

A Monthly Double-Blind Peer Reviewed Refereed Open Access International e-Journal - Included in the International Serial Directories Indexed & Listed at:

Ulrich's Periodicals Directory ©, ProQuest, U.S.A., The American Economic Association's electronic bibliography, EconLit, U.S.A., EBSCO Publishing, U.S.A., Index Copernicus Publishers Panel, Poland, Open J-Gage, India (link of the same is duly available at Inflibnet of University Grants Commission (U.G.C.)) as well as in Cabell's Directories of Publishing Opportunities, U.S.A.

Circulated all over the world & Google has verified that scholars of more than Hundred & Twenty One countries/territories are visiting our journal on regular basis. Ground Floor, Building No. 1041-C-1, Devi Bhawan Bazar, JAGADHRI – 135 003, Yamunanagar, Haryana, INDIA

www.ijrcm.org.in

CONTENTS

Sr. No.	TITLE & NAME OF THE AUTHOR (S)	Page No.
1.	SITUATION ANALYSIS OF DOCTORS WORKING IN HEALTH DEPARTMENT OF ODISHA: A DESCRIPTIVE STUDY RAMA CHANDRA ROUT, BHUPUTRA PANDA & ABHIMANYU SINGH CHAUHAN	1
2 .	QUALITY OF EDUCATION AND TEACHERS IN ETHIOPIAN SECONDARY SCHOOLS (THE CASE OF EASTERN ZONE OF TIGRAI REGION, ETHIOPIA)	4
3.	DR. HAILAY GEBRETINSAE BEYENE & MRUTS DESTA YEEBIYO AN ANALYSIS OF THE IMPACT OF FISCAL DECENTRALIZATION (FD) ON BUDGET DEFICIT IN PAKISTAN	11
4.	ABDUR RAUF, DR. ABDUL QAYYUM KHAN & DR. KHAIR-UZ ZAMAN DETERMINANTS OF MILITARY EXPENDITURE IN DEVELOPING COUNTRIES AND THEIR EFFECTS ON THE ECONOMY	16
5.	A. K. M. SAIFUR RASHID, MD. ZAHIR UDDIN ARIF & M. NURUL HOQUE A CRITICAL EVALUATION OF THE GOVERNMENT EXTENSION SERVICES: THE CASE FOR LAND REFORM FARMS. IN THE	21
_	WEST COAST DISTRICT, WESTERN CAPE	
6.	LABOUR MIGRATION AND IMPACT OF REMITTANCES ON LIVELIHOOD PATTERN IN SOME AREAS OF TANGAIL	29
	DISTRICT IN BANGLADESH RAZIA SULTANA, DR. M. A. SATTAR MANDAL & MD. SAIDUR RAHMAN	
7 .	ARE OLDER LEARNERS SATISFIED WITH THEIR INVOLVEMENT IN LEARNING COURSES'?	33
8.	ECONOMIC GROWTH, INCOME INEQUALITY, AND POVERTY: EVIDENCE FROM BANGLADESH, 1981-82 TO 2009-10	37
9.	MD. MAIN UDDIN IMPACT OF ABSENCE OF ANTI-COUNTERFEITING LAWS AND PRESENCE OF LOW PRICE ON CONSUMERS' ATTITUDES	41
	TOWARD THE NON-DECEPTIVE COUNTERFEITS IN A DEVELOPING CONTEXT	
10.	MOBILITY AND MIGRATION OF FEMALE SEX WORKERS: NEED FOR STRATEGIC INTERVENTIONS	46
11.	GOVERDAN KUMMARIKUNTA & DR. CHANNAVEER R.M. BUSINESS DEVELOPMENT & GREEN MARKETING	50
	DR. R. KARUPPASAMY & C. ARUL VENKADESH	
12.	IMPACT OF SOCIO-ECONOMIC PROFILE ON SATISFACTION OF BANK OFFICIALS OVER TRAINING AND DEVELOPMENT PROGRAMMES IN BANKS	55
	JASPREET KAUR & DR. R. JAYARAMAN	
13.	ECONOMIC GLOBILIZATION CATASTROPHE AND ITS UPSHOT ON INDIAN ECONOMIC MARKETS K.LOGESHWARI	61
14.	FOREIGN EXCHANGE DERIVATIVES TRADING SCENARIO: A NEW PARADIGM IN THE ERA OF CURRENCY	65
15.	REGIONAL DIVERGENCE IN PER CAPITA INCOME IN DISTRICTS OF RAJASTHAN	71
16.	CONTRIBUTION OF INFORMATION TECHNOLOGY INDUSTRY IN PROMOTING INDIA AS BRAND INDIA DR. DEEPAKSHI GUPTA & DR. NEENA MALHOTRA	75
17.	AN EMPIRICAL STUDY ON SOCIO-ECONOMIC EMPOWEREMENT OF WOMEN THROUGH SELF HELP GROUPS ANURADHA.PS	84
18.	OPERATIONAL ADEQUACY OF WORKING CAPITAL MANAGEMENT OF SELECTED INDIAN AUTOMOBILE INDUSTRY - A	87
	DR. N. PASUPATHI	
19 .	DEFORESTATION AND ENVIRONMENTAL SUSTAINABILITY: A STUDY OF INTERDEPENDENCE DR. MD. TARIQUE	93
20.	PATTERN OF GROWTH AND INSTABILITY OF INDIA'S EXPORTS (1991-2006)	100
21.	CHANGE IN RETAIL SHOPPING BEHAVIOUR: WHY AND FOR WHOM?	108
22.	PRAMOD PANDURANGRAO LONARKAR & PARMESHWAR GORE	112
	SUNIL SUBHASH PATIL	
23.	THE ECONOMETRIC ESTIMATION OF ELASTICITIES OF DEMAND FOR INDIA'S EXPORTS AND IMPORTS P. SUHAIL & V.R. REMA JYOTHIRMAYI	117
24.	SOCIAL IMPACT OF MICRO FINANCE ON RURAL POOR IN ANDHRA PRADESH DR. NANU LUNAVATH	122
25.	MAHATMA GANDHI NATIONAL RURAL EMPLOYMENT GUARANTEE ACT (MGNREGA): ISSUES AND CHALLENGES	136
	REQUEST FOR FEEDBACK	141

<u>CHIEF PATRON</u>

PROF. K. K. AGGARWAL

Chancellor, Lingaya's University, Delhi Founder Vice-Chancellor, Guru Gobind Singh Indraprastha University, Delhi Ex. Pro Vice-Chancellor, Guru Jambheshwar University, Hisar

