of resources in various sectors. Out of many industries banking sector plays a vital role in the growth of our economy. Banking sector helps in facilitating monetary policy by stimulating capital formation, monetization and innovation. It is imperative to ensure financial health and efficiency of economy through analysis and evaluating the performance of banks. This study tries to evaluate the performance of three public sector banks and three private sector banks in India using CAMEL model which is a latest model of financial analysis. The study carried for a five-year period from 2011-2015.

KEYWORDS

performance, public sector, private sector, economy, capital formation.

INTRODUCTION

The major measure of financial growth and economic development of a country has been the soundness of its banking sector. The soundness is the synonymous with productivity, efficiency, probability, stability and shock free environment. Hence, it is important to measure the soundness of banking sector in the country. The performance of banks is measured by using financial ratios under the criteria as profits, asset quality, liquidity, attitude towards risk and management strategies are considered. In 1980s, USA's federal regulators developed the CAMEL rating system to analyze the performance of banking system. Each banking institute subject to evaluated on basis of five critical dimensions related to its performance and operations, which are referred as component factors. Those are Capital adequacy, Asset quality, Management efficiency, Earnings quality and liquidity used to reflect the financial condition, financial performance, regulatory compliance and operating soundness of the banking institution. Every component is rated on a scale of 1(best) to 5(worst). A composite ranking is assigned to component and it is taken as the prime indicator to bank's current financial condition.

LITERATURE REVIEW

Malihe Rostami (2015) has mentioned about CAMEL Approach in her article. CAMEL Model is very useful tool to evaluate the performance of the banks. It gives accurate and effective result regarding performance of the banking sector. As per his article he took some of the important ratios for analysis purpose. It can compare one organization with the other organizations for its effective performance internally and externally.

Dr. P. Nirajan Reddy & Rekha Rao Subraveti (2015) gave their explanation in their paper regarding CAMEL approach. To strengthen the financial system and economy we have to carefully evaluate and analyze the performance of the banks. CAMEL approach is a tool which is helpful to evaluate the performance of the banks. It is a most popular method for measuring the performance of the banks. It consists various ratios which show reality of its performance.

Fentje Salhuteru & Fransina Wattimena (2015) mentioned the importance and influence of CAMEL ratios towards earnings and management practices in the State Bank to other banks in Indonesia. They explained about the companies that can be improved its performance by applying various risk management techniques for consistent profit growth. Through CAMEL ratios the company can know its actual performance accurately.

Parvesh Kumar Aspal & Sanjeev Dhawan (2014) explained about importance of banking sector in the economy. They took 13 old private sector banks and the CAMEL model is applied on the secondary data related to various ratios from annual reports of those banks in the period of 2007-2012. This is tool is very effective to measure the exact performance of the banks.

Mishra Aswini Kumar, G. Sri Harsha, ShiviAnand and Neil Rajesh Dhruva (2012) has analyzed the performance of banks with the help of CAMEL model by selecting 12 private and public sector banks over a period of 11 years from 2000 to 2011. The study has been found that the private sector banks are stood at top position in the ranking system by showing good performance in terms of liquidity, profitability, stability and efficiency. The public sector banks like SBI, PNB has positioned backseat by showing poor economic soundness in comparison.

Dr. K. Sri Harsha Reddy (2012) has stated the importance and nature of banking sector in the economy in capital formation, the banking sector has more weightage in a country's economy than any other sector. The CAMEL model is used in this study to analyze the performance of banks.

From the above literature reviews we can say that CAMEL model is very helpful to measure the performance of the bank. It must be applied periodically to evaluate the position of the banks in their performance. Based on this model we can give suggestion to improve the performance of the banks.

OBJECTIVE OF THE STUDY

The main objective of the study is to analyze the performance of selected banks, out of which top three private sector banks, top three private sector banks through CAMEL model and give suggestion for improvement if necessary.

METHODOLOGY ADOPTED

- To achieve objective of the study, empirical analysis done by selecting six banks. Private Sector Banks –ICICI Bank, HDFC Bank, AXIS Bank, Public Sector Banks – State Bank of India, Bank of Baroda, Punjab National Bank.
- The period for evaluating performance through CAMELS in this study is five years, i.e. from financial year 2010-11 to 2014-15. The data is collected from various sources as follows.

DATA COLLECTION

Data collected from the Bank’s Balance Sheets, Profit & Loss statements, journals, bank’s prospectus, bank’s annual reports, capital line databases and money control websites and also by taking personal visit to the employees of respective banks.

