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REVIEW OF LITERATURE

NEED/IMPORTANCE OF THE STUDY

STATEMENT OF THE PROBLEM

OBJECTIVES

HYPOTHESES

RESEARCH METHODOLOGY

RESULTS & DISCUSSION

FINDINGS

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CONCLUSIONS

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A COMPARATIVE STUDY ON PUBLIC SECTOR BANKS (VS) PRIVATE SECTOR BANKS (A CASE STUDY ON STATE BANK OF INDIA, CANARA BANK VS CITY BANK, ICICI BANK)

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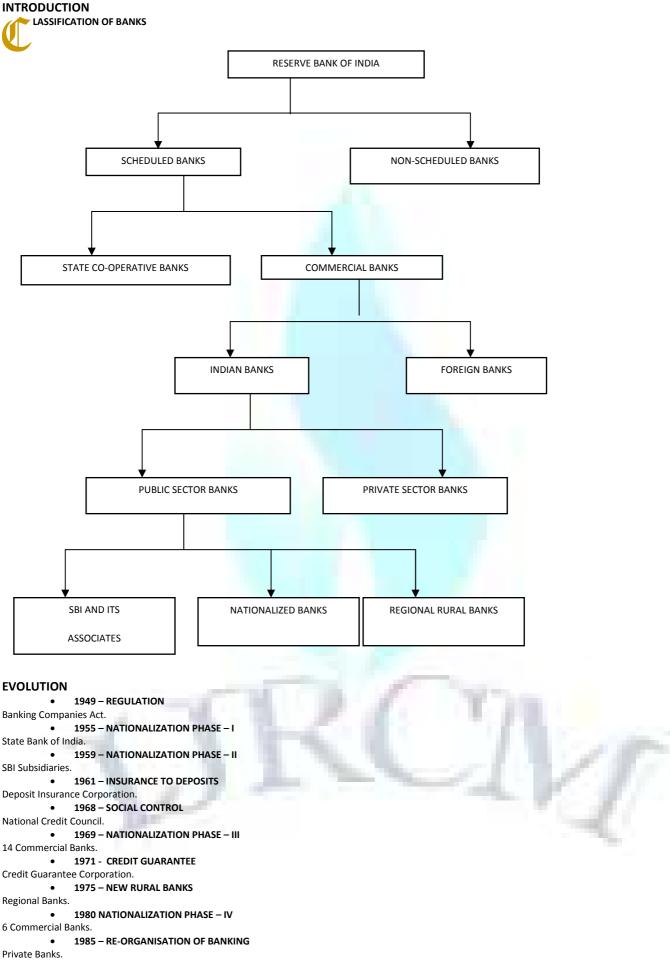
ABSTRACT

In recent years the Banking Industry has been undergoing rapid changes, reflecting a number of underlying developments. The most significant has been advances in communications and information technology, which have accelerated and broadened the dissemination of financial information while lowering the costs of many financial activates. Public Sector Banks and Private Sector Banks play an important role in economic development of the country. These are banking financial institutions and they are also social organizations rendering savings, investments in the form of deposits and security and providing their needful helps to the society members to borrow loans at affordable interest rates. Public Sector Banks and Private Sector Banks have had the distinction of being recognized as banking institutions, which provides satisfying services to its customers or account holders. As a result of this the customers expects the best of services from the banking institution. This article focuses on how far Public Sector Bank Vs Private Sector Bank is doing their business in a banking industry after liberalization and banking reforms. And what is the impact of functioning of their banking operations due to the competition in banking industry. How far Public Sector Banks or Private Sector Banks are successful in facing these challenges? What are the trends observed in the performance of Public Sector and Private Sector Banks of India, Canara Bank (Vs) CITY Bank, ICICI Bank.

KEYWORDS

public sector banks, private sector banks, banking industry.





1991 BANKING REFORMS

COMPANY PROFLIE

STATE BANK OF INDIA is the largest state-owned banking and financial services company in India, by almost every parameter - revenues, profits, assets, market capitalization, etc. The bank traces its ancestry to British India, through the Imperial Bank of India, to the founding in 1806 of the Bank of Calcutta, making it the oldest commercial bank in the Indian Subcontinent.