<u>PATRON</u>

SH. RAM BHAJAN AGGARWAL Ex. State Minister for Home & Tourism, Government of Haryana Vice-President, Dadri Education Society, Charkhi Dadri President, Chinar Syntex Ltd. (Textile Mills), Bhiwani

CO-ORDINATOR

DR. BHAVET Faculty, M. M. Institute of Management, Maharishi Markandeshwar University, Mullana, Ambala, Haryana

<u>ADVISORS</u>

DR. PRIYA RANJAN TRIVEDI Chancellor, The Global Open University, Nagaland PROF. M. S. SENAM RAJU Director A. C. D., School of Management Studies, I.G.N.O.U., New Delhi PROF. M. N. SHARMA Chairman, M.B.A., Haryana College of Technology & Management, Kaithal PROF. S. L. MAHANDRU Principal (Retd.), Maharaja Agrasen College, Jagadhri

EDITOR

PROF. R. K. SHARMA Professor, Bharti Vidyapeeth University Institute of Management & Research, New Delhi

CO-EDITOR

DR. SAMBHAV GARG Faculty, M. M. Institute of Management, Maharishi Markandeshwar University, Mullana, Ambala, Haryana

EDITORIAL ADVISORY BOARD

DR. RAJESH MODI Faculty, Yanbu Industrial College, Kingdom of Saudi Arabia PROF. SIKANDER KUMAR Chairman, Department of Economics, Himachal Pradesh University, Shimla, Himachal Pradesh PROF. SANJIV MITTAL University School of Management Studies, Guru Gobind Singh I. P. University, Delhi PROF. RAJENDER GUPTA Convener, Board of Studies in Economics, University of Jammu, Jammu PROF. NAWAB ALI KHAN Department of Commerce, Aligarh Muslim University, Aligarh, U.P.

INTERNATIONAL JOURNAL OF RESEARCH IN COMMERCE, ECONOMICS & MANAGEMENT

A Monthly Double-Blind Peer Reviewed Refereed Open Access International e-Journal - Included in the International Serial Directories

www.ijrcm.org.in

PROF. S. P. TIWARI Department of Economics & Rural Development, Dr. Ram Manohar Lohia Avadh University, Faizabad DR. ANIL CHANDHOK Professor, Faculty of Management, Maharishi Markandeshwar University, Mullana, Ambala, Haryana DR. ASHOK KUMAR CHAUHAN Reader, Department of Economics, Kurukshetra University, Kurukshetra DR. SAMBHAVNA Faculty, I.I.T.M., Delhi DR. MOHENDER KUMAR GUPTA Associate Professor, P. J. L. N. Government College, Faridabad DR. VIVEK CHAWLA Associate Professor, Kurukshetra University, Kurukshetra DR. SHIVAKUMAR DEENE Asst. Professor, Government F. G. College Chitguppa, Bidar, Karnataka

ASSOCIATE EDITORS

PROF. ABHAY BANSAL Head, Department of Information Technology, Amity School of Engineering & Technology, Amity University, Noida PARVEEN KHURANA Associate Professor, Mukand Lal National College, Yamuna Nagar SHASHI KHURANA Associate Professor, S. M. S. Khalsa Lubana Girls College, Barara, Ambala SUNIL KUMAR KARWASRA Principal, Aakash College of Education, Chander Kalan, Tohana, Fatehabad DR. VIKAS CHOUDHARY Asst. Professor, N.I.T. (University), Kurukshetra

TECHNICAL ADVISORS

MOHITA Faculty, Yamuna Institute of Engineering & Technology, Village Gadholi, P. O. Gadhola, Yamunanagar AMITA Faculty, Government M. S., Mohali

FINANCIAL ADVISORS

DICKIN GOYAL Advocate & Tax Adviser, Panchkula NEENA Investment Consultant, Chambaghat, Solan, Himachal Pradesh

LEGAL ADVISORS

JITENDER S. CHAHAL Advocate, Punjab & Haryana High Court, Chandigarh U.T. CHANDER BHUSHAN SHARMA Advocate & Consultant, District Courts, Yamunanagar at Jagadhri

<u>SUPERINTENDENT</u>

SURENDER KUMAR POONIA

INTERNATIONAL JOURNAL OF RESEARCH IN COMMERCE, ECONOMICS & MANAGEMENT A Monthly Double-Blind Peer Reviewed Refereed Open Access International e-Journal - Included in the International Serial Directories WWW.ijrcm.org.in

DATED:

CALL FOR MANUSCRIPTS

We invite unpublished novel, original, empirical and high quality research work pertaining to recent developments & practices in the area of Computer, Business, Finance, Marketing, Human Resource Management, General Management, Banking, Insurance, Corporate Governance and emerging paradigms in allied subjects like Accounting Education; Accounting Information Systems; Accounting Theory & Practice; Auditing; Behavioral Accounting; Behavioral Economics; Corporate Finance; Cost Accounting; Econometrics; Economic Development; Economic History; Financial Institutions & Markets; Financial Services; Fiscal Policy; Government & Non Profit Accounting; Industrial Organization; International Economics & Trade; International Finance; Macro Economics; Micro Economics; Monetary Policy; Portfolio & Security Analysis; Public Policy Economics; Real Estate; Regional Economics; Tax Accounting; Advertising & Promotion Management; Business Education; Business Information Systems (MIS); Business Law, Public Responsibility & Ethics; Communication; Direct Marketing; E-Commerce; Global Business; Health Care Administration; Labor Relations & Human Resource Management; Marketing Research; Marketing Theory & Applications; Non-Profit Organizations; Office Administration/Management; Operations Research/Statistics; Organizational Behavior & Theory; Organizational Development; Production/Operations; Public Administration; Purchasing/Materials Management; Retailing; Sales/Selling; Services; Small Business Entrepreneurship; Strategic Management Policy; Technology/Innovation; Tourism, Hospitality & Leisure; Transportation/Physical Distribution; Algorithms; Artificial Intelligence; Compilers & Translation; Computer Aided Design (CAD); Computer Aided Manufacturing; Computer Graphics; Computer Organization & Architecture; Database Structures & Systems; Digital Logic; Discrete Structures; Internet; Management Information Systems; Modeling & Simulation; Multimedia; Neural Systems/Neural Networks; Numerical Analysis/Scientific Computing; Object Oriented Programming; Operating Systems; Programming Languages; Robotics; Symbolic & Formal Logic and Web Design. The above mentioned tracks are only indicative, and not exhaustive.