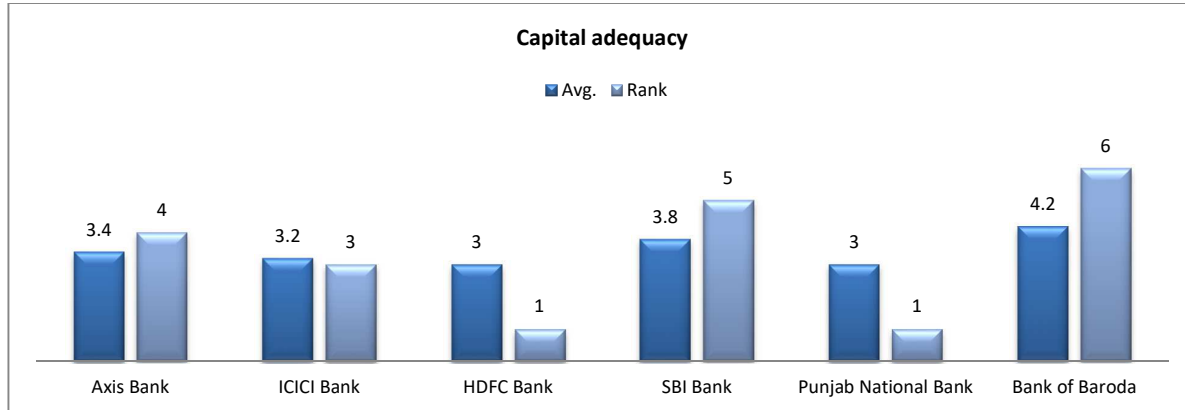
ANALYSIS AND INTERPRETATION

1. CAPITAL ADEQUACY

TABLE 1

		Axis Bank	ICICI Bank	HDFC Bank	SBI Bank	Punjab National Bank	Bank of Baroda
Capital Adequacy Ratio	Avg.	14.89	18.30	16.48	12.74	12.55	13.47
	Rank	3	1	2	5	6	4
Debt to equity ratio	Avg.	8.30	4.35	8.07	12.60	13.78	14.93
	Rank	3	1	2	4	5	6
Interest coverage ratio	Avg.	5.02	4.90	4.75	4.93	5.25	4.50
	Rank	2	4	5	3	1	6
Advances to assets ratio	Avg.	59.98	49.69	60.50	63.51	63.98	60.27
	Rank	5	6	3	2	1	4
Govt. Securities to Total Investment	Avg.	62.35	35.02	76.80	54.57	79.09	79.93
	Rank	4	6	3	5	2	1
Group	Avg.	3.4	3.2	3.0	3.8	3.0	4.2
	Rank	4	3	1.5	5	1.5	6

FIG. 1



INTERPRETATION

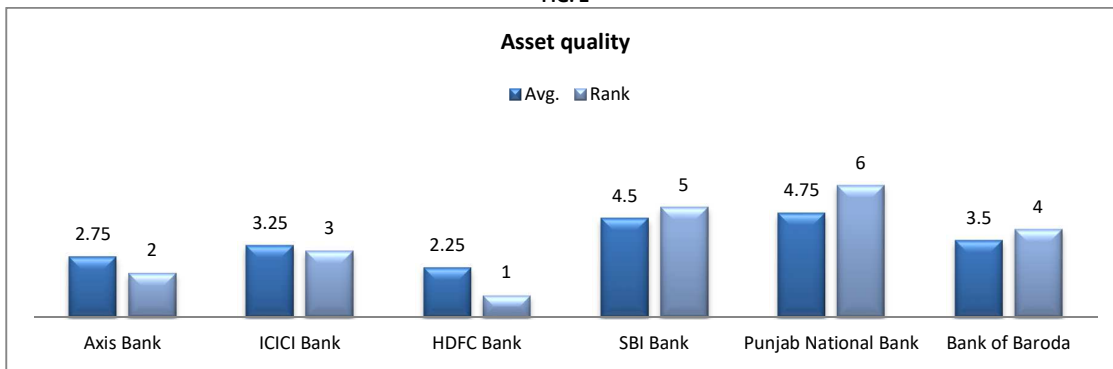
It is also called Capital to Risk Assets Ratio or Ratio of bank’s capital to its risk. Bank’s CAR can be tracked by national regulators to ensure that it can absorb a reasonable amount of loss and complies with statutory capital requirements. It is used to protect the depositors as well as promote the stability and efficiency of financial system. Two types of capital are measured: tier one capital, which can absorb losses without a bank being required to cease trading, and tier two capital, which can absorb losses in the event of a winding-up and so provides a lesser degree of protection to depositors. From the above table we can say that group averages of five sub-parameters of capital adequacy ratios HDFC and Punjab national bank are at the top position with group average of 3.00 and secured high rank, followed by ICICI Bank (3.32) and Axis bank (3.40), SBI (3.80) and Bank of Baroda (4.20) stood at the last position and score least rank due to its poor performance.