CANARA BANK is a state-owned financial services company in India. It was established in 1906, which makes it among the older Indian banks. As on 2009 November, the bank had a network of 2861 branches, spread across India.

CITIBANK, a major international bank, is the consumer banking arm of financial services giant Citigroup. Citibank was founded in 1812 as the City Bank of New York. Citigroup is the third largest bank holding company in the United States by domestic deposits, after Bank of America and JP Morgan Chase.

ICICI BANK (FORMERLY. INDUSTRIAL CREDIT AND INVESTMENT CORPORATION OF INDIA) is a major banking and financial services organization in India. It is the second largest bank in India and the largest private sector bank in India by market capitalization.

STATEMENT OF THE PROBLEM

Public Sector Banks and Private Sector Banks play an important role in economic development of the country. These are banking financial institutions and they are also social organizations rendering savings, investments in the form of deposits and security and providing their needful helps to the society members to borrow loans at affordable interest rates. Public Sector Banks and Private Sector Banks have had the distinction of being recognized as banking institutions, which provides satisfying services to its customers or account holders. As a result of this the account holders expects the best of services from the banking institution. This Paper focuses on how far Public Sector Bank VS Private Sector Bank is doing their business in a banking industry after liberalization and banking reforms. And what is the impact of functioning of their banking operations due to the competition in banking industry.

OBJECTIVES OF THE STUDY

1. To evaluate the financial performance or Profitability position of the said banks.

- 2. To evaluate the financial position of the said banks.
- 3. To Offer suggestions to improve the banking business of Public Sector banks to compete with Private sector banks in coming years.

METHODOLOGY

Only secondary data is applicable to the study. The secondary data is collected through annual reports, websites and the companies brochures, comprehensive reference were made from the reference books, journals and magazines and soon. Ratio Analysis is used as a tool to analyze and interpret the performance and position of the said banks the five years financial statements from Mar07 to Mar11 are used in this article work. I.e. Balance Sheets, P/L A/c's and Cash Flow statements

LIMITATIONS OF THE STUDY

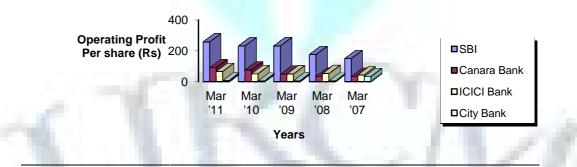
- Since the paper work is carried out for a very short period exhaustive findings could not be made.
- Most of the data is taken from the published sources.

ANALYSIS AND INTERPRETATIONS

TABLES AND CHARTS/ GRAPHS SHOWING FINANCIAL RATIOS ANALYSIS

TABLE 1: OP	ERATING P	ROFIT PER	SHARE (Rs.)		
Operating Profit Per Share (Rs)	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07
SBI	255.39	229.63	230.04	173.61	147.72
Canara Bank	89.40	73.99	47.02	33.29	33.15
ICICI Bank	64.08	49.80	48.58	51.29	42.19
City Bank	6.24	3.56	4.61	3.31	31.38

Chart 1. Operating Profit Per share (Rs)



Source: Dion Global Solutions Limited, http://www.moneycontrol.com

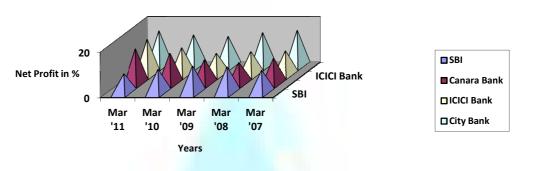
INTERPRETATION: From the above table and graph we can summarize that the Operating Profit Per Share (Rs) of the said banks from Mar 07 to Mar 11 indicates it is in Positive trend. Whereas on a comparative basis we can interpret that public sector banks as shown good performance when compare to private sector banks. I.e. SBI and Canara bank as performed quite good in terms of Operating Profit per share from Mar 07 to Mar 11. On the other way the City bank Operating profit Per share as come down to 6.24 from 31.3.Even though recently the city bank Operating Profit Per Share as increased from Rs.3.56 to Rs.6.24. Overall the performance of city bank is not satisfactory when compare to public sector banks like sbi and canara bank.