Anybody can submit the soft copy of his/her manuscript **anytime** in M.S. Word format after preparing the same as per our submission guidelines duly available on our website under the heading guidelines for submission, at the email addresses: <u>infoijrcm@gmail.com</u> or <u>info@ijrcm.org.in</u>.

GUIDELINES FOR SUBMISSION OF MANUSCRIPT

1. COVERING LETTER FOR SUBMISSION:

THE EDITOR
IJRCM

Subject: SUBMISSION OF MANUSCRIPT IN THE AREA OF

(e.g. Finance/Marketing/HRM/General Management/Economics/Psychology/Law/Computer/IT/Engineering/Mathematics/other, please specify)

DEAR SIR/MADAM

Please find my submission of manuscript entitled '______' for possible publication in your journals.

I hereby affirm that the contents of this manuscript are original. Furthermore, it has neither been published elsewhere in any language fully or partly, nor is it under review for publication elsewhere.

I affirm that all the author (s) have seen and agreed to the submitted version of the manuscript and their inclusion of name (s) as co-author (s).

Also, if my/our manuscript is accepted, I/We agree to comply with the formalities as given on the website of the journal & you are free to publish our contribution in any of your journals.

NAME OF CORRESPONDING AUTHOR:

Designation: Affiliation with full address, contact numbers & Pin Code: Residential address with Pin Code: Mobile Number (s): Landline Number (s): E-mail Address: Alternate E-mail Address:

NOTES:

- a) The whole manuscript is required to be in **ONE MS WORD FILE** only (pdf. version is liable to be rejected without any consideration), which will start from the covering letter, inside the manuscript.
- b) The sender is required to mention the following in the SUBJECT COLUMN of the mail: New Manuscript for Review in the area of (Finance/Marketing/HRM/General Management/Economics/Psychology/Law/Computer/IT/ Engineering/Mathematics/other, please specify)
- c) There is no need to give any text in the body of mail, except the cases where the author wishes to give any specific message w.r.t. to the manuscript.
- d) The total size of the file containing the manuscript is required to be below 500 KB.
- e) Abstract alone will not be considered for review, and the author is required to submit the complete manuscript in the first instance.
- f) The journal gives acknowledgement w.r.t. the receipt of every email and in case of non-receipt of acknowledgment from the journal, w.r.t. the submission of manuscript, within two days of submission, the corresponding author is required to demand for the same by sending separate mail to the journal.
- 2. MANUSCRIPT TITLE: The title of the paper should be in a 12 point Calibri Font. It should be bold typed, centered and fully capitalised.
- 3. AUTHOR NAME (S) & AFFILIATIONS: The author (s) full name, designation, affiliation (s), address, mobile/landline numbers, and email/alternate email address should be in italic & 11-point Calibri Font. It must be centered underneath the title.
- 4. **ABSTRACT**: Abstract should be in fully italicized text, not exceeding 250 words. The abstract must be informative and explain the background, aims, methods, results & conclusion in a single para. Abbreviations must be mentioned in full.

INTERNATIONAL JOURNAL OF RESEARCH IN COMMERCE, ECONOMICS & MANAGEMENT

A Monthly Double-Blind Peer Reviewed Refereed Open Access International e-Journal - Included in the International Serial Directories

www.ijrcm.org.in

.

- 5. KEYWORDS: Abstract must be followed by a list of keywords, subject to the maximum of five. These should be arranged in alphabetic order separated by commas and full stops at the end.
- 6. MANUSCRIPT: Manuscript must be in BRITISH ENGLISH prepared on a standard A4 size PORTRAIT SETTING PAPER. It must be prepared on a single space and single column with 1" margin set for top, bottom, left and right. It should be typed in 8 point Calibri Font with page numbers at the bottom and centre of every page. It should be free from grammatical, spelling and punctuation errors and must be thoroughly edited.
- HEADINGS: All the headings should be in a 10 point Calibri Font. These must be bold-faced, aligned left and fully capitalised. Leave a blank line before each 7. heading.
- 8. SUB-HEADINGS: All the sub-headings should be in a 8 point Calibri Font. These must be bold-faced, aligned left and fully capitalised.
- MAIN TEXT: The main text should follow the following sequence: 9.

	INTRODUCTION
	REVIEW OF LITERATURE
	NEED/IMPORTANCE OF THE STUDY
	STATEMENT OF THE PROBLEM
	OBJECTIVES
	HYPOTHESES
	RESEARCH METHODOLOGY
	SCOPE FOR FURTHER RESEARCH
	ACKNOWLEDGMENTS
	REFERENCES
	APPENDIX/ANNEXURE
	It should be in a 8 point Calibri Font, single spaced and justified. The manuscript should preferably not exceed 5000 WORDS .
10.	FIGURES & TABLES: These should be simple, centered, separately numbered & self explained, and titles must be above the table/figure. Sources of data should be mentioned below the table/figure. It should be ensured that the tables/figures are referred to from the main text.
11.	EQUATIONS: These should be consecutively numbered in parentheses, horizontally centered with equation number placed at the right.
12.	REFERENCES : The list of all references should be alphabetically arranged. The author (s) should mention only the actually utilised references in the preparation of manuscript and they are supposed to follow Harvard Style of Referencing . The author (s) are supposed to follow the references as per the following:
•	All works cited in the text (including sources for tables and figures) should be listed alphabetically.
•	Use (ed.) for one editor, and (ed.s) for multiple editors.
•	When listing two or more works by one author, use (20xx), such as after Kohl (1997), use (2001), etc, in chronologically ascending order.
•	Indicate (opening and closing) page numbers for articles in journals and for chapters in books.
-	papers, unpublished material, etc.
•	For titles in a language other than English, provide an English translation in parentheses.
•	The location of endnotes within the text should be indicated by superscript numbers.
BOOKS	PLEASE USE THE FOLLOWING FOR STYLE AND PUNCTUATION IN REFERENCES:
•	Bowersox, Donald J., Closs, David J., (1996), "Logistical Management." Tata McGraw, Hill, New Delhi.
	Hunker, H.L. and A.J. Wright (1963), "Factors of Industrial Location in Ohio" Ohio State University, Nigeria.
•	Sharma T., Kwatra, G. (2008) Effectiveness of Social Advertising: A Study of Selected Campaigns, Corporate Social Responsibility, Edited by David Crowther & Nicholas Capaldi, Ashgate Research Companion to Corporate Social Responsibility, Chapter 15, pp 287-303.
JOURNAL A	AND OTHER ARTICLES
• CONFEREN	Schemenner, R.W., Huber, J.C. and Cook, R.L. (1987), "Geographic Differences and the Location of New Manufacturing Facilities," Journal of Urban Economics, Vol. 21, No. 1, pp. 83-104. ICE PAPERS
•	Garg, Sambhav (2011): "Business Ethics" Paper presented at the Annual International Conference for the All India Management Association, New Delhi, India, 19–22 June.
	HED DISSERTATIONS AND THESES Kumar S. (2011): "Customer Value: A Comparative Study of Rural and Urban Customore" Thesis, Kurukshetra University, Kurukshetra
ONLINE RE	SOURCES
● WEBSITE	Always indicate the date that the source was accessed, as online resources are frequently updated or removed.