2. ASSET QUALITY

TABLE 2

		Axis Bank	ICICI Bank	HDFC Bank	SBI Bank	Punjab National Bank	Bank of Baroda
Nat NPA to Net Advances	Avg.	0.36	1.03	0.21	2.04	2.33	1.11
	Rank	2	3	1	5	6	4
Net NPA to Total Assets	Avg.	0.22	0.45	0.12	0.98	1.41	0.64
	Rank	2	3	1	5	6	4
Total Investments to Total Assets	Avg.	30.64	38.19	26.32	24.94	25.90	19.48
	Rank	5	6	4	2	3	1
Standard Advance to Total Advances	Avg.	69.83	70.64	55.47	37.09	43.67	42.09
	Rank	2	1	3	6	4	5
Group	Avg.	2.75	3.25	2.25	4.5	4.75	3.50
	Rank	2	3	1	5	6	4

FIG. 2



INTERPRETATION

An asset quality rating is a review or evaluation assessing the Credit risk associated with a particular asset. It is high loan concentrations that portray undue risk to Credit union.

The Investment policies and practices should be appropriate:

- The investment risk factors compared to earnings and capital structure and
- The market value of investments vs. book value of investments.

The quality of all major assets must be considered in the rating. This includes Investments, loans; other real estate owned that could adversely impact a Credit union's financial condition.

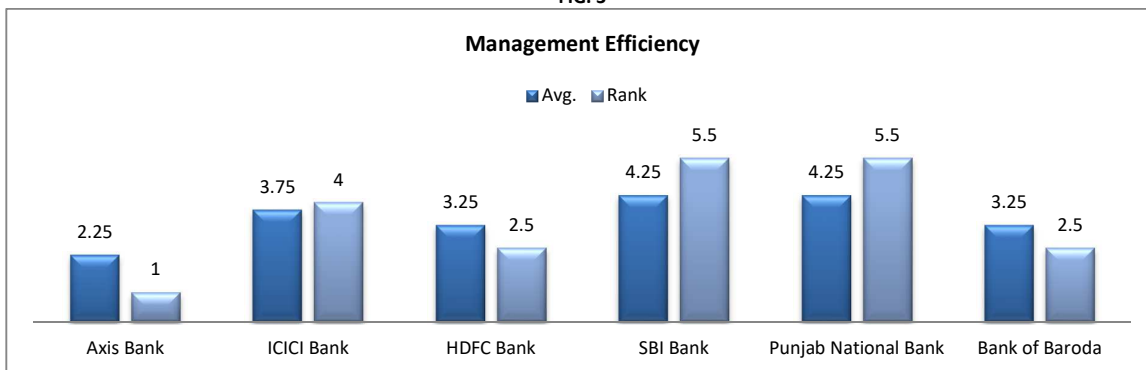
From the above analysis the group averages of sub-parameters of assets quality HDFC Bank has got top position with 2.25, followed by Axis Bank with 2.75, ICICI Bank 3.25, Bank of Baroda 3.50, SBI 4.50 and Punjab National Bank got 4.75 positioned last in terms of assets quality.

3. MANAGEMENT EFFICIENCY

TABLE 3

		Axis Bank	ICICI Bank	HDFC Bank	SBI Bank	Punjab National Bank	Bank of Baroda
Business per Employee(cr)	Avg.	12.93	7.51	7.91	9.49	11.83	16.27
	Rank	2	6	5	4	3	1
Profit per employee	Avg.	0.15	0.13	0.09	0.05	0.06	0.10
	Rank	1	2	4	6	5	3
Credit deposit ratio	Avg.	78.64	99.07	79.52	83.70	77.29	71.87
	Rank	4	1	3	2	5	6
Return of net worth	Avg.	18.66	12.50	19.28	12.88	16.09	18.30
	Rank	2	6	1	5	4	3
group	Avg.	2.25	3.75	3.25	4.25	4.25	3.25
	Rank	1	4	2.5	5.5	5.5	2.5

FIG. 3



INTERPRETATION

Management Efficiency is the major indicator of condition and a key determinant of whether a Credit union possesses the ability to diagnose financial stress. The management efficiency assessment is not solely depending on the Current financial condition and will not be an average of the other component ratings.