INFERENCE: The City bank Operating profit Per share as come down to 6.24 from 31.3.Even though recently the city bank Operating Profit Per Share as increased from Rs.3.56 to Rs.6.24. Overall the performance of City bank is not satisfactory when compare to Public sector banks like SBI and Canara bank. Private Sector banks performance in this aspect need to be improved i.e. CITY bank.

			- (-7		
Net Profit Margin (%)	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07
SBI	8.55	10.54	12.03	11.65	10.12
Canara Bank	15.65	13.77	10.89	9.61	11.60
ICICI Bank	15.91	12.17	9.74	10.51	10.81
City Bank	15.72	13.94	13.26	14.96	15.98

TABLE 2: NET PROFIT MARGIN (%)

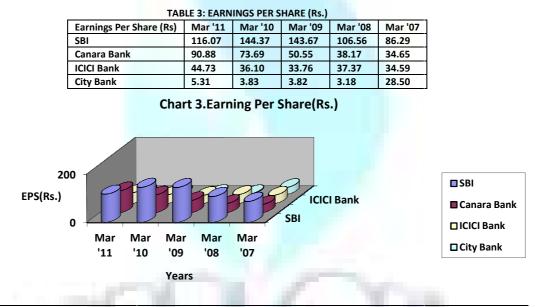
Chart 2.Net Profit Margin (%)



Source: Dion Global Solutions Limited, http://www.moneycontrol.com

INTERPRETATION: The above table and graph indicates that the Net Profit Margin of the said banks from Mar 07 to Mar 11. We can analyze the Profitability position of the said banks. This is the key aspect of the performance of the said banks. On a comparative basis we can summarize that the SBI Net Profit Margin as come down in Mar 11 i.e. 8.55% from Mar 10, 10.54% on the other side the Canara bank Net profit Margin is showing positive sign and even Private sector banks Net Profit Margin is good and increasing year by year. Finally the Public sector banks like SBI has to take right strategy to improve and to regain the market share and Net profit Margin in the coming Years.

INFERENCE: The Public sector bank like SBI has to hunt right strategy to improve and to regain the market share and Net profit Margin in the coming Years.



Source: Dion Global Solutions Limited, http://www.moneycontrol.com

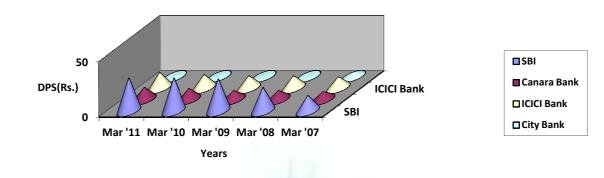
INTERPRETATION: The above table highlights Earning per share of the said banks in terms of EPS (Rs) position and depicts that all four banks is able to match the shareholders expectations. On the comparative basis we can analyze and make out that the EPS (Rs) Position of SBI is reduced when compare to previous year i.e. 144.37 in Mar10 to 116.07 per share which is not good from shareholders point of view. On the other way Canara Bank EPS (Rs) position is sound. In case we analyze the Private Sector banks EPS (Rs) position i.e. ICICI and City Bank both the banks have performed well and satisfied shareholders dreams. Finally the City Bank EPS (Rs) position is positive on a comparative basis the EPS (Rs) is in single digit therefore it is recommended to improve the EPS Rs) Performance so that the market per share can be improved in coming years.

INFERENCE: The EPS (Rs) Position of SBI is reduced when compare to previous year i.e. 144.37 in Mar10 to 116.07 per share which is not good from shareholders point of view. The City Bank EPS (Rs) position is positive on a comparative basis the EPS (Rs) is in single digit therefore it is recommended to improve the EPS Rs) Performance of City bank so that the market price per share can be improved in coming years.

TABLE 4: DIVIDEND PER SHARE (Rs.)						
Dividend Per Share	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07	
SBI	30.00	30.00	29.00	21.50	14.00	
Canara Bank	11.00	10.00	8.00	8.00	7.00	
ICICI Bank	14.00	12.00	11.00	11.00	10.00	
City Bank	0.85	0.75	0.75	0.50	4.00	

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Chart 4.Dividend Per Share(Rs.)