Garg, Bhavet (2011): Towards a New Natural Gas Policy, Political Weekly, Viewed on January 01, 2012 http://epw.in/user/viewabstract.jsp

AN ANALYSIS OF THE IMPACT OF FISCAL DECENTRALIZATION (FD) ON BUDGET DEFICIT IN PAKISTAN

ABDUR RAUF RESEARCH SCHOLAR GOMAL UNIVERSITY D.I.KHAN PAKISTAN

DR. ABDUL QAYYUM KHAN ASST. PROFESSER COMSATS INSTITUTE OF INFORMATION TECHNOLOGY WAH CANTT. PAKISTAN

DR. KHAIR-UZ ZAMAN DEAN DEPARTMENT OF SCIENCES GOMAL UNIVERSITY D.I.KHAN PAKISTAN

ABSTRACT

The purpose of this paper is to empirically analyze the impact of fiscal decentralization on budget deficit. Applying the Engle Granger two step co-integration approach, it is found that both revenue and expenditure decentralization have significant impacts on budget deficit. To strengthen this finding two extra models were developed for both the measures of FD and each one were taken separately for analyzing its impacts over budget deficit and the final results of both the model support the results of the parental model. The other variables GDP and trade deficit also have significant impacts over budget deficit in the study period.

KEYWORDS

Fiscal Decentralization, Expenditure, Revenue, Budget deficit, Engle Granger.

INTRODUCTION

ince the last few decades the Fiscal Decentralization (FD) catches a significant attention throughout the world. Most of the countries around the world transfer their responsibilities from central governments to the local governments as it is viewed that because the local governments have the better knowledge of their localities and are in a position to launch that kind of policies through which economic growth of the locality in general and of the overall country in particular can be enhance. Also it is viewed that by devolving the decision making responsibilities to the local governments are helpful to boost up the efficiency of the government and bring transparency in the government affairs as monitoring of the local governments are in the hands of the local inhabitants. Another positive aspect of the transformation of the financial powers to lower tier governments is that that these governments are helpful to increase tax collection because these governments are more attached with the local community. Because of these benefits of fiscal decentralization it can be expected that this (fiscal decentralization) will also help to minimize the budget deficit of a country. Till to date this assumption regarding the relationship between fiscal decentralization and budget deficit is ignored at all except the single attempt that have been made by Billin Neyapti who find the positive impacts of fiscal decentralization over budget deficit in cross countries case.

Economic growth is the prime objective of each and every country in the world and fiscal decentralization, as stated earlier, help to achieve that objectives so nowadays whether it is developing or developed country transfer their decision to the local/lower governments. Government of Pakistan also looking forward for economic development and for that she also followed the same path, attempted to decentralize its financial decision. Different devolution plans have been launched in various era's and for the resource redistribution amongst the provinces National Finance Commission was formulated in 1974, (although it is a controversial/debatable issue amongst the provinces), so that the resources once collected can be redistributed according to the specified formula.

The current study will focus on to empirically analyze the impacts of Fiscal decentralization and budget deficit in respect of the Pakistan economy. Fiscal decentralization impacts is taken with both revenue and expenditure decentralization in combined and also individually so that to strengthen the findings of the study. This study is different from the study of Billin Neyapti as it take a country specific case while Neyapti conducted a cross countries study on the said subject.

The rest of the paper is organized as following! Section two consist of the brief history of the attempts made by Pakistan in respect of fiscal decentralization and the fiscal trends of Pakistan economy, the third section highlight the literature on fiscal decentralization, Data and Methodology employed in the study is discuss in the fourth section of the paper and before references there is regression analysis and conclusion of the study.

FISCAL DECENTRALIZATION AND BUDGET DEFICIT TRENDS IN PAKISTAN

Islamic republic of Pakistan is a democratic country whose matters are guided by 1973 Constitution. National Assembly and the Senate make the Parliament of Pakistan. The constitution differentiates between the duties of the provincial and federal government. Federal government has to address defence, foreign policy, currency, debt services etc. while the provincial governments concern with roads, tourism, culture, youth etc. To run these affairs both governments need financing and for that purpose a special finance commission is established whose major function is to redistribute the financial resources between the federal and provinces and amongst the provinces. This finance commission is called National Finance Commission (NFC).

NFC Award is constituted in article 160(1) of 1973 constitution (Annex I) and proposed to be held at intervals of five years. (Iftikhar Ahmad et al 2007). It is the distribution of financial resources among the provinces of Pakistan by the federal government on annual basis. Certain types of taxes collected in each province are pooled, and then redistributed according to the NFC formula. What taxes to include in the distribution pool and the distribution formula is a subject of debate. Pakistan has had seven NFC awards formulas for the redistribution of resources. A very brief description is presented here for understanding the pattern of the resource redistribution.

In 1974 first NFC award were launched and in this fewer taxes like income tax, sales tax and export duty, were included in the divisible pool. The population was taken as criteria for resource redistribution. The share of federal was 20% and of provinces was 80%. The provincial share was distributed as, Punjab 60.25%, Sindh 22.50%, KPK 13.39%, Balochistan 3.8%. (NFC report 1991).

In 1979 another award formula was set under the chairmanship of Ghulam Ishaq Khan who was a federal minister at that time. Because this committee never met so at that time the 1974 award formula was followed for resource redistribution. In 1981 a population census were conducted and this change the proportion of population and now the share of each province were, Punjab 57.97%, KPK 13.39%, Sindh 23.34%, and Balochistan 5.30%. (Gov. of Pak. 2006).

In 1985, under the chairmanship of Dr. Mehboob-ul-Haq, a new committee was formed for resource redistribution. This committee failed to bore any fruits, so for resource redistribution the 1974 formula was followed.

During the Nawaz regime, a committee was formed for the same purpose under the chairmanship of Sirtaj Aziz. In this award customs duties remained in the hands of federal governments while all other taxes and duties were with provinces. The share of federal Gov. was 20% and of provincial share was 80%. (Ghaus and Pasha 1994). The share of provinces was, Punjab 57.88%, Sindh 23.28%, KPK 13.54%, and Balochistan 05.30%. (NFC report 1991).