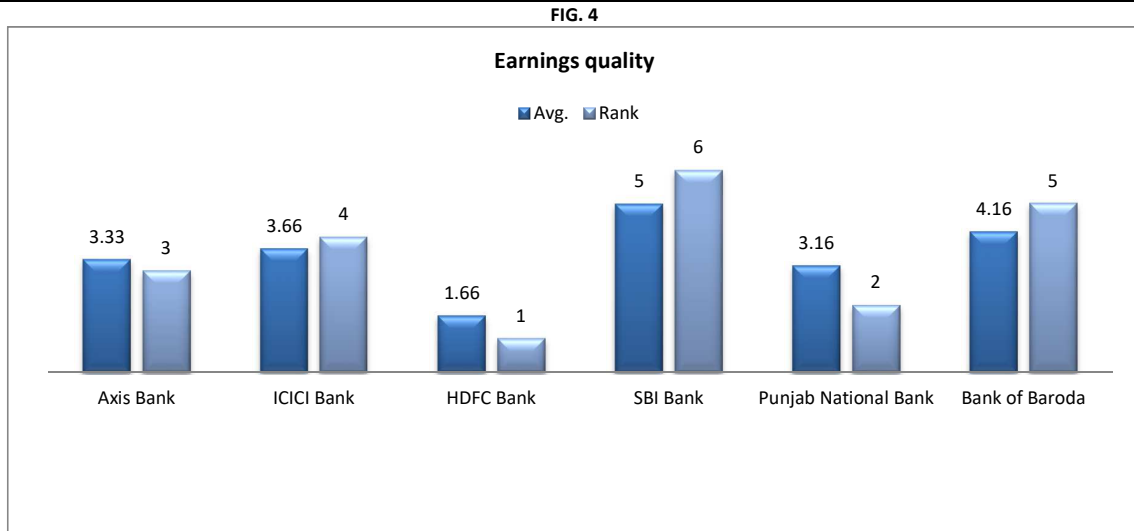
The management rating is based on ability to measure, identify, control and monitor the risks of the all activities, ensure its safe operations and compliance with applicable laws and regulations. A management practice addresses some of the following risks: liquidity, Credit, interest rate, transaction, strategic, compliance, reputation, and other risks.

On the basis of group averages of 4 sub-parameters of Management Quality, Axis Bank is at the top position with group average of 2.25, followed by Bank of Baroda (3.25), HDFC Bank (3.25), ICICI Bank (3.75) and SBI (4.25), Punjab national bank(4.25) were at the last position due to its poor performance.

4. EARNINGS QUALITY

TABLE 4

		Axis Bank	ICICI Bank	HDFC Bank	SBI Bank	Punjab National Bank	Bank of Baroda
Return on assets	Avg.	1.73	1.63	1.85	0.77	0.94	0.94
	Rank	2	3	1	6	4.5	4.5
Operating profits to total assets	Avg.	3.15	2.75	3.28	2.05	2.37	1.88
	Rank	2	3	1	5	4	6
Interest income to total income	Avg.	79.27	57.88	83.01	81.59	89.65	88.29
	Rank	6	5	3	4	1	2
Group	Avg.	3.33	3.66	1.66	5	3.16	4.16
	Rank	3	4	1	6	2	5