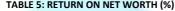




INTERPRETATION: The above table and graph explains the Dividend per share of the said banks. On a comparative basis Public sector banks have shown good performance in distributing dividend which is a return to the shareholders investment i.e. SBI and Canara Bank which is Rs.30 and Rs.11 per share respectively. This is satisfactory and quite rewarding to the shareholders of the respective banks. On the other way the Private sector banks ICICI Bank and City bank's Dividend per share is Rs.14 and 0.85 per share. Finally the Dividend distribution of Private sector banks is still underpaid. Therefore it can be suggested to improve the present dividend position of ICICI Bank and City Bank in coming years.

INFERENCE: The Private sector banks ICICI Bank and City bank Dividend per share is Rs.14 and 0.85 per share. Finally the Dividend distribution of Private sector banks is still underpaid. Therefore it can be suggested to improve the present dividend distribution position of ICICI Bank and City Bank in coming years.

TABLE 5: RETORN ON NET WORTH (%)						
Return on Net Worth (%)	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07	
SBI	12.71	13.89	15.74	13.72	14.50	
Canara Bank	22.43	24.09	20.64	18.86	18.78	
ICICI Bank	9.35	7.79	7.58	8.94	13.17	
City Bank	21.36	18.50	18.47	17.94	22.03	





Source: Dion Global Solutions Limited, http://www.moneycontrol.com

INTERPRETATION: The above table which explains Return on Net worth (%) of the said banks is quite satisfactory of the Public sector banks. This is more than Banking Industry standard 10%. On a comparative basis Public sector banks performance is good i.e. Canara bank which is 22.43% in the year Mar.11 and SBI is 12.71%. On the other way the Private sector banks performance in this aspect i.e. ICICI and City Bank is good. The City Bank position is 21.36% in the year Mar.11 which is quite rewarding in the case of ICICI bank the ratio as come down to 9.35%. Which is dissatisfactory. Therefore it can be suggested to improve the present Return on net worth ratio performance of ICICI Bank in coming years.

INFERENCE: The City Bank Return to Net worth is 21.36% in the year Mar.11 which is quite rewarding in the case of ICICI bank the ratio has come down to 9.35%. This is dissatisfactory. Therefore it can be suggested to improve the present Return on net worth ratio performance of ICICI Bank in coming years.

Total Debt to Owners Fund	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07
SBI	14.37	12.19	12.81	10.96	13.92
Canara Bank	16.39	18.71	18.62	18.57	17.55
ICICI Bank	4.10	3.91	4.42	5.27	9.50
City Bank	12.83	12.46	12.42	11.33	12.85

Chart 6.DEBT TO OWNERS FUNDS



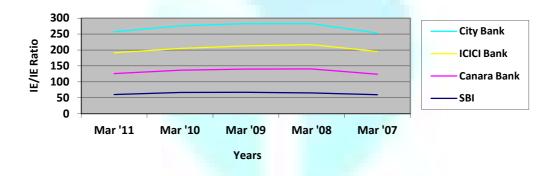
Source: Dion Global Solutions Limited, http://www.moneycontrol.com

INTERPRETATION: Table Debt to owner's funds ratio explains the debt equity ratio position of the said banks. This ratio is a comparison of Debt to owners funds i.e. equity. And it explains the long term financial position of the said banks. As per banking industrial standard the ratio must be in the proportion of 2:1 in the case of all four banks the ratio is more than the standard. If you take Public sector banks performance i.e. SBI and Canara Bank the ratio is 14.37 and 16.39 respectively in the case of Private sector banks i.e. ICICI and City Bank the ratio is 4.10 and 12.83 respectively. This reveals that all the banks have adopted excessive trading on equity. This is high risk for the banks and the Public sector banks i.e. SBI and Canara Bank are running under high risk. The Management have to look on this current issue.

INFERENCE: Public sector banks performance i.e. SBI and Canara Bank the ratio is 14.37 and 16.39 respectively in the case of Private sector banks i.e. ICICI and City Bank the ratio is 4.10 and 12.83 respectively. This reveals that all the banks have adopted excessive trading on equity. This is high risk for the banks and the Public sector banks i.e. SBI and Canara Bank are running under high risk. The Management has to look on this current issue.