In Feb. 1997 an award formula was presented. This time the chairman of the committee for award formula was Shahid Javid Burki. Under this award all the taxes and duties were included in divisible pool. Upto certain limits the matching grants were introduced and decided that if any province revenue growth exceeds 14.2%, they will be provided matching grants. The share of the provinces under this award formula was, Punjab 57.88%, Sindh 23.28%, KPK 13.54%, and Balochistan 05.30%. (Government of Pakistan Report 1996).

Under the chairmanship of Shaukat Aziz an award committee was formulated on July 22nd, 2000. Because there was lack of common consensus amongst the provinces so after 11 meetings no final suggestion were recommended. At that time the provinces demanded for 50% share. Therefore no further progress has been made until 2005 when a new committee was set to give an acceptable formula for resource redistribution. Here as well there was no common consensus. Finally the authority was given to the president who announces it and says that this award formula will be affected from July 1st, 2006. According to this award the provincial share were, Punjab 57.36%, Sindh 23.71%, KPK 13.82%, and Balochistan 05.11%.

Today the award distributions are under the formula which was launched in Lahore under the chairmanship of finance minister Shaukat Tarin. Under this award formula the provincial share of divisible pool increased from 47.5% to 56% in first financial year of the award (2010-11) and 57.55 in remaining years of the award. Also in this award the tax change is reduced from 5% to 1%. The provincial shares under this award formula are, Punjab 51.74%, Sindh 24.55%, KPK 14.62% and Balochistan 09.09%.

Award formulas↓ / provinces share→	Punjab	Sindh	КРК	Balochistan
1	60.25%	22.50%	13.39%	3.8%
2	57.97%	23.34%	13.39%	5.30%
3	57.97%	23.34%	13.39%	5.30%
4	57.88%	23.28%	13.54%	5.30%
5	57.88%	23.28%	13.54%	5.30%
6	57.36%	23.71%	13.82%	5.11%
7	51.74%	24.55%	14.62%	9.09%

FISCAL TRENDS IN PAKISTAN

For the economic growth of a country the importance of a sustainable fiscal performance cannot be denied. The poor fiscal performance is problematic for the economy and can leads to slowing down the growth of the economy. Pakistan, being a developing country always looking forward for enhancing economic growth and to minimize the gap that occur between the expenditures of the government and revenues that she collect. The economic survey of Pakistan (2007-2008) report that since the last seven years the poor fiscal performance of the economy was not taken seriously and where the reforms were demanded to be launched, these were delayed and this led the policy makers to a fix in the period of fiscal year 2008-2009 thus it became a challenging job for the rest of the period. But the positive thing about this year (2008-2009) was that here the fiscal deficit declined to 4.3% as a %age of GDP. This mainly happens in 2008-2009 because the subsidies on oil were reduced and the developmental spending was reduced to some extent.

There are two sides of balancing the budget in Pakistan and these are the expenditure side and revenue side. The expenditure can further be divided into developmental expenditure and current expenditure. Similarly the revenue can also be divided into tax and non tax revenue. By looking at the performance of Pakistan economy it can be noted that in 1990-1991 the total expenditures as a %age of GDP were 25.7% while in 2008-2009 these were reduced to 18.6% as a %age of GDP. While the current expenditure share in the total expenditures in 1990-1991 was 19.2% and till 1999 the trend was increasing of the share of current expenditure in total expenditure and then in 2005 this share reduced to 13.3% as a percentage of GDP and again in 2008-2009 increased to 15.8% as a percentage of GDP. On the other hand the developmental expenditure also showed decreasing trend and in the period from 1992 to 2001 these reduced to 1.7% in 2001 from 5.7%. In the next five years it again jumped to 4.2% in 2006. While in 2008-2009 the share of developmental expenditure in the total expenditure is 2.8%.

The performance of the total revenue is also not very much different from the performance of the expenditures. In 1990-1991 the total revenue were 16.9% as a %age of GDP which till 1996 showed increasing trend and reach to 17.9 % and then start declining and in 2001 touch the lowest side of 13.1%. After that again start increasing trend and in 2008-2009 it jumped to 14.6%, amongst the total revenue the share of the tax revenue in these total was 12.7% in 1990-1991 and 11.3% in 2008-2009 while the share of non tax revenue in total revenue were 4.2% in 1990-1991 and 3.8% in 2008-2009.

As stated earlier that the sustainability in the fiscal performance is good for overall health of the economy but the dilemma with the developing countries is that they have a creeping fiscal performance on one hand and on the other how to fuel in this weak fiscal performance is another problem. Pakistan is one of those countries who had a persistent deficit in its fiscal performance. Over the last twenty or so years this showed a mix up trend and was high in 1990-1991 and were at lowest side in 2004 and then again increased to 4.3% in 2008-2009 which was 2.3% as a %age of GDP in 2004.

LITERATURE REVIEW

With respect to this particular subject "impacts of fiscal decentralization on budget deficit" only a single study is conducted by Bilin Neyapti. She cover the period from 1980-1998 for sixteen countries and took the panel data for all these countries. The finding of the study shows that with increase in the size of population the fiscal disciplining effects of fiscal decentralization also increased. Further her study suggest that if there is no local elections then the fiscal decentralization is more effective and with ethno-linguistic diversification and with quality governance the expenditure decentralization is less beneficial in the sample countries.

In most of the cases the fiscal decentralization impacts are investigated with respect to both revenue and expenditure devolution. It is viewed that the transformation of expenditure responsibilities help to increase the delivery of public service goods in case where the country is heterogeneous because in such cases the local governments are in a more suitable position to deliver and help the local inhabitants. Adam et al (2008) investigated the public service delivery in case of OECD countries while Kyriacou and Sagales (2009) said the government efficiency with respect to fiscal decentralization can be better judged when we take the institutional framework and developmental level of the country.

Zhang (2006) and Bouton et al, (2008), divert the attention towards the draw backs associated with the fiscal decentralization. They are of the view that because local government's tax base is limited therefore they are not in a position to fully utilize/use in favor the present tax bases. In some cases there are legal limitations over borrowing of the local governments therefore their debt management capabilities are restricted/limited. Now because the local governments have limited revenue capabilities therefore they also have less autonomy with respect to expenditure responsibilities. Thus the fiscal differences increased considerably. Finally these authors are of the view that in the absence of the central redistributive system, the income distribution is unequal in cases where there is the variance in the revenue bases.