INTERPRETATION

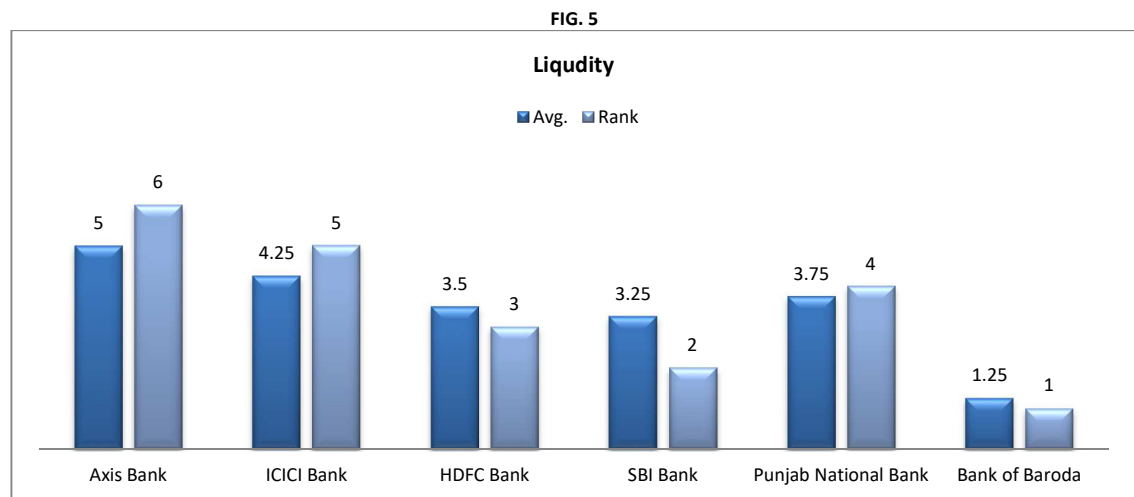
The viability of a Credit union depends on returns on its assets, remain competitive, and increase capital. In evaluating earnings, it is not enough to review present and past performance alone. Future performance is of greater value, including performance under various economic conditions. Evaluating "core" earnings: the long-run earnings ability and the interrelationships with other risk areas such as Credit and interest rate. Key factors to consider when assessing the Credit union's earnings are: growth trends, stability of earnings, return on assets, Quality and composition of earnings, Adequacy of budgeting systems, Future earnings under a variety of economic conditions, Net non-operating income and losses.

On the basis of group averages of 3 sub-parameters of Earnings Quality, HDFC Bank (1.66) is at the top followed by Punjab National Bank(3.16), Axis Bank(3.33), ICICI Bank(3.66), Bank of Baroda(4.16) and SBI(5.00) is at the last position due to poor performance.

5. LIQUIDITY

TABLE 5

		Axis Bank	ICICI Bank	HDFC Bank	SBI Bank	Punjab National Bank	Bank of Baroda
Liquid assets to total assets	Avg.	6.97	7.43	7.57	8.11	7.47	16.89
	Rank	6	5	3	2	4	1
Govt. securities to total assets	Avg.	19.12	13.15	20.21	13.43	15.60	20.48
	Rank	3	6	2	5	4	1
Liquid assets to total deposits	Avg.	9.39	13.52	10.14	10.51	9.03	19.64
	Rank	5	2	4	3	6	1
Liquid assets to demand deposits	Avg.	51.44	99.04	55.17	110.33	244.28	122.56
	Rank	6	4	5	3	1	2
Group	Avg.	5.0	4.25	3.5	3.25	3.75	1.25
	Rank	6	5	3	2	4	1



INTERPRETATION

Liquidity is also referred as Asset/liability management (ALM), which is the process of evaluating, controlling and monitoring balance sheet risk (interest rate risk and liquidity risk). A sound ALM process integrates profitability, strategic, and net worth planning with risk management. It reviews

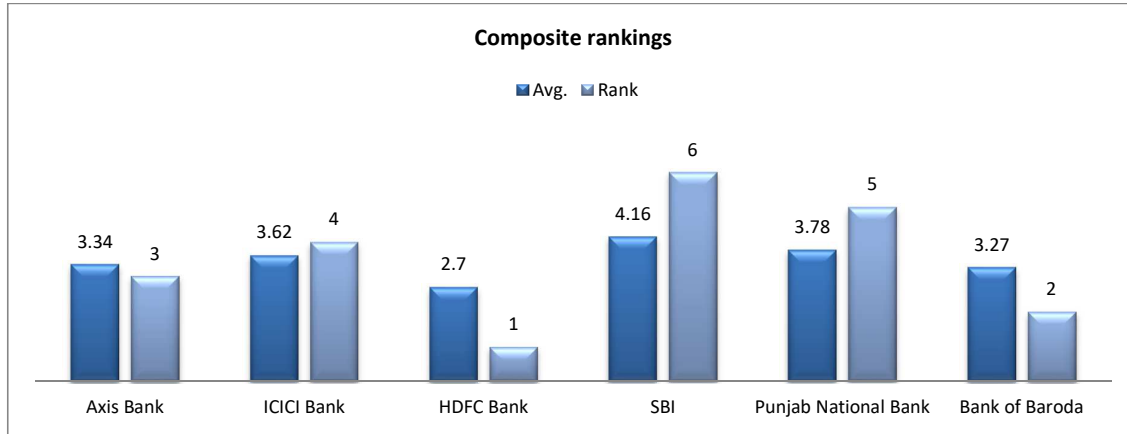
1. Interest rate risk sensitivity and exposure.
2. Depends on volatile sources of funds.
3. Availability of Current assets.
4. Technical competence relative to ALM, including the management of cash flow, liquidity and interest rate risk. ALM includes liquidity risks, interest rate risks, reputation and strategic risks.