TABLE 7. INTEREST	FYDENDED	/ INTEREST EARNED

Interest Expended / Interest Earned	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07	
SBI	60.04	66.66	67.28	65.23	59.35	
Canara Bank	66.08	69.71	72.44	75.09	64.57	
ICICI Bank	65.29	68.44	73.09	76.28	71.14	
City Bank	65.53	70.92	69.84	65.90	58.13	



Graph 7.Interest Expended/Interest Earned

INTERPRETATION: The above table and graph explains the comparison of expenses with income of the said banks. I.e. Interest paid with Interest earned. The four banks ratio is good and performance is in the same range. I.e. more than 60 on a comparative basis we can interpret that both Public sector banks i.e. SBI and Canara bank as well as private sector banks I.e. ICICI and City bank has to strive hard to reduce the interest cost so that the profit can be increased in the coming years.

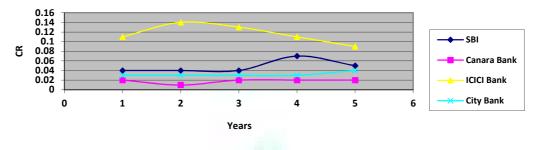
INFERENCE: The four banks ratio is good and performance is in the same range. I.e. more than 60 on a comparative basis we can interpret that both Public sector banks i.e. SBI and Canara bank as well as private sector banks I.e. ICICI and City bank as to strive hard to reduce the interest cost so that the profit can be increased in the coming years.

Current Ratio	Mar '11	Mar '10	Mar '09	Mar '08	Mar '07
SBI	0.04	0.04	0.04	0.07	0.05
Canara Bank	0.02	0.01	0.02	0.02	0.02
ICICI Bank	0.11	0.14	0.13	0.11	0.09
City Bank	0.03	0.03	0.03	0.03	0.04



Source: Dion Global Solutions Limited, http://www.moneycontrol.com

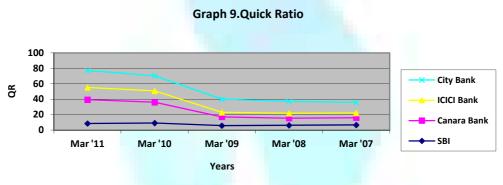
Graph 8.Current Ratio



Source: Dion Global Solutions Limited, http://www.moneycontrol.com

INTERPRETATION: The above table and graph explains the working capital position i.e. short term financial position of the said banks. Current ratio is a comparison of Current Assets with Current liabilities. As per banking industrial standard the ratio must be in the proportion of 2:1.If you go through the above table and graph we can analyze and interpret that the ratio performance of all four banks is more than the requirement due to CRR and SLR requirements time to time. The Comparative analysis of Public sector with Private Sector banks i.e. SBI, Canara bank VS ICICI and City Bank the ICICI bank ratio is 0.11 which is quite high in the Mar11. In this regard it can be advisable to the management of ICICI bank to invest excess funds to improve the liquidity position in the coming years. **INFERENCE:** The Comparative analysis of Public sector with Private Sector banks i.e. SBI, Canara bank VS ICICI and City Bank the ICICI bank ratio is 0.11 which is quite high in the Mar11. In this regard it can be advisable to the management of ICICI bank to invest excess funds to improve the liquidity position in the coming years.





Source: Dion Global Solutions Limited, http://www.moneycontrol.com

INTERPRETATION: The above table and graph explains the working capital position i.e. short term financial position of the said banks. Quick ratio is a comparison of quick Assets with quick liabilities .As per banking industrial standard the ratio must be in the proportion of 1:1.If you go through the above table and graph we can analyze and interpret that the ratio performance of all four banks is more than the requirement due to CRR and SLR requirements time to time. The Comparative analysis of Public sector with Private Sector banks i.e. SBI, Canara bank VS ICICI and City Bank the Public sector banks i.e. Canara Bank Ratio in the year Mar11 is 30.86 and the SBI is 8.50. On the Other way the Private sector banks i.e. ICICI and City bank ratio in the year Mar11 is 15.86 and 22.03 respectively. It can be advisable to invest excess funds so that the banks can enhance their liquidity position in coming years.