Amongst most of the researchers the expenditure decentralization is not favored because of the following drawbacks associated with expenditure decentralization; 1- because the local governments do not have the institutional framework and also they lack administrative know how therefore the cost with respect to information and coordination is much higher than the central government. 2- These governments while supplying the public goods and services do not have economies of scale as compared to the central government. 3- if there is no local accountability then the expenditure decentralization may leads to corruption in the society and divide the society into rich and poor where the favors will always for the rich. 4- Implementation of the macroeconomic policies became difficult.

On the bases of the above stated arguments the literature investigated the effectiveness of fiscal decentralization moves in both direction, in favor and against, as far as its role to improve the fiscal efficiency of the government is concerned. Tanzi (2000) suggest that to improve the performance of fiscal decentralization following factors such as country total size, revenue generation abilities of the local government, privatization capabilities of the economy, government transparency, and the administrative abilities and capabilities of the local governments, must be take in mind. Fleinkman and Pleakanov in 2005 study the Russian economy and they noted that in Russia decentralization have negative impacts and suggest that in those regions where the incentives has been distorted by decentralization a more higher degree of intraregional decentralization is needed.

With respect to the cross countries studies conducting on investigating the impacts of fiscal decentralization, De Mello (2000), noted the following factors that have positively impacts of fiscal decentralization and these factors are, citizen's cooperation, people confidence over government, etc. De Mello and Barenstein (2001) are of the view that if the non tax revenue collection is greater than the relationship between governance and local spending will be stronger. Fisman and Gatti (2002) while conducting their study they found that expenditure decentralization has negative impacts over corruption. Treisman (2000) while studying the same variables finds that there is no significant relationship between expenditure decentralization and corruption. Based on the case of China, Chen (2004) studying the decentralization phenomenon with respect to revenue decentralization in China finds that there is positive relationship between the revenue decentralization and corruption.

The country specific literature that have been carried on the impacts of fiscal decentralization, in most of the cases are inconclusive, e.g. Hope (2000), Barrett (2000), Lin and Liu (2000), Dethier (2000), Norris et al. (2000), Eaton (2001), Faguet (2001), Feltenstein and Iwata (2005), Neyapti (2005),.

DATA AND METHODOLOGY

To analyze the impacts of fiscal decentralization on budget deficit annual time series data is used. The study period is taken from 1979 to 2009. The data for the study is taken from the various issues of Economic Survey of Pakistan and a handbook of statistics published in 2005 by the State Bank of Pakistan.

In this study the Engle- Granger two step approach for cointegration (1987) is used to check the long run relationship between fiscal decentralization and budget deficit. Before going to estimate the data it is necessary to check the order of integration of the variables. When this became clear that each variable have the same order of integration then the study will be proceeds to investigate the long run relationship amongst the variables. For unit root purpose both Augmented Dicky Fuller (ADF) and Phillips Perron (PP) tests were used. It was observed that at level all the variables were non-stationary but after taking the first difference these became stationary and thus we conclude that all the variables are integrated of order one or I(1). Now we are in a position to apply the Engle Granger cointegration approach. According to this approach if there is same order of integration of the variables then the first step to find (estimate) the long run relationship between the variables under study is, to apply the Ordinary Least Square method and save the residuals. In the second step of the saved residuals the unit root property has to be checked and if there is no unit root in the saved residuals that mean that there is long run relationship between the variables is rejected.

Here in this study the budget deficit is used as a dependent variable while fiscal decentralization is measure with respect to both revenue and expenditure assignment. Our decentralization variables are

GEXP: Total central government expenditure;

PEXP: Total provincial expenditure less defence expenditures and payment of interest on debt;

GREV: Total central government revenue, and

PR: Total provincial revenue less grants-in-aid to total government revenues

According to Phillips and Woller (1997), the use of the PEXP and PR as a two straight forward measures of fiscal decentralization sometimes mislead. At the time when local taxes, tax rates and tax bases are established by the central government then in such cases confusion is natural. Also it leads into a fix when the provincial expenditures are exercised by the central government or when the grants in aid are used for specific purpose and also when we account the defence expenditures. All these are the difficulties associated with the measuring fiscal decentralization but as all of them cannot be addressed here, therefore we make only two adjustments to our FD measures which are suggested by Wasylenko (1987). We subtract the defence and debt expenditures from total expenditures to calculate the provincial expenditures and the second adjustment is regarding with the calculation of the provincial revenue where we subtract the grants in aid to calculate the ratio of provincial revenue. Our basic model is;

 $\mathsf{BD} = \alpha 1 + \beta 0 (\mathsf{GEXP}) + \beta 1 (\mathsf{GREV}) + \beta 2 (\mathsf{GDPfc}) + \beta 3 (\mathsf{TD}) + \beta 4 (\mathsf{PR}) + \beta 5 (\mathsf{PEXP}) + \mathsf{Ut}$

The GDP is used for economic growth and TD is the trade deficit in our model.

While our model to capture the impacts of expenditure decentralization on budget deficit is

 $\mathsf{BD} = \alpha 1 + \beta 1(\mathsf{GEXP}) + \beta 2(\mathsf{GDPfc}) + \beta 3(\mathsf{TD}) + \beta 4(\mathsf{PEXP}) + \mathsf{Ut}$

and for revenue decentralization we develop the following model;

 $\mathsf{BD} = \alpha 1 + \beta 1 \; (\mathsf{GREV}) + \beta 2 \; (\mathsf{GDPfc}) + \beta 3 \; (\mathsf{TD}) + \beta 4 \; (\mathsf{PR}) + \mathsf{Ut}$

RESULTS AND DISCUSSION

(i) Test for order of Integration

In the first step we check the order of integration as the pre-condition for Engle Granger co-integration is that the variables must have the same order of integration otherwise this will not be applied. For this purpose both Augmented Dicky Fuller (ADF) test and Phillips Perron (PP) test are used in the study. The results of ADF and PP test at level and at first difference of the variables are given below.