On the basis of group averages of 4 sub-parameters of Liquidity, Bank of Baroda (1.25) is at the top followed by SBI Bank (3.25), HDFC Bank(3.50), Punjab national bank(3.75), ICICI Bank(4.25) and Axis Bank is at the last position.

TABLE 6: COMPOSITE RANKING (OVERALL PERFORMANCE):

Bank	C	A	M	E	L	Avg.	Rank
Axis Bank	3.40	2.75	2.25	3.33	5.00	3.34	3
ICICI Bank	3.20	3.25	3.75	3.66	4.25	3.62	4
HDFC Bank	3.00	2.25	3.25	1.66	3.50	2.70	1
SBI	3.80	4.50	4.25	5.00	3.25	4.16	6
PNB	3.00	4.75	4.25	3.16	3.75	3.78	5
Bank of Baroda	4.20	3.50	3.25	4.16	1.25	3.27	2

FIG. 6



In order to assess the overall performance of top banks in India, the composite rating has been calculated from the group ranking of the public and private sector banks in India for the period of 2011-2015 and results are presented in the above table. On the basis of CAMEL model analysis, HDFC bank is ranked at top position with composite average of 2.70, followed by Bank Of Baroda (3.27), Axis Bank (3.34), ICICI Bank (3.62), Punjab National Bank (3.78) and SBI (4.16) were at the bottom most position.

FINDINGS AND SUGGESTIONS

In the process of evaluation of performance of various banks, I found that, different banks have obtained different performances with respect to CAMEL ratios. I suggested the following:

- The HDFC Bank stood at top position by showing good performance in terms of capital adequacy, Asset quality and earning quality, but it needs to improve Management efficiency and Liquidity.
- The Bank of Baroda stood at second position by showing good performance in terms of Liquidity and Management Efficiency, but it needs to improve Earnings quality and Capital adequacy.
- The AXIS Bank stood at third position by showing good performance in terms of Management Efficiency and Asset quality but it needs to improve Liquidity and Capital adequacy.
- The ICICI Bank stood at fourth position by showing good performance in terms of capital adequacy and Asset quality but it needs to improve Management efficiency Earning quality and Liquidity.
- The Punjab National Bank stood at fifth position by showing good performance in terms of capital adequacy and earning quality but it needs to improve Management efficiency Asset quality and Liquidity.
- The SBI Bank stood at last position by showing good performance in terms of Liquidity. But it needs to improve Management efficiency, Asset quality, capital adequacy and earning quality.

Most of these banks, including HDFC, ICICI, Axis, and Bank of Baroda lie in a similar rank region. However, these banks' assets etc. vary a great deal and they cannot be judged solely based on the absolute values of the CAMEL ratios. Looking at the trend, we can say that private banks are growing at a faster pace than public sector banks.

CONCLUSION

In the process of evaluation of performance of various banks, our study concluded that, different banks have obtained different performances with respect to CAMEL ratios. The HDFC Bank and Punjab national Bank stood at top position in terms of capital adequacy. In terms of asset quality, the HDFC Bank was at top most position. In context of management quality, Axis Bank positioned at first. In terms of earnings quality, HDFC Bank, Punjab national Bank obtained the top position. The Bank of Baroda is ranked top in liquidity Criterion. The overall performance table shows that, HDFC Bank is ranked first followed by Bank of Baroda and Axis Bank. Most of these banks, including HDFC, ICICI, Axis and Bank of Baroda lie in a similar rank region. However, these banks' assets etc. vary a great deal and they cannot be judged solely based on the absolute values of the CAMEL ratios. Looking at the trend, we can say that private banks are growing at a faster pace than public sector banks.

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