INFERENCE: The Comparative analysis of Public sector with Private Sector banks i.e. SBI, Canara bank VS ICICI and City Bank the Public sector banks i.e. Canara Bank Ratio in the year Mar11 is 30.86 and the SBI is 8.50. On the Other way the Private sector banks i.e. ICICI and City bank ratio in the year Mar11 is 15.86 and 22.03 respectively. It can be advisable to invest excess funds so that the banks can enhance their liquidity position in coming years.

SUMMARY OF FINDINGS AND RECOMMENDATIONS

FINDINGS

1. The City bank Operating profit Per share as come down to 6.24 from 31.3. Even though recently the city bank Operating Profit Per Share as increased from Rs.3.56 to Rs.6.24. Overall the performance of City bank is not satisfactory when compare to Public sector banks like SBI and Canara bank.

2. On a comparative basis we can summarize that the SBI Net Profit Margin as come down in Mar 11 i.e. 8.55% from Mar 10, 10.54% on the other side the Canara bank Net profit Margin is showing positive sign and even Private sector banks Net Profit Margin is good and increasing year by year.

3. The EPS (Rs) Position of SBI is reduced when compare to previous year i.e. 144.37 in Mar10 to 116.07 Mar 10 per share which is not good from shareholders point of view. The City Bank EPS (Rs) position is positive on a comparative basis the EPS (Rs) is in single digit.

4. The Private sector banks ICICI Bank and City bank Dividend per share is Rs.14 and 0.85 per share. Finally the Dividend distribution of Private sector banks is still underpaid.

5. The City Bank Return to Net worth is 21.36% in the year Mar.11 which is quite rewarding in the case of ICICI bank the ratio has come down to 9.35%. This is dissatisfactory.

6. Public sector banks performance i.e. SBI and Canara Bank the debt to owner's funds ratio is 14.37 and 16.39 respectively in the case of Private sector banks i.e. ICICI and City Bank the ratio is 4.10 and 12.83 respectively. This reveals that all the banks have adopted excessive trading on equity. This is high risk for the banks and the Public sector banks i.e. SBI and Canara Bank are running under high risk.

7. The four banks interest expended/interest earned ratio is good and performance is in the same range. I.e. more than 60 on a comparative basis

8. The Comparative analysis of Public sector with Private Sector banks i.e. SBI, Canara bank VS ICICI and City Bank the ICICI bank Current ratio is 0.11 which is quite high in the Mar11.

RECOMMENDATIONS

- 1. Private Sector banks performance in Operating Profit per Share ratio need to be improved i.e. CITY bank in coming years.
- 2. The Public sector bank like SBI has to take right strategy to improve and to regain the market share and Net profit Margin in the coming Years.
- 3. It is recommended to improve the EPS Rs) Performance of City bank so that the market price per share can be improved in coming years.
- 4. It can be suggested to improve the present dividend per share distribution position of ICICI Bank and City Bank in coming years.
- 5. It can be suggested to improve the present Return on net worth ratio performance of ICICI Bank in coming years.
- 6. The Management of SBI and Canara Bank has to look upon to current debt to owner's funds ratio.
- 7. ICICI and City bank as to strive hard to reduce the interest cost so that the profit can be increased in the coming years.
- 8. It can be advisable to invest excess funds so that the banks like SBI, Canara bank and ICICI, City bank can enhance their liquidity position in coming years.

CONCLUSION

While public sector banksi.e.SBlandCanarabankare in the process of restructu-ring, private sector banks i.e. ICICI and City bank are busy consolidating through mergers and acquisitions (the sector has been recently opened up for foreign investments). Public Sector Bank's need to improve in the services like ATM's, Credit and Debit cards. They lack behind in providing facilities like loans and other accounts. These branches are not interlinked with each other and working hours are less. In case of Private sector banks i.e. ICICI and City banks customers are not aware of the facts and hidden costs in view, as there are various products and facilities provided by the banks.

All four banks are performing well and strewing hard to compete in the current competitive Indian banking sector. Public sector Banks. i.e. SBI and Canara banks are performing well. In fact recent statistics says SBI has lost its market share and Canara bank is performing well in all most all parameters. Whereas Private sector banks i.e. ICICI and City bank are also doing well. In fact City bank has adopted un ethical ways to collect dues from customers which is quite not acceptable.

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