TABLE 1: ADF AND PP TESTS AT LEVEL AND FIRST DIFFERENCE

	ADF test				PP test			
variable	intercept	Prob.	Trend & intercept	Prob.	intercept	Prob.	Trend & intercept	Prob.
BD	-1.77170	0.3866	-3.65998	0.0413	-1.50479	0.5175	-3.77823	0.0321
DBD	-7.13365	0.0000	-6.9885	0.0000	-7.2801	0.0000	-7.12039	0.0000
GEXP	4.19057	1.0000	1.55431 -3.69568	1.0000	7.88354	1.0000	2.34659	1.0000
DGEXP	-2.85513	0.0063		0.0038	-2.85037	0.0063	-3.56196	0.0051
GREV	4.17246	1.0000	1.85799	1.0000	6.43995	1.0000	2.22948	1.0000
DGREV	3.19396	0.0030	-4.37658	0.0086	-3.27962	0.0025	-4.41811	0.0078
GDP	12.2077	1.0000	8.17479	1.0000	12.2077	1.0000	8.23600	1.0000
DGDP	3.10684	0.0001	1.65132	0.0003	7.31274	0.0005	7.31372	0.0005
TD	3.01173	1.0000	1.39045	0.9999	3.53870	1.0000	1.77572	1.0000
DTD	-3.71885	0.0091	-4.72926	0.0037	-3.86704	0.0063	-4.90671	0.0024
PR	4.47652	1.0000	0.19296	0.9968	4.36651	1.0000	0.14136	0.9963
DPR	-2.74777	0.0089	-4.28825	0.0010	-2.6115	0.0012	-4.0127	0.0012
PEXP	-1.93454	0.3128	-1.77576	0.6912	1.88869	0.3328	-1.81378	0.6728
DPEXP	-7.34860	0.0000	-7.49941	0.0000	-7.37614	0.0000	-7.57097	0.0000

Note: all the variables are significant at 1% level of significance; hence they have the same order of integration. (ii) Regression Analysis:

From the above table 1 it is clear that our model is quite suitable to apply Engle Granger cointegration technique over it as all the variables have the same order of integration i.e. I(1). When we apply the OLS at level over our model the following results were obtained.

Durbin – Watson Stat. 2.156

Now we saved the residuals of the estimated model and then check these residuals for their order of integration. In case if these saved residuals integrated at level i.e. I(0), then we have what we looking for, the long run relationship between our variables. Results are displayed in the table below.

	ADF test				PP test			
variable	intercept	Prob.	Trend & intercept	Prob.	intercept	Prob.	Trend & intercept	Prob.
residuals	-5.74817	0.0000	-5.64967	0.0000	-5.91218	0.0000	-5.78962	0.0000

Note: the saved residuals are significant at 1% level of significance and is integrated of I(0).

It is clear from the above table that there is no unit root in the saved residuals and the saved residuals are integrated at level or I(0) so we can conclude that in the long run the fiscal decentralization have its impacts on budget deficit.

Also an attempt has been made to investigate individually the relationship of our fiscal decentralization measure with budget deficit. First we present the expenditure decentralization impacts over budget deficit and then there will be the results of our estimation showing the relationship between revenue decentralization and budget deficit. The model which was estimated to investigate the impacts of expenditure decentralization on budget deficit is; BD = $\alpha 1 + \beta 1(GE) + \beta 2(GDPfc) + \beta 3(TD) + \beta 4(PE) + Ut$

Here the GE and PE are the central and provincial government expenditures respectively. As we know earlier that our variables of the study are I(1), therefore we have to estimate them at level and not going for checking the order of integration again. After regressing the variables at level by applying the OLS technique we saved the residuals and then went for checking the unit property of the saved residuals and note that there is no unit root in our residuals at level and thus these are I (0), which mean that individually the expenditure decentralization also affect budget deficit in the long run in case of Pakistan economy. The results of the saved residuals to check the unit root property is pasted in the below table.

	ADF test				PP test			
variable	intercept	Prob.	Trend & intercept	Prob.	intercept	Prob.	Trend & intercept	Prob.
residual	-5.24741	0.0002	-5.15891	0.0001	-7.28522	0.0000	-7.23057	0.0000

Note: the saved residuals are significant at 1% level of significance and is integrated of I(0).

Once we have noted that expenditure decentralization, in the long run have some effects on budget deficit, then it seems necessary to check the same effects of revenue decentralization in the long run. For that purpose we develop a new model which is;

 $BD = \alpha 1 + \beta 1 (GR) + \beta 2 (GDPfc) + \beta 3 (TD) + \beta 4 (PR) + Ut$

GR and PR are the central and provincial government revenues. From our below table of the Residuals checking for unit root, it can be noted that here the results are same as that were in case of expenditure decentralization, a long relationship is found between revenue decentralization and budget deficit.

10.1	ADF test			PP test				
variable	intercept	Prob.	Trend & intercept	Prob.	intercept	Prob.	Trend & intercept	Prob.
residual	-4.24546	0.0024	-4.17397	0.001	-4.24546	0.0024	-4.17397	0.001

Note: the saved residuals are significant at 1% level of significance and is integrated of I(0).

CONCLUSION

This study is an extension in the literature to analyze the impacts of fiscal decentralization on macroeconomic variables. Very rare literature is found over the relationship between fiscal decentralization and macroeconomic variables. In respect of the budget deficit and fiscal decentralization relationship it is the first study where the focus is on a specific country. In the current study an attempt has been made to investigate the relationship between the two by applying Engle Granger two step cointegration Approach. Two separate models, other than the main model, were developed for the study so that to check and better analyze the phenomenon that which type of decentralization can be helpful to minimize the budget deficit and the results of the study showed that in the long run both type of decentralization have a significant impacts over budget deficit and both are helpful to minimize the budget deficit. While the other variables GDP and trade deficit also have a valuable impacts over budget deficit.

REFERENCES

Adam, A., Delis, M.D., Kammas, P., 2008. "Fiscal decentralization and public sector efficiency: evidence from OECD countries". CESifo Working Paper Series No. 2364.

Barrett, B.F.D., 2000. "Decentralization in Japan: negotiating the transfer authority". Japanese Studies 20, 33-48.

Blanchard, O., Shleifer, A., 2000. "Federalism with and without political centralization: China versus Russia". NBER Working Paper No. 7616. National Bureau of Economic Research, Cambridge, MA.

Bouton, L., Gassner, M., Verardi, V., 2008. "Redistributing income under fiscal vertical imbalance". European Journal of Political Economy 24, 317–328.

Bradhan, P.K., Mookherjee, D., 1998. "Expenditure decentralization and the delivery of public services in developing countries". CIDER Working Paper No. C98-104.

Chen, K., 2004. "Fiscal centralization and the form of corruption in China". European Journal of Political Economy 20, 1001–1009.

Davoodi, H., Zou, H., 1998. "Fiscal decentralization and economic growth: a cross-country study". Journal of Urban Economics 43, 244–257.

De Mello, L., 2000. "Can fiscal decentralization strengthen social capital?" IMF Working Paper. No. 00/129. International Monetary Fund, Washington D.C.

De Mello, L., 2000. "Fiscal decentralization and intergovernmental fiscal relations: a cross-country analysis." World Development 28, 365–380.

De Mello, L., Barenstein, M., 2001. "Fiscal decentralization and governance: a cross-country analysis." IMF Working Paper No. 01/71. International Monetary Fund, Washington D.C.

Dethier, J. (Ed.), 2000. "Governance, Decentralization, and Reform in China, India, and Russia." Kluwer Academic Publishers, Boston.

Eaton, K., 2001. "Political obstacles to decentralization: evidence from Argentina and Philippines". Development and Change 32, 101–127.

Ebel, R.D., Yilmaz, S., 2002. "On the measurement and impact of fiscal decentralization". Policy Research Working Paper No.2809. The World Bank, Washington D.C.

Economic survey of Pakistan various issues.

Faguet, J., 2001. "Does decentralization increase responsiveness to local needs? Evidence from Bolivia." Policy Research Working Paper No.2516. The World Bank, Washington D.C.

Feltenstein, A., Iwata, S., 2005. "Decentralization and macroeconomic performance in China: regional autonomy has its costs". Journal of Development Economics 76, 481–501.

Fisman, R., Gatti, R., 2002. "Decentralization and corruption: evidence across countries". Journal of Public Economics 83, 325–545.

Fleinkman, L., Pleakanov, A., 2005. "Fiscal decentralization in rentier regions: evidence from Russia". World Development 37, 503–512.

Hope, K.R., 2000. "Decentralization and local governance theory and practice in Botswana'. Development Southern Africa 17, 519–534.

Ahmad Iftikhar et al (2007), "NFC awards in Pakistan: a historical perspective". PIDE Working paper 2007:33.

Jin, J., Zou, H., 2002. "How does fiscal decentralization affect aggregate, national, and subnational government size"? Journal of Urban Economics 52, 270–293. Kyriacou, A., Sagales, O.R., 2009. "Fiscal descentralization and the quality of government: evidence from panel data". Hacienda Pública Española/Revista de Economía Pública 189, 131–155.

Lin, J.Y., Liu, Z., 2000. "Fiscal decentralization and economic growth in China". Economic Development and Cultural Change 49, 1–21.

Martinez-Vazquez, J., McNab, R.M., 2006. "Fiscal decentralization, macrostability and growth". Hacienda Pública Española/Revista de Economía Pública 179, 25–49.

M.Shahnawaz, H. Mehmood and H. Shahzad (2006), "fiscal decentralization and economic growth in Pakistan". PDR 45:4part ii, (winter 2006), pp 845-859.

Neyapti, B., 2004. "Fiscal decentralization, central bank independence and inflation: a panel investigation". Economics Letters 82, 227–230.

Neyapti, B., 2005. "Fiscal decentralization and socio-economic outcomes in Turkey: an empirical investigation". METU Studies in Development 32, 433–465.

Neyapti, B., 2010. "Fiscal decentralization and deficits: International evidence", European Journal of Political Economy, volume 26, No. 2, pp 155–166

Oates, W., 1972. "Fiscal Decentralization. Harcourt Brace Jovanowich", New York.

Oates, W., 1993. "Fiscal decentralization and economic development". National Tax Journal 46, 237–243.

Panizza, U., 1999. "On the determinants of fiscal centralization: theory and evidence". Journal of Public Economics 74, 97–139.

Samuelson, P.A., 1954. "The pure theory of public expenditure". Review of Economics and Statistics 36, 387–389.

State Bank of Pakistan (2005), "Hand Book of Statistics on Pakistan Economy". Karachi

Stegarescu, D., 2005. "Public sector decentralization: measurement concepts and recent international trends". Fiscal Studies 26, 301–333.

Stegarescu, D., 2009. "The effects of economic and political integration on fiscal decentralization: evidence from OECD countries". Canadian Journal of Economics 42, 694–718.

Tanzi, V., 2000. "On fiscal federalism: issues to worry about. Conference Notes, Conference on Fiscal Decentralization", IMF, Fiscal Affairs Department, Washington D.C.

Tanzi, V., 2008. "The future of fiscal federalism", European Journal of Political Economy 24, 7105–7112.

Treisman, D., 2000. "Decentralization and the quality of government". Unpublished paper. Department of Political Science, University of California at Los Angeles.

Vaubel, R., 2009. "The future of fiscal federalism and global governance: a response to Vito Tanzi". European Journal of Political Economy 25, 133–136.

Von Braun, J., Grote, U., 2002. "Does decentralization serve the poor?" IMF, Fiscal Decentralization, Routledge Economics, Washington D.C., pp. 92–119. Wasylenko, M., 1987. "Fiscal decentralization and economic development". Public Budgeting and Finance 7, 57–71.

Zhang, X., 2006. "Fiscal decentralization and political centralization in China: implications for growth and inequality". Journal of Comparative Economics 34,

713–726.

REQUEST FOR FEEDBACK

Dear Readers

At the very outset, International Journal of Research in Commerce, Economics & Management (IJRCM) acknowledges & appreciates your efforts in showing interest in our present issue under your kind perusal.

I would like to request you to supply your critical comments and suggestions about the material published in this issue as well as on the journal as a whole, on our E-mails i.e. **infoijrcm@gmail.com** or **info@ijrcm.org.in** for further improvements in the interest of research.

If you have any queries please feel free to contact us on our E-mail infoijrcm@gmail.com.

I am sure that your feedback and deliberations would make future issues better – a result of our joint effort.

Looking forward an appropriate consideration.

With sincere regards

Thanking you profoundly

Academically yours

Sd/-

Co-ordinator

ABOUT THE JOURNAL

In this age of Commerce, Economics, Computer, I.T. & Management and cut throat competition, a group of intellectuals felt the need to have some platform, where young and budding managers and academicians could express their views and discuss the problems among their peers. This journal was conceived with this noble intention in view. This journal has been introduced to give an opportunity for expressing refined and innovative ideas in this field. It is our humble endeavour to provide a springboard to the upcoming specialists and give a chance to know about the latest in the sphere of research and knowledge. We have taken a small step and we hope that with the active cooperation of like-minded scholars, we shall be able to serve the society with our humble efforts.

Our Other Fournals

NATIONAL JOURNAL OF RESEARC Commerce & Management





INTERNATIONAL JOURNAL OF RESEARCH IN COMMERCE, ECONOMICS & MANAGEMENT A Monthly Double-Blind Peer Reviewed Refereed Open Access International e-Journal - Included in the International Serial Directories WWW.ijrcm.org.in